MEMORANDUM

TO: The Transitional Care Hospital Board:

Stephen P. Long, M.D., Co-Chair
Edward D. Miller, M.D., Co-Chair
L. D. Britt, M.D.
Hunter E. Craig
William H. Goodwin Jr.
Victoria D. Harker
Michael M. E. Johns, M.D.

Ex Officio Advisory Members:
Teresa A. Sullivan
Randolph J. Canterbury, M.D.
Dorrie K. Fontaine
Robert S. Gibson, M.D.

and

The Remaining Members of the Board of Visitors:

Frank B. Atkinson
Frank M. Conner III
Allison Cryor DiNardo
Helen E. Dragas
Kevin J. Fay
Barbara J. Fried

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Transitional Care Hospital Board on June 11, 2015

The Transitional Care Hospital (TCH) Board met, in Open Session, at 8:00 a.m., Thursday, June 11, 2015, in the Auditorium of the Albert and Shirley Small Special Collections Library of the Harrison Institute. In the absence of Dr. Long and Dr. Miller, Dr. Britt presided.
Committee members present were George Keith Martin, Hunter E. Craig, William H. Goodwin Jr., Victoria D. Harker, Michael M. E. Johns, M.D., William P. Kanto Jr., M.D., Constance R. Kincheloe, and the Honorable Lewis F. Payne.

Ex Officio advisory members present were Teresa A. Sullivan, Randolph J. Canterbury, M.D., Dorrie K. Fontaine, Robert S. Gibson, M.D., Patrick D. Hogan, Richard P. Shannon, M.D., and Pamela M. Sutton-Wallace.

Present as well were Susan G. Harris, Roscoe C. Roberts, and W. Thomas Leback.

Others attending for presentations were Larry L. Fitzgerald and Robert D. Powers, M.D.

Dr. Britt opened the meeting and gave the floor to Dr. Shannon.

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Report from the Executive Vice President for Health Affairs

Dr. Shannon reported that the Medical Center has 156 new residents and fellows. More than 60 graduates of the School of Nursing have accepted positions with the Medical Center. The hospital has been consistently experiencing a 95% mid-week occupancy rate and its case mix index has reached new highs. Clinical outcomes are improving.

Dr. Shannon said this was Rector Martin’s last meeting. He thanked Mr. Martin for his service and for being a staunch supporter of the Medical Center’s improvement efforts. He expressed appreciation for Mr. Martin’s sage counsel and equanimity. Dr. Shannon also thanked Dr. Long and Dr. Miller for their service as committee co-chairs.

Fiscal Year 2015 Report

Mr. Fitzgerald reported that TCH had a profit for the first 10 months of the year and achieved its objective of reducing the length of stay at the academic medical center. TCH operations have been hindered by a lack of hospitalists and nurses. As a result, its census for the first 10 months averaged 29, while its capacity was 40. The shortage has been addressed. The census now is 32 and has been as high as 36. The payor class was dominated by Medicare. There were 193 admissions from the Medical Center.

Action Item: Fiscal Year 2016 Operating and Capital Budgets

Mr. Fitzgerald presented a budget for FY 2016 that includes net operating revenues of $23.1 million, $22 million in operating expenses, an operating income of $1.1 million, and a 4.9% operating margin. The projections are based on an average daily census of 37. The budget assumes 450 admissions, an average patient length of stay of 30 days, a
1.26 all-payor case mix index, a 1.28 Medicare case mix index, a 24% volume increase, and a $290,000 capital budget. Challenges include reductions in Medicare Disproportionate Share Hospital payments, managing the length of stay, the proposed 2018 Medicare Sustainable Growth Rate Reform Act, stricter admissions criteria from commercial payors, and operational efficiency and cost containment.

On motion, the following resolution was approved by the committee.

2015-2016 OPERATING AND CAPITAL BUDGETS FOR THE UNIVERSITY OF VIRGINIA TRANSITIONAL CARE HOSPITAL

RESOLVED, the 2015-2016 Operating and Capital Budgets for the University of Virginia Transitional Care Hospital, presented as a component of the Medical Center Operating Budget, is approved as recommended by the President, the Chief Operating Officer, and the Medical Center Operating Board.

Executive Session

The following motion was approved, and the TCH Board commenced in Executive Session at 8:15 a.m.:

Mr. Chair, I respectfully move the Medical Center Operating Board into closed meeting to discuss proprietary, business-related information pertaining to Transitional Care Hospital, to review and discuss performance measures and metrics, confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care, all for the purpose of improving patient care, and consultation with legal counsel regarding compliance with relevant federal reimbursement regulations, licensure, and accreditation standards where disclosure at this time would adversely affect the competitive position of the Transitional Care Hospital. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (7), and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

At 8:35 a.m., the TCH Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

I move that we vote on and record our certification that, to the best of each Member’s knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in
the motion authorizing the closed session, were heard, discussed or considered in closed session.

On motion, the TCH Board approved the following resolutions:

**CREDENTIALING AND RECRECREDENTIALING ACTIONS – TRANSITIONAL CARE HOSPITAL**
**- APPROVED May 27, 2015**

1. **NEW APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Crowley, Richard W., M.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Appointment: May 27, 2015, through May 26, 2016; Privileged in Neurosurgery.

Elias, William J., M.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Appointment: May 27, 2015, through May 26, 2016; Privileged in Neurosurgery.

Helm, Gregory A., M.D., Ph.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Appointment: May 27, 2015, through May 26, 2016; Privileged in Neurosurgery.

Jenkins, Jeffrey, M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Consulting Staff Status; Period of Reappointment: July 1, 2015, through September 29, 2016; Privileged in Physical Medicine and Rehabilitation.

Kozower, Benjamin D., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: July 24, 2015, through September 29, 2016; Privileged in Surgery.

Liu, Kenneth, M.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Appointment: May 27, 2015, through May 26, 2016; Privileged in Neurosurgery.

Mason, Pamela K., M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Appointment: May 1, 2015, through April 30, 2016; Privileged in Medicine.

Matherne, Gaynell P., M.D., Pediatrician in the Department of Pediatrics; Consulting Staff Status; Period of Reappointment: July 1, 2015, through October 30, 2016; Privileged in Pediatrics.
Oldfield, Edward H., M.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Appointment: May 27, 2015, through May 26, 2016; Privileged in Neurosurgery.

Park, Deric M., M.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Appointment: May 27, 2015, through May 26, 2016; Privileged in Neurosurgery.

Sheehan, Jason P., M.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Appointment: May 27, 2015, through May 26, 2016; Privileged in Neurosurgery.

Smith, Geoffrey, M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Consulting Staff Status; Period of Reappointment: July 1, 2015, through October 30, 2016; Privileged in Physical Medicine and Rehabilitation.

Stone, James R., M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: July 1, 2015, through July 30, 2016; Privileged in Radiology and Medical Imaging.

Tache-Leon, Carlos A., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: July 6, 2015, through October 30, 2016; Privileged in Surgery.

Williams, Michael D., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: May 31, 2015, through May 30, 2017; Privileged in Surgery.

Wolfe, Matthew J., M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Appointment: May 1, 2015, through May 31, 2016; Privileged in Medicine.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Dalkin, Alan C., M.D., Endocrinologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: May 31, 2015, through May 30, 2017; Privileged in Medicine.

Hoke, George M., M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2015, through May 30, 2017; Privileged in Medicine.

Houpt, Eric R., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: July 1, 2015, through September 29, 2016; Privileged in Medicine.
Redick, Diana L., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Consulting Staff Status; Period of Reappointment: July 1, 2015, through October 30, 2016; Privileged in Obstetrics and Gynecology.

Romano, Andrew, M.D., Physician in the Department of Medicine; Moonlighter Staff Status; Period of Reappointment: July 1, 2015, through June 30, 2016; Privileged in Medicine.

Rose, Charles E., M.D., Pulmonologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: July 1, 2015, through October 30, 2016; Privileged in Medicine.

Scheld, William M., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: July 1, 2015, through August 30, 2016; Privileged in Medicine.

Solenski, Nina J., M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Reappointment: May 31, 2015, through May 30, 2017; Privileged in Neurology.

Tucker, Amy L., M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: July 1, 2015, through July 30, 2016; Privileged in Medicine.

Wilson, Barbara B., M.D., Dermatologist in the Department of Dermatology; Consulting Staff Status; Period of Reappointment: May 31, 2015, through May 30, 2017; Privileged in Dermatology.

Worrall, Bradford, M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Reappointment: July 1, 2015, through September 29, 2016; Privileged in Neurology.

3. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Hildebrand, Debra, Aud., Audiologist in the Department of Otolaryngology; AHP Consulting Staff Status; Period of Privileging: July 1, 2014 through June 30, 2017; Privileged an Audiologist.

4. RESIGNATIONS OF CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Mealor, Augustus, M.D., Physician in the Department of Medicine; Effective Date of Resignation August 31, 2014.
On motion, the meeting was adjourned at 8:35 a.m.

SGH:wtl
These minutes have been posted to the University of Virginia’s Board of Visitors website: http://www.virginia.edu/bov/mcobminutes.html