MEMORANDUM

TO: The Transitional Care Hospital Board:

L. D. Britt, M.D., Chair
Frank M. Conner III
Hunter E. Craig
Frank E. Genovese (Advisor)
Victoria D. Harker
Michael M. E. Johns, M.D.
William P. Kanto Jr., M.D.

Constance R. Kincheloe
Charles W. Moorman
Tammy S. Murphy
The Hon. Lewis F. Payne
James V. Reyes
William H. Goodwin Jr., Rector

Ex Officio Advisory Members:
Teresa A. Sullivan
Dorrie K. Fontaine
Robert S. Gibson, M.D.
Patrick D. Hogan

Thomas C. Katsouleas
Richard P. Shannon, M.D.
Pamela M. Sutton-Wallace
David S. Wilkes, M.D.

The Remaining Members of the Board of Visitors:

Frank B. Atkinson
Mark T. Bowles
Whittington W. Clement
Helen E. Dragas
Kevin J. Fay
Barbara J. Fried

John A. Griffin
Bobbie G. Kilberg
John G. Macfarlane III
Jeffrey C. Walker
Joe Garofalo, Faculty Member
Daniel T. Judge, Student Member

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Transitional Care Hospital Board on February 18, 2016

The Transitional Care Hospital (TCH) Board met, in Open Session, at 8:30 a.m., on Thursday, February 18, 2016, in the Auditorium of the Albert and Shirley Small Special Collections Library of the Harrison Institute. Dr. Britt, Chair, presided.

Committee members present were William H. Goodwin Jr., Frank M. Conner III, Frank E. Genovese, Victoria D. Harker, Tammy S. Murphy,
Ex Officio advisory members present were Teresa A. Sullivan, Dorrie K. Fontaine, Robert S. Gibson, M.D., Patrick D. Hogan, Richard P. Shannon, M.D., Pamela M. Sutton-Wallace, and David S. Wilkes, M.D.

Present as well were Evelyn R. Fleming, Susan G. Harris, W. Thomas Leback, David W. Martel, Debra D. Rinker, Nancy A. Rivers, Roscoe C. Roberts, and Farnaz F. Thompson.

Others attending for presentations were Michelle D. Hereford, Michael S. McDaniel, and Robert D. Powers, M.D.

Dr. Britt opened the meeting with brief comments. President Sullivan reported that on Wednesday the Charlottesville Regional Chamber of Commerce presented the 2016 Hovey S. Dabney Award for Corporate Citizenship to the University of Virginia Health System.

Operations and Finance Report

Ms. Hereford reviewed the TCH’s performance for the first half of FY 2016. Discharges were 15% below budget. Revenues and income were up. Income included the receipt of a one-time $950,000 payment for debt that had been written off; without this payment, income would have been $550,000. In terms of the Payor Mix Index, Medicaid reimbursements were below budget and commercial reimbursements were above budget. During the period, the TCH reduced the length of stay at the hospital by 0.28 days. This freed up 21 beds per day at the hospital, and avoided an estimated loss of $2.4 million. The TCH’s focus in the future will be on readmission collaboration, wound certification, a hospital post-acute network, team member engagement, and workforce planning.

Ms. Hereford reported that she will be devoting her time to the Novant Health/UVA Health System joint operating company and that Mr. Michael McDaniel, the Associate Chief of Transitional Care Services, will be making the future TCH reports.

Post-Acute Services

Dr. Powers reviewed the national post-acute care environment, which has been growing and will continue to grow as the baby boomers age. Post-acute services include long term acute care facilities, skilled nursing homes, inpatient rehabilitation hospitals, home health agencies, and hospice care. The Health System’s strategy for post-acute services focuses on a smooth transition for patients from inpatient care to post-acute care. As a part of its post-acute care initiatives, the Health System is working with other organizations to create a regional post-acute care network. The 10-bed inpatient
hospice unit, which opened in January on the 3rd floor of the TCH, is one of these initiatives. It is a collaborative venture between the University and the Hospice of the Piedmont.

Executive Session

The following motion was approved, and the TCH Board commenced in Executive Session at 8:50 a.m.:

I respectfully move the Medical Center Operating Board into closed meeting to discuss proprietary, business-related information pertaining to the Transitional Care Hospital, to review and discuss performance measures and metrics, confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care and patient grievances, all for the purpose of improving patient care, and consultation with legal counsel regarding compliance with relevant federal reimbursement regulations, licensure, and accreditation standards where disclosure at this time would adversely affect the competitive position of the Transitional Care Hospital. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (7), and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

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At 9:08 a.m., the TCH Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

I move that we vote on and record our certification that, to the best of each Member's knowledge only public business matters lawfully exempted from open meeting requirements and which were identified in the motion authorizing the closed session, were heard, discussed or considered in closed session.

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On motion, the TCH Board approved the following resolutions:

**CREDENTIALING AND RECREDESTIALING ACTIONS – TRANSITIONAL CARE HOSPITAL**
- APPROVED January 27, 2016

1. **NEW APPOINTMENTS TO THE CLINICAL STAFF**

   RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:
Halligan, William T., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Appointment: December 22, 2015, through December 21, 2016; Privileged in Medicine.

Landen, Charles N., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Consulting Staff Status; Period of Appointment: December 23, 2015, through December 22, 2016; Privileged in Obstetrics and Gynecology.

Valladares Juarez, Elia M., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Appointment: December 8, 2015, through December 7, 2016; Privileged in Psychiatry and Neurobehavioral Sciences.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Broshek, Donna K., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Psychology.

Drake, David B., M.D., Plastic Surgeon in the Department of Plastic Surgery; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Plastic Surgery.

Cagnina, Rebecca E., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: February 23, 2016, through December 30, 2017; Privileged in Medicine.

Kindwall-Keller, Tamila L., D.O., Hematologist Oncologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

Kron, Irving L., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Surgery.

McMahon, Robert W., M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Reappointment: February 25, 2016, through March 30, 2017; Privileged in Neurology.

Johnson, Alan R., M.D., Hospitalist in the Department of Medicine; Moonlighting Staff Status; Period of Reappointment: February 19, 2016, through February 18, 2017; Privileged in Medicine.
Shaffrey, Mark E., M.D., Neurosurgeon in the Department of Neurosurgery; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Neurosurgery.

Shen, Francis H., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Orthopedic Surgery.

Volodin, Leonid, D.O., Hematologist Oncologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: February 1, 2016, through January 30, 2018; Privileged in Medicine.

On motion, the meeting was adjourned at 9:08 a.m.

SGH:wtl
These minutes have been posted to the University of Virginia’s Board of Visitors website: http://www.virginia.edu/bov/mcobminutes.html