

April 5, 2001

MEMORANDUM

TO: The Health Affairs Committee:

Charles M. Caravati, Jr., M.D., Chair
H. Christopher Alexander, III, M.D.
Thomas J. Bliley, Jr.
Vincent F. Callahan, Jr.
William G. Crutchfield, Jr.
William H. Goodwin, Jr.
Terence P. Ross
Elizabeth A. Twohy
Harry J. G. van Beek
John P. Ackerly, III, Ex Officio

and

The Remaining Members of the Board:

Thomas F. Farrell, II	Gordon F. Rainey, Jr.
Charles L. Glazer	Timothy B. Robertson
T. Keister Greer	Thomas A. Saunder, III
Elsie Goodwyn Holland	Benjamin P.A. Warthen
Stephen S. Phelan, Jr.	Joseph E. Wolfe

FROM: Alexander G. Gilliam, Jr.

SUBJECT: Minutes of the Meeting of the Health Affairs
Committee on April 5, 2001

The Health Affairs Committee of the Board of Visitors of the University of Virginia met, in Open Session, at 4:10 p.m., Thursday, April 5, 2001, in the Board Room of the Rotunda; Charles M. Caravati, Jr., M.D., Chair, presided. Thomas J. Bliley, Jr., Harry J.G. van Beek, William G. Crutchfield, Jr., William H. Goodwin, Jr., Terence P. Ross, Ms. Elizabeth A. Twohy, and John P. Ackerly, III, Rector, were present.

Charles L. Glazer, Mrs. Elsie Goodwyn Holland, Gordon F. Rainey, Jr., Timothy B. Robertson, Thomas F. Farrell, II, Thomas A. Saunders, III, Joseph E. Wolfe, and Stephen S. Phelan, Jr., also were present.

Present as well were John T. Casteen, III, Leonard W. Sandridge, Alexander G. Gilliam, Jr., Robert W. Cantrell, M.D., Peter W. Low, Ms. Colette Sheehy, Robert E. Reynolds, M.D., Gene D. Block, Robert M. Carey, M.D., Bruce J. Hillman, M.D., George A. Beller, M.D., William E. Carter, Ms. Pam Cipriano, George E. Culbertson, and Ms. Jeanne Flippo Bailes.

After welcoming the new Board Members, Messrs. Farrell and Saunders, the Rector asked Dr. Caravati, Chair of the Committee, to proceed with the meeting.

Dr. Caravati asked Dr. Cantrell, Vice President and Provost for the Health System, to give his customary report.

The University Hospital, Dr. Cantrell said, has been designated one of the country's "Top 100 Hospitals;" this is the third straight year the Hospital has won this ranking. The national shortage of nurses continues to be a major challenge. The General Assembly, at the Session just concluded, established the Advisory Council on the Future of Nursing in Virginia, which should focus the issue in the state. Senator Warner is working with Senator Hutchison of Arkansas on federal legislation to stimulate the recruitment and training of nurses, efforts similar to those taken 30 to 40 years ago to increase the number of physicians in the country. The American Hospital Association, the Association of American Medical Colleges and many other groups are working together on this problem.

Dr. Cantrell reported that the School of Nursing is involved with research on the more efficient delivery of patient care. A current example is the usefulness of hand held computers in clinical nursing. "Palm Pilots" are being tested by ten advanced nursing students as a way of more efficiently dealing with administrative and clinical details.

The School of Nursing was ranked 21st in the country in the most recent *US News and World Report* listing; the same listing put the Psychiatric/Mental Health Nursing program as 8th best and the Nurse Practitioner Pediatrics as 9th in the nation.

Dr. Cantrell said the Health System raised 197% - or \$246.2 million - of its goal in the Capital Campaign, which ended on December 31st. Of this total, the School of Medicine received \$213.9 million and the School of Nursing \$16.8 million; Nursing's original goal was \$5 million. As the School of Nursing is celebrating its 100th anniversary, it has been given permission to continue its campaign throughout this centennial year.

The School of Medicine had received \$110million, 316,465 in research funding this fiscal year, through March 31st. This represents a 9.02% increase over the same period in 2000, but the serious lack of research space will limit this momentum. Medical Research Building #5 is scheduled to be finished in December, but the budget impasse in Richmond will delay a start on Medical Research Building #6.

Dr. Cantrell noted that Dr. William J. Catalona, currently on the faculty of the Washington University School of Medicine in St. Louis, will join the faculty of the School of Medicine as director of the Mellon Prostate Cancer Research Institute. He described Dr. Catalona as one of the nation's foremost prostate cancer surgeons and researchers.

The Committee on Trauma of the American College of Surgeons last month rated the Hospital's Trauma Center as among the best in the country.

Finally, Dr. Cantrell noted that the April 9th issue of *US News and World Report* will list the School of Medicine as 28th in the country as a research medical school, which is up from 30th last year.

Mr. Carter gave a financial report on the Medical Center. The figures were current as of February 28th; the report was the same given to the Committee at its meeting on March 22nd (see the Minutes of the meeting of the Health

Affairs Committee, March 22, 2001). He next gave an abbreviated version of the report given at the same meeting on the Performance Improvement Project: Over \$15 million in quantified cost savings and revenue enhancement ideas (the target is \$28.1 million) have been generated. The Chair asked Mr. Carter to ask Mr. Fitzgerald to report at the next meeting of the Committee on fees that could have been billed but were not because of lack of complete or timely information.

Ms. Pam Cipriano reported on nurse recruitment. There have been successes in these efforts, to the point where it has been possible to reopen two Intensive Care Unit beds closed because of the shortage of nurses. She said she hopes that thirty beds will be reopened over the next six months.

Mr. Ross asked for information on the cost of recruiting nurses; Ms. Cipriano replied that she had collected that data but did not have it with her. She said she would get it to Mr. Ross after the meeting.

The Chair thanked Ms. Cipriano and said he would look forward to another report from her at the next meeting of the Committee.

On motion, the meeting was adjourned at 4:55 p.m.

AGG:lah

Copies to: Mr. John T. Casteen, III
Mr. Gene D. Block
Dr. Robert W. Cantrell
Mr. George E. Culbertson
Ms. Louise Dudley
Mr. Paul J. Forch
Mr. William W. Harmon
Mr. Terry Holland
Mr. Peter W. Low
Dr. Robert E. Reynolds
Mr. Leonard W. Sandridge
Ms. Colette Sheehy
Mr. Robert D. Sweeney
Dr. George Beller
Dr. Bruce Hillman
Dr. Robert Carey
Dr. Charles H. Crowder