UVA Transitional Care Hospital (TCH):

- L.D. Britt, MD, chaired the meeting.
- Michelle Hereford introduced Michael McDaniel, who is the Associate Chief of Transitional Care Services. Ms. Hereford will be devoting her time to the Novant Health UVA Health System joint operating company implementation. Mr. McDaniel provided the operations and finance report for the TCH, including financials through the second quarter of FY 16. The TCH exceeded its budget for this period.
- Robert Powers, MD, who is President of the TCH Clinical Staff, discussed the post-acute services strategy with the MCOB. The Health System is focusing on a smooth transition for patients after an inpatient stay to the next level of care. Post-acute services include long term acute care facilities, skilled nursing homes, inpatient rehabilitation hospitals, home health agencies, and hospice care. On January 11 Hospice of the Piedmont opened a ten bed unit on the 3rd floor of the TCH, with the clinical care being provided by the UVA Palliative Care Team. We are also working with other facilities to create a post-acute care network, as well as other post-acute initiatives.
- Dr. Powers also provided the TCH Clinical Staff and Quality reports in Executive Session.
- The MCOB approved the credentialing actions for the TCH in public session.

UVA Medical Center:

- L.D. Britt, MD, chaired the meeting. Dr. Britt noted that he believes the Health System is on a trajectory for success as evidenced by efforts in five critical areas: (i) School of Medicine Research portfolio, (ii) the footprint expansion, (iii) workforce and expertise, (iv) education and training, and (v) clinical quality metrics.
- Pamela Sutton-Wallace, CEO of the Medical Center, introduced the new Chief Nursing Officer for the Medical Center, Tina Mammone. Ms. Mammone comes to UVA from UCSF.
- Richard Shannon, MD, opened his remarks to the MCOB by stating the intention to change the name of the Medical Center Operating Board to the Health System Board to reflect the reality that our reporting to the Board includes strategic and operational endeavors for the Health System and not just the hospital. As examples he noted reporting of the School of Medicine research strategy and plans and the Health System consolidated financials. The MCOB unanimously approved the name change.
Dr. Shannon reviewed with the Board a dashboard for the Health System Clinical Enterprise of the five strategic areas of focus (lead by example, virtuous cycle, partner of choice, drive innovation and top tier academic medical center) and progress made to date in each area. As indicated previously, all Health System Board presentations will tie to one or more of these strategies.

- Larry Fitzgerald reported on the FY16 second quarter consolidated financials for the Health System (strategic initiative: virtuous cycle). The consolidated income statement includes all Health System entities, and he noted that the Health System is a $4 Billion enterprise. Technical volume and revenues were positive and ahead of budget, while expenses were in line. Academic revenues exceeded budget.

- Tracey Hoke, MD, provided an update on pay for performance from publically available data (strategic initiative: lead by example). She reminded the Health System Board that the data is in arrears and does not reflect current efforts and successes.

- David Wilkes, MD, Dean of the School of Medicine, reported that the School of Medicine will begin a medical education leadership program starting in the fall of 2016 (strategic initiative: drive innovation). Dean Wilkes introduced two researchers in the School of Medicine who gave overviews of their research initiatives. Boris Kovatchev, Ph.D. discussed the development of the artificial pancreas, which involved collaboration with the UVA Engineering School. The device helps the diabetic patient with blood sugar control. The technology is being tested internationally, and we are participating in a number of clinical trials. The School of Medicine has received in excess of $25 million in NIH funding. Jonathan Kipnis, Ph.D., explained the discovery of the link between the brain and the immune system. The Journal of Science has listed this discovery as one of the top 10 scientific discoveries of 2015. The research continues on the impact on various neurological diseases, including multiple sclerosis and Alzheimer’s disease.

- The Board received written reports from the CEO of the Medical Center and the Executive Director of the UVA Health Foundation.

- In Executive Session the Health System Board received updates on (i) quality and patient safety initiatives, (ii) strategic Health System priorities and imperatives, including strategic investments, research strategies, strategic partnerships and initiatives, (iii) proprietary Medical Center performance metrics, service line strategies and growth and space planning strategies, and (iv) the Medical Center Clinical Staff (these discussions fall within all five strategic areas).

- In public session the MCOB approved the credentialing actions for the Medical Center.