MEMORANDUM

TO: The Transitional Care Hospital Board:

Stephen P. Long, M.D., Co-Chair
Edward D. Miller, M.D., Co-Chair
L. D. Britt, M.D.                                 William P. Kanto Jr., M.D.
Hunter E. Craig                                 Constance R. Kincheloe
William H. Goodwin Jr.                          Charles W. Moorman
Victoria D. Harker                              The Hon. Lewis F. Payne
Michael M. E. Johns, M.D.                       George Keith Martin, Rector

Ex Officio Advisory Members:
Teresa A. Sullivan                              Patrick D. Hogan
Randolph J. Canterbury, M.D.                   Richard P. Shannon, M.D.
Dorrie K. Fontaine                              John D. Simon
Robert S. Gibson, M.D.                          Pamela M. Sutton-Wallace

and

The Remaining Members of the Board of Visitors:

Frank B. Atkinson                               Frank E. Genovese
Frank M. Conner III                             John A. Griffin
Allison Cryor DiNardo                            Bobbie G. Kilberg
Helen E. Dragas                                  John G. Macfarlane III
Kevin J. Fay                                     John L. Nau III
Barbara J. Fried                                 Margaret N. Gould

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Transitional Care Hospital Board on February 19, 2015

The Transitional Care Hospital (TCH) Board met, in Open Session, at 8:07 a.m., Thursday, February 19, 2015, in the Auditorium of the Albert and Shirley Small Special Collections Library of the Harrison Institute. Dr. Long, Co-Chair, presided.
Committee members present were George Keith Martin, L. D. Britt, M.D., Hunter E. Craig, William H. Goodwin Jr., William P. Kanto Jr., M.D., Constance R. Kincheloe, and the Honorable Lewis F. Payne.

Ex Officio advisory members present were Teresa A. Sullivan, Randolph J. Canterbury, M.D., Dorrie K. Fontaine, Robert S. Gibson, M.D., Patrick D. Hogan, Richard P. Shannon, M.D., and Pamela M. Sutton-Wallace.

Present as well were the following vice presidents and staff who report to the president: Susan G. Harris; David W. Martel; Nancy A. Rivers; and Roscoe C. Roberts.

Others attending for presentations were Michelle D. Hereford and Robert D. Powers, M.D.

Dr. Long opened the meeting and gave the floor to Ms. Hereford.

Finance and Operations Report

Ms. Hereford reported that as of December 31st, the TCH had a positive operating margin of $160,000, which was below its budget of $388,000. This was primarily due to a lower average daily census of 26 patients versus the 32 that had been budgeted. The driving force behind this deviation was related to a lack of provider staffing. This has been addressed and in January the TCH opened all beds and had a high census of 37.

There were three major deviations in the payor mix index. The percentage from Medicare and other commercial sources were significantly higher than anticipated while Medicaid was significantly lower. The TCH continues to have a positive financial impact on the Medical Center: if the 120 TCH admissions from the Medical Center had remained at the Medical Center, the Medical Center would have reported an estimated loss of $404,648. The 120 admissions also represent 3,893 patient days; their transfer to the TCH allowed the Medical Center to have an additional 21 beds available per day and assisted in the reduction of the Medical Center’s average length of stay by approximately 0.28 days.

Of the patients in the TCH, 35% are at the facility for ventilator weaning, and 34% for wound care. The TCH is moving its model of care to a team based approach, which standardizes work across disciplines and across the facility. Another continuing focus is the experience of patients and employees at the TCH. Ms. Hereford showed a video of a patient, “Maggie” who benefited from the care she received at the TCH.

Executive Session

The following motion was approved, and the Transitional Care Hospital Board commenced in Executive Session at 8:20 a.m.:
Mr. Chair, I respectfully move the Medical Center Operating Board into closed meeting to discuss proprietary, business-related information pertaining to Transitional Care Hospital, specifically strategic personnel and financial efforts, potential joint ventures or other affiliations, long range financial plan and assumptions and operating and capital budget assumptions; to review and discuss performance measures and metrics, confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care, all for the purpose of improving patient care, and consultation with legal counsel regarding compliance with relevant federal reimbursement regulations, licensure, and accreditation standards where disclosure at this time would adversely affect the competitive position of the Transitional Care Hospital. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (6), (7), (8) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

At 8:35 a.m., the TCH Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

I move that we vote on and record our certification that, to the best of each Member’s knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion authorizing the closed session, were heard, discussed or considered in closed session.

On motion, the TCH Board approved the following resolutions:

Approval of Credentialing and Recredentialing Actions

The Transitional Care Hospital Board approved the following Credentialing and Recredentialing actions:

RECOMMENDED CREDENTIALING AND REcredentialing ACTIONS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

1. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of
Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Gibson, Robert S., M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: January 31, 2015, through January 30, 2017; Privileged in Medicine.

Hughes, Molly A., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: January 31, 2015, through January 30, 2017; Privileged in Medicine.

Kapur, Jaideep, M.D., Neurologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: January 31, 2015, through January 30, 2017; Privileged in Neurology.

Keith, Douglas S., M.D., Nephrologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: February 5, 2015, through April 29, 2016; Privileged in Medicine.

Langer, Jennifer E., M.D., Neurologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: January 31, 2015, through January 30, 2017; Privileged in Neurology.

Sefczek, Robert J., M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: March 1, 2015, through February 27, 2017; Privileged in Radiology and Medical Imaging.

Tiouririne, Nassima, M.D., Psychiatrist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: January 31, 2015, through January 30, 2017; Privileged in Psychiatry and Neurobehavioral Sciences.

2. STATUS CHANGES TO CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner are approved:

Beller, George A., M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Date Change effective January 1, 2014 through December 31, 2015; Privileged in Medicine.

On motion, the meeting was adjourned at 8:35 a.m.

SGH:wtl

These minutes have been posted to the University of Virginia’s Board of Visitors website:  http://www.virginia.edu/bov/mcobminutes.html