MEMORANDUM

TO: The Medical Center Operating Board:

Committee Members:
L. D. Britt, M.D., Chair
Frank M. Conner III
William H. Goodwin Jr.
Tammy S. Murphy
James B. Murray Jr.
James V. Reyes
Frank E. Genovese, Advisor
Nina J. Solenski, M.D.,
Advisor
A. Bobby Chhabra, M.D.,
Faculty Consulting Member

Public Members:
Hunter E. Craig
Victoria D. Harker
Michael M. E. Johns, M.D.
Constance R. Kincheloe
Babur B. Lateef, M.D.

Ex Officio Advisory Members:
Teresa A. Sullivan
Dorrie K. Fontaine
Patrick D. Hogan
Thomas C. Katsouleas
Richard P. Shannon, M.D.
Pamela M. Sutton-Wallace
Scott A. Syverud, M.D.
David S. Wilkes, M.D.

and

Building and Grounds Committee:
Kevin J. Fay, Chair
Mark T. Bowles
Whittington W. Clement
Elizabeth M. Cranwell
Thomas A. DePasquale
Barbara J. Fried
John G. Macfarlane III
James B. Murray Jr.
James V. Reyes
William H. Goodwin Jr., Ex-officio

and

The Remaining Members of the Board of Visitors:
John A. Griffin
Jeffrey C. Walker
Phoebe A. Willis, Student Member

FROM: Susan G. Harris

RE: Minutes of the Joint Meeting of the Medical Center Operating Board and Buildings and Grounds Committee on September 15, 2016
The Medical Center Operating Board (MCOB) and the Buildings and Grounds Committee of the Board of Visitors met, in Open Session, at 1:00 p.m., on Thursday, September 15, 2016, in the Auditorium of the Albert and Shirley Small Special Collections Library of the Harrison Institute. Given that Dr. Britt was participating by telephone from the Hilton Waikoloa Village, 69-425 Waikoloa Beach Drive, Waikoloa, HI., Mr. Fay chaired the meeting. Rector Goodwin had authorized Dr. Britt’s telephonic participation because of a personal reason that did not allow him to attend. This was the AAST professional meeting which he chairs.

MCOB Committee members present: William H. Goodwin Jr., Frank M. Conner III, Tammy S. Murphy, James B. Murray Jr., James V. Reyes, Nina J. Solenski, M.D., and A. Bobby Chhabra, M.D. Frank E. Genovese was absent.


MCOB Ex Officio advisory members present: Teresa A. Sullivan, Dorrie K. Fontaine, Patrick D. Hogan, Thomas C. Katsouleas, Richard P. Shannon, M.D., Pamela M. Sutton-Wallace, Scott A. Syverud, M.D., and David S. Wilkes, M.D.


Jeffrey C. Walker and Phoebe A. Willis were also present.

Present as well were Evelyn R. Fleming, Susan G. Harris, W. Thomas Leback, David W. Martel, Debra D. Rinker, Nancy A. Rivers, Roscoe C. Roberts, and Farnaz F. Thompson.

Mr. Fay opened the meeting and asked Dr. Shannon to present the first item.

---

Action Item: Renaming Jordan Hall as Pinn Hall

After providing the context for the original naming of Jordan Hall, Dr. Shannon explained that Vivian Pinn, M.D., a 1967 graduate of the School of Medicine, is one of the School’s most accomplished graduates. She was the only woman and African-American in her class. Dr. Pinn’s career includes serving on the faculty at Tufts and Howard University, chairing the Department of Pathology at Howard, and working at the National Institutes of Health. She is recognized for being a physician, a pathologist, a scientist, a researcher, a scholar, and an advocate for access to health care. She embodies the attributes to which the present-day medical student aspires.
On motion, the MCOB and Buildings and Grounds committee approved the following resolution and recommended it for full Board approval:

RENAMING JORDAN HALL AS PINN HALL

WHEREAS, Vivian W. Pinn, M.D., is a 1967 graduate of the University of Virginia School of Medicine; and

WHEREAS, Dr. Pinn has had a distinguished career, including positions at the National Institutes of Health (NIH), as a physician, scientist, researcher, scholar, and advocate for health care for all individuals; and

WHEREAS, Dr. Pinn has dedicated her life to the betterment of the human condition and embodies the attributes to which the present-day medical student aspires; and

WHEREAS, the University has previously recognized Dr. Pinn’s talents, achievements, and contributions;

RESOLVED, the Board of Visitors renames Jordan Hall as Pinn Hall.

Health System Integrated Space Planning

Dr. Shannon recognized the consultant team, which is led by Scot Latimer of Latimer Health Strategies and includes Blue Cottage Consulting, Jacobs Consultancy, and CO Architects. He noted that many departments and individuals were involved and that Luis Carrazana, Jessica Hurley Smith, and Kevin Fox played key roles.

The study’s goal is to provide a vision for future space needs, focusing primarily on ambulatory care and research. The guiding principles are to support organizational transformation to highly efficient, effective care; provide extraordinary patient experiences; improve health system performance; and optimize investment value.

The study determined that a third of the Health System’s space is neither technically or functionally sound; ambulatory care and research account for the majority of this space. Approximately sixty percent of the space is in very good condition; the hospital accounts for most of this space. The study determined that space utilization is low and projected that the Health System’s space inventory could be reduced by 300,000 square feet through renovations and construction of more efficient facilities.

Ms. Sutton-Wallace reviewed the space needs for the Medical Center. One of its primary drivers is the realignment and relocation of ambulatory care clinics. Ambulatory clinics located in the main hospital complex account for 413,000 clinic visits. This is more than half of the total clinic volume. They impact and are impacted by the traffic congestion around the Grounds and contribute to a negative patient experience.
The study recommends reducing ambulatory visits at the main hospital complex by 50 percent, doubling visits to the Fontaine Research Park clinics, and increasing visits to clinics in other areas and communities. It assumes that children and cancer services will remain in the Battle and Couric buildings. This would be a phased ten-year plan with a 2026 completion date.

Dr. Wilkes reviewed the education and research space strategy for the School of Medicine. Education space would increase from 120,000 assignable square feet to 200,000. The research strategy calls for renovations and new facilities. It also recommends decanting Cobb Hall, Barringer, the West Complex, MR-4, and McKim. Due to a significantly higher space utilization resulting from renovations and new construction, the strategy is able to reduce the 750,000 assignable square feet currently dedicated to research by 100,000 and at the same time accommodate the needs of an increasing research portfolio. This would be a phased ten-year plan with a 2026 completion date.

Dr. Shannon summarized the recommended scope of work for the Medical Center and the School of Medicine. These include renovations of Aurbach, the HSF building, Pinn Hall, the Primary Care Center, Couric Cancer Center, MR-5, MR-6, and Stacy Hall. New buildings include a translational research building and an ambulatory building at Fontaine, an orthopedic clinic at Ivy Mountain, administrative and support buildings at the site of MR-4, and a new ambulatory building on West Main Street. Cobb, Barringer, McKim and the West Complex would be decanted and repurposed for other University uses. The first three steps are the relocation of orthopedics to Ivy Mountain, decanting of the West Complex, and the floor-by-floor renovation of Pinn Hall.

The committee expressed support for the planning study. Discussion focused on the plan’s financial feasibility, the feasibility of completing it in ten years, having a plan that can be expanded and contracted, and having a longer vision. The Rector suggested that more space will be needed faster than anticipated and encouraged the development of a second more aggressive plan. Dr. Shannon noted that the next step in the planning process is the development of a business case.

On motion, the meeting was adjourned at 2:00 p.m.

SGH:wtl
These minutes have been posted to the University of Virginia’s Board of Visitors website: http://www.virginia.edu/bov/mcobminutes.html