MEETING OF THE FULL BOARD

Friday, June 10, 2016
2:00 – 3:00 p.m.
Auditorium of the Albert & Shirley Small Special Collections Library, Harrison Institute

OPEN SESSION

A. Pledge of Allegiance (Mr. Griffin)

B. Approval of the Minutes for February 18-19, 2016 Meeting of the Board of Visitors (The Rector)

C. Resolution for Addition(s) to the Agenda (The Rector)

D. Memorial Resolution for E. Darracott Vaughan, Jr.

E. Commending Resolution for Robert D. Sweeney

F. Commending Resolution for Joe Garofalo

G. Approval of the Critical Incident Management Plan for the University of Virginia and The University of Virginia’s College at Wise (Mr. Hogan and Ms. Sidebottom)

H. Miller Center Governing Council Appointments (The Rector)

I. Rescission of Two Board of Visitors Policies (The Rector)
   1. Approval of Stole for Board Members as a Part of Their Academic Regalia
   2. Academic Costume of the Rector

J. Remarks by the Rector

K. Report by the President (President Sullivan)

L. Comments by the Student BOV Member (Ms. Willis)

M. Comments by the Faculty Senate Chair (Ms. Riley)

N. Gifts and Grants Report (Written Report)
RESOLUTION TO APPROVE ADDITIONAL AGENDA ITEMS

RESOLVED, the Board of Visitors approves the consideration of addenda to the published Agenda.

MEMORIAL RESOLUTION FOR E. DARRACOTT VAUGHAN JR., M.D.

WHEREAS, E. Darracott Vaughan Jr., of Hanover County and Richmond, took a B.S. from Washington and Lee University and an M.D. and M.S. in Surgery from the University of Virginia; and

WHEREAS, Dr. Vaughan was one of the foremost urologists in the nation. After completing a residency at the University and a fellowship at Columbia-Presbyterian Hospital, he taught and practiced at the University, and later at Weill Cornell Medical College where he was the first chair of the Department of Urology, Chief Medical Officer, and Senior Associate Dean for Clinical Affairs. He also was attending Urologist-in-Chief at New York-Presbyterian Hospital and attending surgeon in the Division of Urology at Memorial Sloan-Kettering Cancer Center; and

WHEREAS, Dr. Vaughan earned a reputation as a superb teacher and a prolific writer and researcher; and

WHEREAS, Dr. Vaughan was appointed to the Board of Visitors in 2002 and served until 2010; and

WHEREAS, Dr. Vaughan became the first chair of the Medical Center Operating Board of the Board of Visitors. As chair, he shaped it into an informed and effective governing body and focused much of his efforts on improving the quality of patient care; and

WHEREAS, Dr. Vaughan was instrumental in the creation of the Health Foundation, which advances the mission of the Health System through philanthropy and financial stewardship; and

WHEREAS, Dr. Vaughan worked with the Health System to develop a long term strategic plan that provided a vision and direction for the future; and

WHEREAS, Dr. Vaughan passed away on April 22, 2016. He is survived by his wife, Anne, and two children, Edwin Darracott Vaughan III and Barbara Anderson Vaughan, and many friends and family;
RESOLVED, the Board of Visitors commemorates the life of E. Darracott Vaughan Jr., M.D., notes his meaningful contributions to the University of Virginia community, and extends its sincerest condolences to his family and friends, especially his wife Anne, his children, and all those whose lives he touched.

RESOLUTION COMMENDING ROBERT D. SWEENEY

WHEREAS, Robert D. "Bob" Sweeney, a native of Buffalo, New York, took an undergraduate degree from Niagara University; and

WHEREAS, Mr. Sweeney assumed the position of Vice President for Development in 1991 following success with fundraising programs at the University of North Carolina at Chapel Hill, Loyola College, and the University of Richmond; and

WHEREAS, Mr. Sweeney led the University’s first comprehensive capital campaign, which exceeded its initial goal of $450 million with a final total of $1.43 billion; the campaign was considered one of the largest and most successful campaigns in higher education at the time; and

WHEREAS, in 2000 Mr. Sweeney was promoted to Senior Vice President for Development and Public Affairs; and

WHEREAS, in 2006, the University launched a second capital campaign with the goal of raising $3 billion; at the time of its announcement, this was the most ambitious campaign in all of higher education by any institution, public or private; and

WHEREAS, in 2013, the University achieved its campaign goal of $3 billion, placing the University’s campaign in the top 10 of all higher education capital campaigns ever completed; and

WHEREAS, the fundraising program at the University has been honored by the national Council for Support and Advancement of Education (CASE) multiple times during Mr. Sweeney’s tenure; and

WHEREAS, Bob Sweeney’s contributions to the University community are extensive and long lasting, well beyond the role of chief fundraiser; and
WHEREAS, as a long-term Lawn resident, Mr. Sweeney hosted many students, alumni, parents, faculty, and friends of the University in Pavilion VI; and

WHEREAS, in the summer of 2016, Mr. Sweeney will step down as Senior Vice President for University Advancement after twenty-five years;

RESOLVED, the Board of Visitors offers profound thanks to Robert D. Sweeney for his service to the University, considers him a great friend and colleague, and wishes him and his wife, Lili Powell, great happiness in all of their future endeavors.

RESOLUTION COMMENDING JOE GAROFALO

WHEREAS, Joe Garofalo took a B.A. from Lehman College in 1973, a M.S. from New York University in 1975, and a M.Ed. and a Ph.D from Indiana University in 1982; and

WHEREAS, Mr. Garofalo joined the University in 1987 and is an Associate Professor in the Curry School of Education; and

WHEREAS, Mr. Garofalo is an active faculty member in the Curry School, formerly serving as the Associate Dean for Academic Affairs and currently serving as Faculty Advisor for the School’s Secondary Mathematics Education program; and

WHEREAS, Mr. Garofalo is an affiliated faculty for the Curry School’s Engineering Design Initiative and helped launch the Curry-SEAS Engineering Education Initiative where he serves as an associated faculty; and

WHEREAS, Mr. Garofalo has been a member of the Faculty Senate since 2011, serving as its Chair for 2014-2015; and

WHEREAS, Mr. Garofalo’s term as the Faculty Representative to the Board of Visitors began on August 17, 2015; and

WHEREAS, Mr. Garofalo’s committee memberships include the Academic and Student Life Committee, the Advancement Committee, the Buildings and Grounds Committee, and the Committee on the University of Virginia’s College at Wise; and

WHEREAS, as a member of the Board of Visitors, Mr. Garofalo has been a thoughtful and enthusiastic advocate for faculty and a champion of the College at Wise; and
WHEREAS, Mr. Garofalo will complete his term on the Board of Visitors on June 30, 2016;

RESOLVED, the Board thanks Joe Garofalo for his service to the University and to the Board, considers him a trusted colleague, and wishes Joe and his wife, Paula Hoffman, continued success and happiness in all of their future endeavors.

REVISIONS TO THE CRITICAL INCIDENT MANAGEMENT PLANS - 2016

WHEREAS, the Board of Visitors and the administration of the University of Virginia and the College at Wise are concerned with the health and well-being of their students, faculty, staff, patients, and visitors, and desire that the best possible emergency service be available to them; and

WHEREAS, Va. Code §§ 23-9.2:9 and 44-146.13 et seq. state that a public institution of higher education shall develop, adopt, and keep current a written crisis and emergency management plan, and every four years, each institution shall conduct a comprehensive review and revision of its crisis and emergency management plan to ensure the plan remains current, and the revised plan shall be adopted formally by the board of visitors or other governing body. Such review shall also be certified in writing to the Department of Emergency Management; and

WHEREAS, the University, in coordination with the Virginia Department of Emergency Management and with input from University departments and the Charlottesville-UVA-Albemarle Emergency Management Coordinator, has revised its existing Critical Incident Management Plan; and

WHEREAS, the College at Wise, in coordination with the Virginia Department of Emergency Management and the Wise County Office of Emergency Management, has revised its existing Emergency Operations Plan;

RESOLVED, the Board of Visitors adopts the revised University of Virginia Critical Incident Management Plan dated May 2016, to include plans and procedures for all hazard incidents; and

RESOLVED FURTHER, the Board of Visitors adopts the revised University of Virginia College at Wise Emergency Operations Plan dated April 2016, to include plans and procedures for all hazard incidents.
WHEREAS, the White Burkett Miller Center of Public Affairs (the Miller Center) is a unit of the University and its Governing Council has certain responsibilities concerning the Center; and

WHEREAS, since the Miller Center's founding in 1975, its Governing Council has operated under Bylaws approved by the Board of Visitors, which stipulate that the Board of Visitors will elect members of the Governing Council on nomination by the Council; and

WHEREAS, the Governing Council has nominated by unanimous vote the following three individuals for election to the Council:

Stephen M. Burns is a senior partner at Quad-C Management, a middle market private equity firm headquartered in Charlottesville, Va. Since joining Quad-C in 1994, Burns has invested in the building products, business services, specialty chemicals, packaging, transportation/logistics and food sectors. Prior to joining Quad-C, Burns worked in the Risk Arbitrage Group and Leveraged Capital Group at Paribas and the corporate development group at W.R. Grace. In 1982, Burns took a B.S. from Boston College and later, an M.B.A. from the Wharton School at the University of Pennsylvania.

Joseph Erdman is the owner and President of Albemarle Asset Management, Ltd. which is simultaneously based in Boca Raton, Florida and Charlottesville, Virginia. Albemarle Asset Management provides investment and estate planning services exclusively for private clients. Concurrently, Erdman is the Managing Trustee at The Joseph and Robert Cornell Memorial Foundation. Prior, Erdman was both partner and chair of the Personal Planning Department at Proskauer Rose, LLP, where he was an estate planning lawyer for twenty years. Mr. Erdman is a Phi Beta Kappa graduate of the University of Virginia, earning a B.A. in Political Science; he took an LL.B. from Fordham University School of Law.

James C. Lehrer began his career as a media professional, working as a reporter for the Dallas Morning News and later the Dallas Times-Herald. Lehrer moved from print media to television, first in Dallas as the executive director of public affairs for public television station KERA and later in Washington, DC as the public affairs coordinator for PBS.
Lehrer was also a member of PBS’s Journalism Advisory Board and a fellow at the Corporation for Public Broadcasting. Lehrer went on to join the National Public Affairs Center for Television (NPACT) as a correspondent. Over the next seven years, Mr. Lehrer served as co-host of “The McNeil/Lehrer Report” (so named in 1976), earning more than 30 awards for journalistic excellence. In 1983, Lehrer and McNeil launched “The McNeil/Lehrer NewsHour” which was later titled “PBS NEWSHOUR.” This was the team’s most ambitious undertaking, and reflected the program’s expanded role as a hub of news and public affairs for PBS, both online and on air. Mr. Lehrer’s career spanned coverage of the presidency from John F. Kennedy to Barrack H. Obama, during which time he was selected to moderate multiple presidential and vice presidential debates.

RESOLVED, the Board of Visitors approves the appointments of Stephen M. Burns, Joseph Erdman, and James C. Lehrer to the Governing Council of the White Burkett Miller Center of Public Affairs for three-year terms ending June 30, 2019.

RESCISSION OF TWO BOARD OF VISITORS POLICIES REGARDING ACADEMIC REGALIA OF THE BOARD (see attached policies)

RESOLVED, the Board of Visitors resolutions entitled Approval of Stole for Board Members as a Part of their Academic Regalia dated October 8, 1983, and Academic Costume of the Rector dated October 7, 1959, are hereby rescinded.

GIFTS & GRANTS REPORT

Summary of Fiscal Year-To-Date through March 31, 2016:

Philanthropic cash flow to the University of Virginia and its related foundations is $183,984,681 through March 31, 2016, with an additional $29,594,138 pledged.

Gifts to the College of Arts & Sciences, School of Continuing & Professional Studies, Curry School of Education, School of Engineering & Applied Science, Law School, School of Medicine, Athletics, Jefferson Scholars Foundation, Jeffersonian Grounds Initiative, Fralin Museum of Art, Virginia Foundation for the Humanities, and the UVA Alumni Association saw increases over the same time period last year.
Significant Gifts Received Since The Last Meeting:

- Bill and Melinda Gates Foundation private grants totaling $11,379,879 to the School of Medicine for the analysis of MAL-ED stool specimens by TaqMan Array Cards for diarrhea etiology, growth, and fecal biomarkers; molecular diagnostics for diarrhea etiology and vaccine efficacy in the rotavirus vaccine impact study; the study of enteric pathogens and their relationship to pathogenesis of gut inflammation in the GEMS cases and controls; and research on host, pathogens, and pathogen interaction determinants of environmental enteric dysfunction.

- Andrew W. Mellon Foundation private grants totaling $6,035,389 to the College of Arts & Sciences for: The Global South: An Agenda for Advanced Research and Curricular Innovation in the Humanities; The Indigenous Arts of Australia and the Americas: Object-based Research and Curatorial Skill for a New Generation; and the Charlottesville Forum on the Public Humanities; as well as to the Institute for Advanced Technology in the Humanities for the pilot phase of a project on social network and archival context.

- John Templeton Foundation private grants totaling $5,321,884 to the College of Arts & Sciences for the study of human agency, genetics, epigenetics, philosophy, and complex behavior, and for the study of the development of forgiveness.

- Estate of Freda L. Hartfield bequest of $3,000,000 to the Law School for the David Hartfield, Jr. Merit Scholarship.

- John and Amy Griffin Foundation pledge payment of $1,000,000 to the McIntire School of Commerce for the Blue Ridge Leadership Fellows Fund, and Mr. John Griffin pledge payment of $1,000,000 to the Blue Ridge Scholarships.

- Bedford Falls Foundation pledge payment of $1,000,000 to the School of Nursing for the Conway Fund Clinical Nurse Leader Program.

- Two Trees KG LLC pledge payment of $1,000,000 to the Jefferson Scholars Foundation for the Walentas Family Jefferson Scholars Chaired Professorship.
- Spencer Foundation private grant of $997,598 to the Curry School of Education for the development of ambitious instruction in elementary mathematics and English language arts.

- Anonymous bequest of $910,989 to the University Library for the Albert and Shirley Small Special Collections Library’s purchase, cataloguing, and preservation of books, manuscripts, and other special collections materials.

- Hemera Foundation gift of $900,000 to the Curry School of Education and the Contemplative Sciences Center for the Compassionate Schools Project.

- Henry M. Jackson Foundation private grants totaling $855,789 to the School of Medicine for the development of occupational exposure limits governing exposure to multiple blast events; research on functional and structural changes in cerebral vasculature following exposure to blast overpressures associated with traumatic brain injury in military personnel; the development of a TaqMan Array Card for the detection of Travelers’ Diarrhea associated enteropathogens; the study of flow quantification in human airways using hyperpolarized 3He MRI; and research on integrated eye tracking and neural monitoring for enhanced assessment of mild traumatic brain injury.

- Heising-Simons Foundation private grant of $749,681 to the Curry School of Education for research on supporting teachers to enhance their practice in executive function, math, and science.

- Estate of Peter L. Page, M.D. bequest of $669,475 to the Serpentine Society for the Peter L. Page Endowment.

- Virginia Foundation for Healthy Youth private grants totaling $589,779 to the School of Medicine for the investigation of factors affecting nicotine vapor intake in adolescent males and females and for the Minnesota Smoking Prevention Program in the Thomas Jefferson Health District, as well as to the Curry School of Education for The 1963 Danville Civil Rights Movement: The Protests, The People, The Stories.

- Estate of L. Frazier Gall bequest of $560,000 to the School of Engineering & Applied Science for the L. Frazier Scholarship Fund.
• Mrs. Maxine Platzer Lynn pledge payment of $527,168 to the Women’s Center.

• Estate of Richard C. Pullinger bequest of $514,783 to the University Library for the Richard & Edna Pullinger Fund for Fine Arts Collections and Preservation.

• Anonymous gift of $500,000 to the UVa Fund for the Polo Endowed Coaches Fund.

**Significant Pledges Received Since The Last Meeting:**

• A grateful patient pledge of $2,000,000 to the School of Medicine for the Faculty Excellence in Atrial Fibrillation Fund.

• W.L. Lyons Brown, Jr. Fund pledges totaling $1,950,000 to the Fralin Museum of Art for building expansion, to the College of Arts & Sciences for the College Fellows Program, and to the Jefferson Trust.

• Anonymous pledge of $1,000,000 to Athletics for Davenport Field improvements.

• Mr. H. William Coogan, Jr. and Mrs. Theresa M. Riddle pledge of $1,000,000 to the Jefferson Scholars Foundation for the John L. Colley Jr. Darden Fellowship.

• Mrs. Kirsti Goodwin pledge of $750,000 to the Darden School of Business for the Kirsti W. Goodwin Scholarship Fund.

• Adler Family Foundation pledge of $500,000 to the Jefferson Trust.

• Edmonds Family Foundation pledge of $500,000 to the College of Arts & Sciences for the Dean’s Fund for Discovery Associate Professorships.
ATTACHMENTS
Following a study of the academic regalia worn by Members of the Board of Visitors at public occasions, and considering objections voiced by Mrs. George M. Cochran to the cape which has been worn by Board Members in recent years, a decision was reached to replace the cape with a stole.

The following resolution was adopted:

APPROVAL OF STOLE FOR BOARD MEMBERS AS A PART OF THEIR ACADEMIC REGALIA

RESOLVED that an orange and blue stole of an appropriate design and proportions be and it is hereby approved as an accessory to be worn by Members of the Board of Visitors as a part of their academic regalia.
One of the final actions of former President Colgate W. Darden, Jr., the President pointed out, was the appointment of a committee of the faculty to design an official academic costume for the Rector. In order that the Rector's academic costume, as designed by the committee might be officially prescribed, President Shannon recommended action by the Board to accomplish this end.

The Board adopted the following resolution:

ACADEMIC COSTUME OF THE RECTOR

RESOLVED by the Board of Visitors of The Rector and Visitors of the University of Virginia that the academic costume of the Rector shall be as herein described:

The bonnet shall be of navy blue faille with soft crown and stiff oval brim measuring approximately fifteen inches from front to rear. The gown shall be of navy blue faille cut full in regular doctoral gown pattern with a yoke of the same material, the bell sleeves shall be of orange velvet and the front trim shall also be of orange velvet in five-inch width bands extending from the base of the front yoke down to the hem of the gown.