UNIVERSITY OF VIRGINIA
BOARD OF VISITORS
MEETING OF THE
MEDICAL CENTER
OPERATING BOARD
FOR THE UNIVERSITY OF
VIRGINIA MEDICAL CENTER
MARCH 24, 2015
UNIVERSITY OF VIRGINIA
MEDICAL CENTER OPERATING BOARD
Tuesday, March 24, 2015
8:00 – 8:15 a.m.
Byrd Room, Harrison Institute

Committee Members:
Stephen P. Long, M.D., Co-Chair
Edward D. Miller, M.D., Co-Chair
L.D. Britt, M.D. William P. Kanto Jr., M.D.
Hunter Craig Constance R. Kincheloe
William H. Goodwin Jr. George Keith Martin
Victoria D. Harker Charles W. Moorman
Michael M.E. Johns, M.D. The Hon. Lewis F. Payne

Ex Officio Members:
Teresa A. Sullivan Patrick D. Hogan
Randolph J. Canterbury, M.D. Richard P. Shannon, M.D.
Dorrie K. Fontaine John D. Simon
Robert S. Gibson, M.D. Pamela M. Sutton-Wallace

AGENDA

I. CONSENT AGENDA
   • Endorsement of Medical Center Facility Projects
     (University Hospital Emergency Department/Interventional Program/Bed Tower Expansion)

II. EXECUTIVE SESSION
   • Discussion of proprietary, business-related information pertaining to the operations of the
     Medical Center, where disclosure at this time would adversely affect the competitive position of the
     Medical Center, specifically:
     – Strategic personnel, financial, market and resource considerations and efforts, including
       potential joint ventures or affiliations, and other marketing and clinical growth efforts;
     – Confidential information and data related to the adequacy and quality of professional services,
       competency, and qualifications for professional staff privileges;
     – Consultation with legal counsel regarding compliance with relevant federal and state legal
       requirements, licensure, and accreditation standards; all of which will involve proprietary
       business information and evaluation of the performance of specific personnel.
The relevant exemptions to the Virginia Freedom of Information Act authorizing the discussion and consultation described above are provided for in Section 2.2-3711(A)(1), (6), (7), (8) and (22) of the Code of Virginia. The meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.
I. ENDORSEMENT OF MEDICAL CENTER FACILITY PROJECTS (University Hospital Emergency Department/Interventional Program/Bed Tower Expansion): Endorses and recommends the expansion and renovation of the Emergency Department (ED), expansion of perioperative and interventional services, and construction of a six story tower that includes the build out of three floors.

BACKGROUND: In keeping with the recently approved strategic plan for the Health System to expand University Hospital to the east, the Medical Center recommends proceeding with expansion and renovation of the Emergency Department, expansion of perioperative and interventional services, and construction of a six story tower that includes the build out of three stories and core and shell for the remaining three stories for the Medical Center. This would enable the ED to meet annual growth projections for the foreseeable future, to meet the expectations of our patients for privacy and a better patient experience, and eliminate boarding of patients in the ED. In addition, it would allow the Interventional program to address high utilization of current space, accommodate future demand and growth, consolidate many of our interventional services to one floor allowing for more multidisciplinary work, and to right size pre-operative and recovery areas to allow more space for patients and create greater operational efficiencies. The addition of the six story bed tower with three floors fitted out would allow the Medical Center to convert the majority of its semi-private rooms to a single patient room model. This combined with a strategy to shift acuity to the tertiary/quaternary end of the spectrum would allow the Medical Center to mitigate Medicaid expansion risk.

ACTION REQUIRED: Endorsement by the Medical Center Operating Board
RESOLVED, the Medical Center Operating Board endorses and recommends to the Building and Grounds Committee, the Finance Committee and the Board of Visitors the expansion and renovation of the Emergency Department, expansion of perioperative and interventional services, and construction of a six story tower that includes the build out of three stories and core and shell for the remaining three stories for the Medical Center.