

**COMMITTEE SUMMARIES
BOARD OF VISITORS' MEETING
UNIVERSITY OF VIRGINIA
OCTOBER 1-2, 2004**

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
AUDIT AND COMPLIANCE COMMITTEE
2:45 - 2:50 p.m., Friday, October 1, 2004
East Oval Room, The Rotunda

The Committee met on October 1, in Open Session in the East Oval Room of the Rotunda.

The Committee discussed the Audit Charter and a Code of Ethics for the institution. It also heard reports on the Fiscal Year 2003-04 Audit Schedule accomplishments, as well as the preliminary results of a Quality Assessment Review of the Audit Department.

The following resolutions were approved by the Committee and recommended to the full Board for approval:

APPROVAL OF THE AUDIT CHARTER

RESOLVED that the Audit Charter is approved as recommended by the Audit and Compliance Committee.

APPROVAL OF THE CODE OF ETHICS

RESOLVED that the Code of Ethics is approved as recommended by the Audit and Compliance Committee.

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
AUDIT AND COMPLIANCE COMMITTEE
2:45 - 2:50 p.m., Friday, October 1, 2004
East Oval Room, The Rotunda

The Committee met on Friday, October 1, in Executive Session in the Lower East Oval Room of the Rotunda.

The Committee recommended approval by the full Board of the following resolution:

APPROVAL OF THE SUMMARY OF AUDIT FINDINGS

RESOLVED that the Summary of Audit findings for the period of May 1, 2004, through July 31, 2004, as presented by the Director of Audits for Fiscal Year 2003-2004, is approved as recommended by the Audit and Compliance Committee.

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
BUILDINGS AND GROUNDS COMMITTEE
2:50 - 3:00 p.m., Friday, October 1, 2004
East Oval Room, The Rotunda

The Buildings and Grounds Committee met on Friday, October 1, 2004 at 8:45 a.m., in the Board Room of the Rotunda.

Listed as a matter of record are the resolutions approved by the Buildings and Grounds Committee that do not require action by the Full Board.

A. APPROVAL OF ARCHITECT SELECTION FOR CLINICAL CANCER CENTER

RESOLVED that Zimmer-Gunsul-Frasca Partnership, of Washington, D.C., is approved for the performance of architectural and engineering services for the Clinical Cancer Center.

B. APPROVAL OF HEALTH SYSTEM AREA PLAN

WHEREAS, the Health System initiated an update of its area plan in anticipation of additional growth in clinical, research and academic programs; and

WHEREAS, the plan creates an adaptable 15-20 year framework that considers natural growth boundaries, patterns of expansion, and informed options for near and mid-term periods; and

WHEREAS, the plan includes six guiding principles that provide a framework for future development; and

WHEREAS, the plan provides for the orderly future growth of the Health System Area;

RESOLVED that the Health System Area Plan, dated October 1, 2004, and prepared by The Smith Group of Washington, D.C., is approved.

RESOLVED FURTHER that the Master Plan for the University of Virginia, dated June 15, 1999, is amended to incorporate the elements of the Health System Area Plan.

C. APPROVAL OF CONCEPT, SITE, AND DESIGN GUIDELINES FOR THE CLINICAL CANCER CENTER

RESOLVED that the concept, site, and design guidelines, dated October 1, 2004, and prepared by the Architect for the University, for the Clinical Cancer Center are approved; and

RESOLVED FURTHER that the project will be presented for further review at the schematic design level of development.

D. APPROVAL OF CONCEPT, SITE, AND DESIGN GUIDELINES FOR THE SPORTS MEDICINE FACILITY

RESOLVED that the concept, site, and design guidelines, dated October 1, 2004, and prepared by the Architect for the University, for the Sports Medicine Facility are approved; and

RESOLVED FURTHER that the project will be presented for further review at the schematic design level of development.

The Committee approved the following resolutions and recommended them to the full Board for approval:

A. APPROVAL OF A PERMANENT EASEMENT FOR THE UNIVERSITY OF VIRGINIA ON 11TH STREET S.W., IN THE CITY OF CHARLOTTESVILLE

RESOLVED that the request for an easement, dated October 1, 2004, from the City of Charlottesville for two pneumatic tubes on 11th Street S.W., is authorized; and

RESOLVED FURTHER that appropriate officers of the University are authorized to request said easement.

B. APPROVAL OF A PERMANENT EASEMENT FOR THE UNIVERSITY OF VIRGINIA ACROSS PROPERTY OWNED BY THE UNIVERSITY OF VIRGINIA FOUNDATION

RESOLVED that the request for an easement, dated October 1, 2004, from the University of Virginia Foundation for two pneumatic tubes to the Core Laboratory building across the Foundation's property located at the southeast corner of the West Main Street and 11th Street S.W., intersection is authorized; and

RESOLVED FURTHER that appropriate officers of the University are authorized to request said easement.

C. APPROVAL OF BUDGET INCREASE FOR WISE RESIDENCE HALL

RESOLVED that the increase in the budget from \$6.4 million to \$7.185 million for the construction of the residence hall at the College at Wise is approved.

MISCELLANEOUS REPORTS

- A. Major Projects
- B. Professional Services Contracts
- C. Pavilions

**University of Virginia Academic Division / Agency 207
October 1, 2004**

Project	Budget (Authorization)	Design Review Status			Construction		Comments
		Guidelines	Schematic	Preliminary	Start	Complete	
Special Collections Library Architect: Hartman-Cox Address: Washington, DC Contract Date: October 17, 1997 Contractor: Skanska USA Building Inc. Address: Raleigh, NC	\$26,157,300 (\$26,157,300)	May-98	May-99	Sep-99	Feb-02	Jul-04	Building has been occupied and opened to the public. Declaration Room undergoing modification. Exhibit casework continues to be installed.
Rouss Hall / Commerce School Architect: Hartman-Cox Architects Address: Washington, DC Contract Date: TBD Contractor: Gilbane Address: Laurel, MD	\$43,000,000 (\$43,000,000)	Dec-02	May-03	Dec-03	Jan-05	May-07	Preliminary Design is complete. Construction drawings are underway.
9 Medical Research Building (MR-6) Architect: Henningson, Durham & Richardson Address: Alexandria, VA Contract Date: January 11, 2000 Contractor: Address:	\$60,800,000 (\$60,035,000)	Jun-00	Feb-01	Sept-04	Jun-05	Oct-07	Project design documents under revision. MR6 building and attached vivarium interiors being updated to provide for new research. Overall documents currently at 60%.
NRAO Addition and Renovation Architect: Vesar, Inc. Address: Lynchburg, VA Contract Date: July 15, 1999 Contractor: Martin/Horn, Inc. Address: Charlottesville, VA	\$8,900,000 (\$8,900,000)	May-99	Sept-99	Nov -99	May -03	Dec-04	Construction is 94% complete.

N/A = Design Review Not Required

(As of 8/28/04)

Project	Budget (Authorization)	Design Review Status			Construction		Comments
		Guidelines	Schematic	Preliminary	Start	Complete	
Environmental Science Field Station Design Builder: McKenzie Construction Corp. Address: Charlottesville, VA Contract Date: March, 1998 Engineer: Address: Contract Date: Contractor: Address:	\$2,788,000 (\$2,600,000)	Jun-98	Jan-01	Jan-01	Pier and Dock Dec-02	Pier and Dock Apr-04	Pier and Dock completed.
		Sept-04	Sept-04	Oct-04	Phase I Oct-04	Phase I May-05	Phase I (Lab and Housing) being c Design Build.
Observatory Hill Dining Architect: Dagit-Saylor Architects Address: Philadelphia, PA Contract Date: July 20, 2001 Contractor: Branch & Associates Address: Roanoke, Virginia	\$22,000,000 (\$23,500,000)	Oct-01	Oct-01	Oct-01	Feb-03	Dec-04	Construction is 77% complete. Demolition of existing O-Hill Dining and the Tree House will be comple by March 2005.
Campbell Hall Addition Architect: SMBW, P.C. Address: Richmond, VA Contract Date: August 10, 2001 Contractor: Address:	\$8,500,000 (\$8,500,000)	May-02	Jul-02 South	Jul-02 South	June-05	Nov-06	65% design complete. East and S Additions will be considered a sing project.
South Lawn – Arts and Sciences Building Architect: Polshek Partnership Architects Address: New York, NY Contract Date: Pre-Schematic Contract: 1/12/04 Contractor: Address:	\$78,000,000 (\$78,100,000)	Jun-02	Jan-05	Apr-05	TBD	TBD	New conceptual cost estimate is ir progress.
Fayerweather Hall Renovation Architect: Dagit - Saylor Architect Address: Philadelphia, PA Contract Date: September 28, 1999 Contractor: Address:	\$7,700,000 (\$7,700,000)	Oct-99	Nov-99	Nov-99	Jun-04	Dec-05	Construction is in demolition phas

N/A = Design Review Not Required

(As of 08/2

Project	Budget (Authorization)	Design Review Status			Construction		Comments
		Guidelines	Schematic	Preliminary	Start	Complete	
Studio Art Building Architect: Schwartz/Silver Architects, Inc. Address: Boston, MA Contract Date: November 24, 2003 Contractor: Address:	\$16,700,000 (\$12,500,000)	April-03	May-04	N/A	May-05	Dec-06	In Schematic Design.
Grounds Walk, Phase I (Emmet Street Bridge) Architect: Ammann & Whitney/Ayers Saint Gross Address: Baltimore, MD Contract Date: June 1, 2001 Contractor: Hammond-Mitchell, Inc. Address: Covington, VA	\$3,350,000 (\$8,500,000)	N/A	Oct -01	Oct-01	Mar-03	Sept-04	Construction 93% complete. The landscaping work for the bridge project is expected to start in October and to be complete in November.
Aquatic & Fitness Center Addition Architect: Hughes Group Address: Sterling, VA Contract Date: December, 2000 Contractor: Nielsen Builders Inc. Address: Harrisonburg, VA	\$10,400,000 (\$10,400,000)	1994	Jan-01	Oct-01	Jul-02	May-04	Construction is complete. Building is fully functional and occupied.
Materials Research Science & Engineering Center Architect: VMDO Architects Address: Charlottesville, VA Contract Date: April, 2001 Contractor: Barton Malow Address: Charlottesville, VA	\$38,900,000 (\$38,900,000)	Oct -01	Feb-02	May-02	Feb-03	Mar-06	25% of construction in place. Bids received for all Bid Packages.

N/A = Design Review Not Required

(As of 08/28/04)

Project	Budget (Authorization)	Design Review Status			Construction		Comments
		Guidelines	Schematic	Preliminary	Start	Complete	
Cocke Hall Renovation Architect: Schwartz Silver Address: Boston, MA Contract Date: October 30, 2003 Contractor: Address:	\$7,000,000 (\$7,000,000)	Oct-02	Aug-03	Dec-03	Sept-04	Feb-06	Construction drawings at 95% ASBO Review.
Health System Parking Garage Architect: Walker Parking Consultants Address: Wayne, Pennsylvania Contract Date: October 18, 2001 Contractor: Doneley's Inc. Address: Cleveland, Ohio	\$8,260,000 (\$13,050,000)	Sept-02	Dec-02	Feb-03	Sept-03	Sept-04	Construction is 95% complete.
New Basketball Arena and Parking Architect: VMDO Architects, P.C. Address: Charlottesville, VA Contract Date: October 2, 2001 Contractor: Barton Malow Address: Charlottesville, VA	\$129,800,000 (\$129,800,000)	Apr-02	May-02	Sept-02	Apr-03	Jun-06	The cast in place concrete work is 90% complete and the major precast seating and garage structures are currently being placed with an October completion date. The North Grounds Connector design approved by VDOT with construction contract award planned by October.
Farm Vivarium Facility Architect: FPW Architects Address: Charlottesville, VA Contract Date: Contractor: Address:	\$4,000,000 (\$4,000,000)	TBD	TBD	N/A	TBD	TBD	Project is on hold.
Main Heating Plant Environmental Compliance Architect: RMF Engineering, Inc. Address: Baltimore, MD Contract Date: September 2, 2003 Contractor: Address:	\$51,800,000 (\$39,300,000)	N/A	Apr-04	Dec-04	Apr-05	Feb-08	Design Build proposals due early October.
Performing Arts Center Architect: Barton Myers Associates Address: Los Angeles, CA Contract Date: November 17, 2003 Contractor: Address:	\$47,000,000 (\$47,000,000)	May -03	TBD	TBD	TBD	TBD	Pre-design studies started in June 2003 and completed in December 2003. On hold pending planning decisions from University Architect.

N/A = Design Review Not Required

(As of 08/28/04)

University of Virginia Medical Center / Agency 209

Project	Budget (Authorization)	Design Review Status			Construction		Comments
		Guidelines	Schematic	Preliminary	Start	Complete	
Hospital Expansion Architect: RTKL Address: Baltimore, MD Contract Date: August 21, 2000 Contractor: Skanska USA Building Inc. Address: Atlanta, GA	\$87,600,000 (\$89,600,000)	Jun-01	May-02	May-02	Jan-03	Jul-06	Project consists of an addition and renovation. The addition is 85% complete and the renovation is 9% complete. The total project is 56% complete.

N/A = Design Review Not Required

(As of 08/28/04)

University of Virginia's College at Wise / Agency 246

Project	Budget (Authorization)	Design Review Status			Construction		Comments
		Guidelines	Schematic	Preliminary	Start	Complete	
Crockett Hall Architect: Mitchell Mathews Address: Charlottesville, VA Contract Date: February 18, 2003 Contractor: Address:	\$4,750,000 (\$7,133,000)	Nov-02	May-03	Dec-04	Sept-05	Dec-06	Schematic design complete.
Drama Building Architect: Bushman Dreyfus Architects Address: Charlottesville Contract Date: Pending Contractor: Address:	\$7,475,000 (\$7,475,000)	May -03	Dec-04	Apr-05	Oct-05	Jan-07	Programming complete.
New Residence Hall Architect: Ken Ross Architects, Inc. Address: Johnson City, TN Contract Date: October 20, 2003 Contractor: Address:	\$7,185,000 (\$7,185,000)	May-03	Feb-04	May-04	Aug-04	Nov-05	CM selected. Conditional Notice to Proceed issued August 20, 2004.

N/A = Design Review Not Required

(As of 08/28/04)

**PROFESSIONAL SERVICES CONTRACTS
UNIVERSITY OF VIRGINIA**

October 1, 2004

CONTRACTS	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005 through 08-20-2004	Total 5 years 2-months	Percent for each category
Virginia Architects	104	105	65	40	45	6	365	36%
Virginia Engineers	124	106	62	25	59	8	384	38%
Total of Virginia Firms	228	211	127	65	104	14	749	74%
Out-of-State Architects	59	41	20	13	23	3	159	16%
Out-of-State Engineers	36	38	11	7	11	2	105	10%
Total of Out-of-State Firms	95	79	31	20	34	5	264	26%
Total All Firms	323	290	158	85	138	19	1013	100%

FEES	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005 through 08-20-2004	Total 5 years 2-months	Percent for each category
Virginia Architects	\$ 5,366,602	\$ 6,348,738	\$22,507,827	\$2,769,654	\$ 2,066,302	\$1,070,377	\$40,129,500	48%
Virginia Engineers	\$ 1,314,589	\$ 1,543,621	\$ 1,054,858	\$ 511,737	\$ 934,695	\$ 102,427	\$ 5,461,927	7%
Total Virginia Firms	\$ 6,681,191	\$ 7,892,359	\$23,562,685	\$3,281,391	\$ 3,000,997	\$1,172,804	\$45,591,427	55%
Out-of-State Architects	\$ 2,913,020	\$ 4,862,015	\$13,641,786	\$3,099,618	\$ 8,917,768	\$ 12,080	\$33,446,287	40%
Out-of-State Engineers	\$ 771,744	\$ 1,253,928	\$ 776,303	\$ 297,228	\$ 1,240,291	\$ 30,066	\$ 4,369,560	5%
Total Out-of-State Firms	\$ 3,684,764	\$ 6,115,943	\$14,418,089	\$3,396,846	\$10,158,059	\$ 42,146	\$37,815,847	45%
Total All Firms	\$10,365,955	\$14,008,302	\$37,980,774	\$6,678,237	\$13,159,056	\$1,214,950	\$83,407,274	100%

Pavilion Occupancy Report						
Pavilion	Occupants	Assigned	Vacancy Status			Comments (Renovation Work)
			Available	Renovation Period	Projected Re-occup.	
I	David W. Breneman & Donna Plasket	July 1998				
II	B. Jeanette & Wade Lancaster	July 1991				
III	William W. & Beverly Harmon	Aug. 1994				
IV	Larry J. Sabato	Oct. 2002	Spring 2008			
V & Annex	Gene D. & Carol Block	Oct. 2001	Winter 2007			
VI	Robert M. & Theodora Carey	May 1991				
VII	Colonnade Club					
VIII Upper Apartment	Sarah E. Turner	Aug 2004	Fall 2007			
VIII Terrace Apartment	Gladys E. Saunders	Aug. 2003	Fall 2008			
IX	Karen Van Lengen & James Welty	Aug. 1999	Aug. 2006			
X	Carl P. & Charlotte Zeithaml	Mar 2001	Summer 2006			
Montebello	Richard W. & Robin Miksad	Aug. 1994				

October 1, 2004

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
EDUCATIONAL POLICY COMMITTEE
3:00 - 3:10 p.m., Friday, October 1, 2004
East Oval Room, The Rotunda

The Committee met on Saturday, September 18, at 9:30 a.m., in the East Oval Room of the Rotunda. The business conducted at that meeting is summarized in the Minutes which follow:

The Educational Policy Committee of the Board of Visitors of the University of Virginia met, in Open Session, at 9:35 a.m., Saturday, September 18, 2004, in the East Oval Room of the Rotunda; in the absence of the Chair, Mr. Pippin, Terence P. Ross presided as Acting Chair. Ms. Susan Y. Dorsey, James W. Head, Lewis F. Payne, John O. Wynne, and Gordon F. Rainey, Jr., Rector, were present.

Also present were John T. Casteen, III, Leonard W. Sandridge, Alexander G. Gilliam, Jr., Richard C. Kast, Gene D. Block, Arthur Garson, Jr., M.D., J. Milton Adams, Ms. Marcia D. Childress, Ms. Patricia M. Lampkin, Ms. Yoke San L. Reynolds, and Ms. Jeanne Flippo Bailes.

The Acting Chair asked Mr. Block, Vice President and Provost, to present the Agenda.

COURSE EVALUATIONS

Mr. Block asked Mr. Adams, Vice Provost for Academic Programs and Professor of Biomedical Engineering, to report on course evaluation. Mr. Adams described the process of course evaluation and said student participation - roughly 65% - generally is good. There is need, though, for standardized questions on the course evaluation form, questions that are used in all schools and departments, and a joint faculty/student committee, appointed by the Provost, has recommended this.

The committee also recommended that course evaluation forms be kept short and that the questions be examined for redundancy. Also, there should be a response rate threshold of 65% - which is to say that courses where the evaluation response rate is below that should not be included in a course selection guide.

Mr. Adams pointed out that information from the course evaluations is available to the Provost and to the schools and departments for use in considerations of promotion, tenure and

merit awards. Student Council uses information gleaned from the course evaluations for publication of a course selection guide.

The Provost will incorporate the recommendations of the committee in a three-year pilot program, which will begin this fall.

Mr. Ross commented that a course evaluation system works well at the George Mason University Law School, where he teaches. He suggested, too, that faculty - in descriptions of their courses - should make clear ahead of time exactly what the course work will be.

THE JANUARY TERM

The Provost then asked Mr. Adams to describe the January Term proposal, which will be implemented in January, 2005, initially only for undergraduates. The program will be intensive - a semester's worth of work in two weeks - and will be conducted in early January during the latter part of the Christmas Break. The range of possibilities among course offerings is wide, and can include intensive courses outside the United States.

Mr. Adams said that ten courses have been approved so far and that he expects that in about three years, there will be 1000 students participating. The program will be administered by the Summer School Office and the fees will be approximately those charged for Summer School courses.

There was enthusiastic response from the Committee. Mr. Head described a similar program at Middlebury College in which he participated as an undergraduate, before he transferred to the University. Ms. Dorsey, recalling the necessarily restrictive curriculum of her undergraduate days in the School of Architecture, pointed out that the January Term ought to be particularly attractive to Engineering and Architecture undergraduates who otherwise might not have much chance to take courses outside their respective schools.

In reply to a question from Mr. Ross, Mr. Adams said that for the moment, participation in the January Term will be limited to undergraduates but that he could envision participation by graduate students in the future. Mr. Ross also asked if the Committee could have an evaluation of this first January Term at one of its meetings next year.

THE SCHOOL OF MEDICINE DECADE PLAN

The Provost asked Dr. Garson, Vice President and Dean of the School of Medicine, to report on the Medical School's "Decade Plan," and the strategic planning initiatives associated with it.

Dr. Garson outlined a number of points that make up the Plan. His goal for the School, he said, is to put it among the top 20 in the country by 2012 - the "top 20," means the twenty best medical schools in the nation as rated by *US News & World Report*. Mr. Wynne asked if the *USNWR* ratings were valid. Dr. Garson replied that he would use a different system of rating, but that *USNWR*'s method is the one generally accepted in this country. He went on to say that his concern is to have outstanding people and outstanding programs, and that he wants to have ten of these in the Medical School; he said he believes that the School has a 50% chance of achieving this goal.

A lively discussion ensued. Dr. Garson stressed the virtues of collaboration between the Medical School, the Medical Center, the School of Nursing and other schools and departments across the University. The recruitment of excellent students and department chairs is important, and he described some recent successes in this regard: Dr. Cato Laurencin as Chair of Orthopaedics and Dr. Bankole Johnson as Chair of Psychiatry - two recent appointments - and Dr. Geoffrey Weiss as Chair of Hematology/Oncology and Dr. Michael Drake as Chair of Radiology - two appointments announced in the last few days; and excellent success in recruiting minority students this year. The retention of faculty is always a problem, he said, and the fact that teaching is valued - that is, valued by students - must be emphasized. Dr. Garson also described more efficient ways of using research space.

Mr. Ross asked Dr. Garson to keep the Committee apprised of progress on these initiatives.

THE CHAIR OF THE FACULTY SENATE

The Provost asked Ms. Marcia Childress, Associate Professor of Medical Education and Chair of the Faculty Senate, to report on the activities of the Senate.

Ms. Childress's report focused on the Senate's annual retreat, held on September 10th. The theme, she said, was "Enriching Faculty Life at UVa - Interdisciplinary Collaboration." The discussion explored collaborations of five

kinds: interdisciplinary collaborative teaching; mentoring of and by faculty; faculty advancement; cultivating a more vibrant community of emeritus and retired faculty; and assuring and benefiting from diversity in the ranks of the faculty and across the institution.

Ms. Childress told the Committee that she is impressed both with the quality of the faculty - individually and in the aggregate - and with the commitment of the faculty to the University. Faculty from across the Grounds, she said, undertake institutional service and invest themselves substantially in it. Faculty "are a tremendous resource as the University seeks to move into the top tier of institutions nationally, public and private. They care deeply about UVA and are ready to work long and hard in partnership with this committee, the full Board, and the administration to make UVA a better place in which to work and to call our academic home."

EXECUTIVE SESSION

After approving the following motion, the Committee went into Executive Session at 11:25 a.m.:

That the Board of Visitors of the University of Virginia go into Executive Session for the purpose of discussing personnel matters pertaining to the appointment, assignment, reappointment, promotion, performance, compensation, discipline, separation and resignation of specific employees of the University of Virginia; as provided for in Section 2.2-3711 (A) (1) of the Code of Virginia.

The Committee resumed in Open Session at 12:25 p.m. and after adopting the following resolution certifying that its Executive Session discussions had been conducted in accord with the conditions set forth by the Virginia Freedom of Information Act, on further motion adjourned:

That we vote on and record our certification that, to the best of each Board member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

AGG:lah

These minutes have been posted to the University of Virginia's Board of Visitors website.

<http://www.virginia.edu/bov/educationalminutes.html>

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
EXTERNAL AFFAIRS COMMITTEE
3:10 - 3:20 p.m., Friday, October 1, 2004
East Oval Room, The Rotunda

The Committee met on Friday, October 1, 2004, at 9:45 a.m., in the East Oval Room of the Rotunda.

The External Affairs Committee agenda included one consent item, and five areas for committee review and discussion. The consent agenda item, presented by the Vice President for Finance, sought approval by the Committee for representatives to the University-Related Foundations. The Senior Vice President for Development and Public Affairs introduced five areas for discussion. The first examined the philanthropic cash flow for Fiscal Year 2004 as well as the cash flow progress and goals for Fiscal Year 2005. Next, he reported on two benchmarking studies that compared the University on key fundraising measures with its public peer universities as well as its aspirational peer group. The third topic, a report on the Campaign, involved the Campaign plans and processes as well as opportunities to build relationships with parents. This was followed by a report from the Associate Vice President for Health System Development on plans for the Campaign for the Health System. The last topic to be considered was ACCESS UVA; the Assistant Vice President for University Relations previewed a new video advertisement for ACCESS UVA.

Recommendation:

APPROVAL OF THE BOARD OF VISITORS REPRESENTATIVES TO THE
GOVERNING BOARDS OF UNIVERSITY-RELATED FOUNDATIONS

Resolved that the following persons shall be ratified or confirmed as representatives of the Board of Visitors to the Governing Boards of the following University-Related Foundations:

<u>Foundation</u>	<u>Board of Visitors Representative</u>	<u>Term Ending</u>
Alumni Association of the University of Virginia	Glynn D. Key	05/30/08*
Alumni Board of Trustees of the University of Virginia Endowment Fund	Robert V. Hatcher, Jr.	12/31/04
The College Foundation of the University of Virginia	Timothy B. Robertson	12/31/04
The University of Virginia's College at Wise Alumni Association and Wise Foundation	Don R. Pippin	06/30/07
Curry School of Education	Thomas A. Saunders, III	06/30/06
Darden School Foundation	Lemuel E. Lewis	12/31/04
Foundation of the State Arboretum at Blandy Experimental Farm	Rebecca D. Kneedler	12/31/04
Healthcare Partners, Inc.	E. Darracott Vaughan, Jr., M.D.	06/30/06
University of Virginia Health Services Foundation	Vacant	Vacant
Historic Renovation Corporation	David W. Carr	12/31/04
Law School Alumni Association and Law School Foundation, University of Virginia	Gordon F. Rainey, Jr.	12/31/04
McIntire School of Commerce Foundation	Georgia M. Willis	06/30/07
Medical School Alumni Association and Medical School Foundation, University of Virginia	Charles M. Caravati, Jr., M.D.	12/31/04
Miller Center Foundation	Gordon F. Rainey, Jr.	06/30/07
Patent Foundation, University of Virginia	Terence P. Ross	06/30/07
School of Architecture Foundation	Susan Y. Dorsey	06/30/07*
University of Virginia Foundation and Subsidiaries	G. Slaughter Fitz-Hugh	06/30/08*
University of Virginia Health Foundation	E. Darracott Vaughan, Jr., M.D.	06/30/07
University of Virginia Investment Corporation	John O. Wynne	06/30/08*

Virginia Ambulatory Surgery, Inc. <u>Foundation</u>	John B. Hanks, M.D. <u>Board of Visitors</u> <u>Representative</u>	06/30/07 <u>Term Ending</u>
Virginia Engineering Foundation	James E. Ryan, Jr.	12/31/04
Virginia Urologic Foundation	William D. Steers, M.D.	12/31/04
Virginia Athletic Foundation	Craig K. Littlepage	12/31/05
Virginia Tax Foundation, Inc.	Joseph E. Gibson	12/31/04

* Denotes ratification required by the Board of Visitors

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
FINANCE COMMITTEE
3:20 - 3:35 p.m., Friday, October 1, 2004
East Oval Room, The Rotunda

The Committee met on Friday, September 10, 2004, at 2:00 p.m., in the Development Office Conference Rooms A and B, Fontaine Research Park. The business conducted at that meeting is summarized in the Minutes which follow:

The Finance Committee of the Board of Visitors of the University of Virginia met, in Open Session, at 2:10 p.m., Friday, September 10, 2004, in Conference Rooms A and B at the Development Office, 400 Ray C. Hunt Drive, in the Fontaine Research Park; Thomas A. Saunders, III, Chair, presided. Thomas F. Farrell, II, W. Heywood Fralin, Ms. Georgia M. Willis, and Gordon F. Rainey, Jr., Rector, were present.

Also present were Leonard W. Sandridge, Alexander G. Gilliam, Jr., Ms. Yoke San L. Reynolds, Ms. Colette Sheehy, R. Edward Howell, and Ms. Jeanne Flippo Bailes.

The Chair asked Mr. Sandridge, Executive Vice President and Chief Operating Officer, to present the Agenda.

The first two items were Consent Agenda items.

TUITION RATES FOR THE 2005 JANUARY TERM

The January Term, a new concept (it will be discussed at the meeting of the Educational Policy Committee on September 18th), is a two week term to be held in January during the last part of the Christmas Break. It will enable undergraduates to take intensive courses - roughly, a semester's worth of work in two weeks - in this country and abroad, that they might not otherwise be able to fit into their curricula. The program will be administered by the Summer School Office and the tuition will be equivalent to that charged in the Summer Session.

Mr. Sandridge pointed out that in the future, January Term tuition rates will be presented to the Committee for approval at the same time as the regular session rates.

The Committee adopted the following resolution and recommended it to the full Board for approval:

APPROVAL OF TUITION RATES FOR 2005 JANUARY TERM

RESOLVED that the tuition applicable to the 2005 January Term be approved as shown below:

	<u>Virginian</u>	<u>Non-Virginian</u>
Undergraduate Per Credit Hour	\$ 170	\$ 740
Graduate Per Credit Hour	\$ 215	\$ 660

TRANSFER OF REAL PROPERTY FROM THE UNIVERSITY OF VIRGINIA FOUNDATION TO THE RECTOR AND VISITORS IN SUPPORT OF THE NORTH GROUNDS CONNECTOR

The North Grounds Connector, which has been planned for some years, is to connect Massie Road with the U.S. 29/250 By-Pass; its construction is part of the Arena project. A section of the road and right-of-way will encroach on the northeast corner of the University of Virginia Foundation's Montesano property. The area involved is irregular in shape and encompasses about 4,908 square feet. The Buildings and Grounds Committee approved an easement for this parcel on February 5th; at the time, the Virginia Department of Transportation indicated that this would suffice, but their lawyers have now determined that the University must own the property if the state is to maintain the road.

The Foundation supports this transfer; the costs associated with the transfer will be limited to survey and title charges.

The Committee adopted the following resolution and recommended it to the full Board for approval:

APPROVAL OF THE TRANSFER OF REAL PROPERTY FROM THE UNIVERSITY OF VIRGINIA FOUNDATION TO THE UNIVERSITY OF VIRGINIA RECTOR AND VISITORS IN SUPPORT OF THE NORTH GROUNDS CONNECTOR

WHEREAS, the construction of, and right-of-way for, the North Grounds Connector will encroach on the northeast corner of the University of Virginia Foundation's Montesano property; and

WHEREAS, the Virginia Department of Transportation has determined that to maintain the road as a part of the Commonwealth's Route 302 System, the road right-of-way must fall entirely on state property; and

WHEREAS, the North Grounds Connector is needed to improve access to North Grounds facilities, and the University's costs associated with the transfer will be limited to closing costs, and will be nominal;

RESOLVED that the gift of the aforesaid property consisting of approximately 4,908 square feet, and located at the northeast corner of the Montesano property, from the University of Virginia Foundation is approved pending appropriate action by the University of Virginia Foundation Board of Directors; and

RESOLVED FURTHER that the Executive Vice President and Chief Operating Officer of the University of Virginia is authorized to execute any and all contracts and other documents pertaining to the transfer of the aforesaid property as he may deem necessary or appropriate.

2005 OPERATING AND CAPITAL AMENDMENTS TO THE 2004-2006 BIENNIAL BUDGET

Continuing to the regular Action Agenda, Mr. Sandridge presented proposed amendments to the operating and capital budgets for the second year of the 2004-2006 Biennial Budget. These amendments will be submitted to Richmond for possible inclusion in the amended budget the Governor will submit to the General Assembly in December. The details of procedure and what is allowable are not yet known, but may be known by the time of the full Board meeting at the end of the month. The amendments proposed by Mr. Sandridge thus may not actually be submitted in the form and extent proposed.

Amendments to the operating budget for the Academic Division would total \$12.7million, for the Medical Center \$1.4million in general funds and \$1.4million in non-general funds, and for The University of Virginia's College at Wise, \$2.1million.

As for amendments to the capital budget, \$30.4million would be sought in supplements for authorized projects in the Academic Division, and \$107.8million for new projects.

For the Medical Center, the University would propose to request \$85.8million for capital projects and \$1.9million for The University of Virginia's College at Wise.

Mr. Sandridge opined that the non-general fund projects in the amendments probably would be approved.

A list of the proposed amendments is appended to these Minutes as an Attachment.

The Committee adopted the following resolution approving the proposed amendments and recommended it to the full Board for approval:

APPROVAL OF THE 2005 AMENDMENTS TO THE 2004-2006 BIENNIAL BUDGET FOR THE ACADEMIC DIVISION, THE MEDICAL CENTER, AND THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE

WHEREAS, the instructions for submitting budget amendments to the Governor have not yet been issued; and

WHEREAS, the expected 2005 operating and capital budget amendments have been carefully reviewed; and

WHEREAS, the expected budget amendments represent the highest priority initiatives and are aligned with the mission of the institution;

RESOLVED that the Board of Visitors of the University of Virginia endorses and supports the proposed amendments to the 2004-2006 biennial budget; and

RESOLVED FURTHER that the Executive Vice President and Chief Operating Officer is authorized to transmit the final biennial budget amendments to the Governor as long as there are no material differences from the items already endorsed by the Board of Visitors; and

RESOLVED FURTHER that the Board of Visitors understands that to the extent these initiatives are not included in the Governor's revised 2004-2006 biennial budget, the Academic Division, the Medical Center, and The University of Virginia's College at Wise may want to pursue similar requests to the legislature; and

RESOLVED FURTHER that the Executive Vice President and Chief Operating Officer is authorized to transmit to the

General Assembly any request not funded by the Governor as long as there are no material differences from the items already endorsed by the Board of Visitors.

SPENDING POLICY

Mr. Sandridge asked Ms. Reynolds, Vice President for Finance, to lead a discussion of the University's spending policy.

Ms. Reynolds reminded the Committee that in April, 2001, the Board of Visitors adopted a new spending policy for annual distributions from the University's Endowment: a "4.5% of a twelve-quarter moving average of the market value of the Pooled Endowment Fund." This policy was applied to the distributions for FY 2002-2003 and FY 2003-2004, but Ms. Reynolds said it was timely to re-examine whether the current spending policy should be retained or revised.

She presented statistical summaries of the University's spending policy over the years, as well as comparisons with the policies of other institutions. She then raised the question, "Is 4.5% of Market Value the appropriate rate?" And then, what is the appropriate formula?

After some discussion, the Committee asked her to come back to them with a set of recommendations so that a considered decision can be made.

ANNUAL REPORT ON THE UVA HEALTH PLAN

Reminding the Committee that the Board had asked him to make periodic reports on the status of the University's self-insured Health Plan, Mr. Sandridge made his report. The Plan, he said, is better than most in the state. The objectives of the Plan are its financial stability, the maintenance of appropriate reserves. To keep cost increases as low as possible while maintaining financial integrity, and to achieve a high rate of satisfaction among enrollees. These objectives are being met.

Cost increases are projected over the next year, however, and to meet these, an increase in premiums is planned, effective January, 2005 - Mr. Sandridge outlined these increases and said they would take effect if there were no objections from the Committee. There were no objections.

ENDOWMENT REPORT

Mr. Sandridge gave a brief report on the Endowment: on June 30th, the total consolidated Endowment stood at \$2.793billion, of which 71%, or \$1.981billion, was held by the Rector and Visitors. As of July 31, hedge funds accounted for 55.3% of the portfolio, followed by private equity at 11.8%. The target for these two categories is 57.5% in hedge funds and 19.5% in private equity.

ACTIONS OF THE UVIMCO BOARD

He also reported on actions taken by the Board of the University of Virginia Investment Company (UVIMCO) since the last meeting of the Committee.

These approved actions are as follows:

- \$30 million in EnCap Energy Capital Fund V, L.P.
- \$25 million in Brookdale Investors V, L.P.
- \$25 million in Bain Capital Fund VIII, L.P. (We received \$20 million allocation)
- \$20 million in HarbourVest Partners 2004 Direct Fund, L.P.
- \$20 million in WCAS Capital Partners IV, L.P.
- \$20 million in TCI Focus Fund, L.P.
- \$10 million in Bain Capital Co-Investment Fund VIII, L.P. (We received \$5 million allocation.)
- \$5 million in Richmond Capital Partners, L.P.
- \$5 million in Formative Ventures Emerging Technologies Fund

- - - - -

On motion, the meeting was adjourned at 4:00 p.m.

AGG:lah

These minutes have been posted to the University of Virginia's Board of Visitors website.

<http://www.virginia.edu/bov/financeminutes.html>

ATTACHMENT

AGENCY 207 - Academic Division:

- 1) *Provide Operations and Maintenance Funding for New Facilities (\$941,913 GF and 28 FTEs) - Support for operations and maintenance costs of new facilities and infrastructure (Wilsdorf Hall, the Engineering/Science Chiller Plant, and the Cavalier Substation Expansion) scheduled to open in 2005-2006.*
- 2) *Provide Comparable Funding for UVa Health Plan (\$3.39 million GF) - Support to make the state's funding of the University-sponsored health care plan comparable to the state funding provided for other state-sponsored health plans, based upon 2005-2006 employer premium increases. We are requesting the full amount as GF, but expect the state to determine a split between GF and NGF.*
- 3) *Invest in Research Enterprise by Improving Graduate Stipends (\$3.375 million GF) - Support to move, over the next four years, average net stipend levels to \$12,000, an estimated total cost of \$13.5 million.*
- 4) *Develop Clinical Science Scholar Program (\$5.0 million GF and 5 FTE) - Support to attract world-renowned physicians and clinical research to the Commonwealth, bringing expertise in patient care in fields not currently well-developed in the region.*
- 5) *Adjust Non-General Fund Appropriation for Educational & General Surplus Property Activity (\$120,000 in 2004-2005 and \$180,000 in 2005-2006) - Support projected increases in educational and general surplus property sales expected at the University over the next two years.*
- 6) *Adjust Non-General Fund Appropriation for Federal Sponsored Research Activity (\$8 million and 28 FTEs in 2004-2005 and \$11 million and 60 FTEs in 2005-2006) - Support projected increases in federal sponsored research expected at the University over the next two years.*
- 7) *Adjust Non-General Fund Appropriation for Auxiliary Surplus Property Activity (\$288,000 in 2004-2005 and \$548,000 in 2005-2006) - Support projected increases in auxiliary surplus property sales expected at the University over the next two years.*

- 8) *Supplement MR-6 (\$9.9 million NGF)* - Supplement the existing bond authorization for construction of a new research building to allow the University to complete the fit-out of the entire building shell including the vivarium spaces.
- 9) *Supplement Fayerweather Hall (\$2.3 million GF)* - Supplement to accommodate a substantial, unforeseen spike in prices for key materials and components, including steel.
- 10) *Supplement Ruffin Hall (Studio Art) (\$4.2 million GF)* - Supplement to accommodate an expected substantial, unforeseen spike in prices for key materials and components, including steel, as well as additional design features.
- 11) *Supplement Rouss/Commerce Project (\$8.0 million NGF)* - Supplement for additional square footage to accommodate programmatic enhancements, as well as expected price increases.
- 12) *Add to McLeod Hall (\$6.0 million NGF)* - Authorize NGF contribution to accompany GF authorization provided in 2004 General Assembly Session.
- 13) *Construct North Parking Garage (\$21.6 million NGF)* - Bond authorization to construct a new 1,200 car parking deck with pedestrian bridge to replace parking garage to be demolished in conjunction with the Medical Center's Clinical Cancer Center.
- 14) *Enclose Football Practice Field (\$1.8 million NGF)* - Authorization to enclose football practice field.
- 15) *Construct Arts Grounds Parking Garage (estimated \$8.0 million NGF)* - Authorization to construct new parking garage in the vicinity of the new arts precinct.
- 16) *Construct Arts Center (\$91 million NGF)* - Authorization to replace previously approved projects for the Performing Arts Center (\$47 million) and the UVa Art Museum (\$30 million) with new \$91 million authorization for a consolidated and expanded Arts Center.
- 17) *Construct New Curry School of Education Facility (\$32 million NGF)* - Authorization to construct a new education school facility which will consolidate academic and research programs in one facility with

advanced technology capabilities that will meet state and national standards.

AGENCY 209 - Medical Center:

- 1) *Adjust Indigent Care Reimbursement (\$680,000 GF and \$680,000 NGF in 2004-05 and \$714,000 GF and \$714,000 NGF in 2005-06)* - Increase reimbursement for healthcare provided at the Virginia Ambulatory Surgery Center, newly acquired by the Medical Center, for Medicaid and qualified indigent patients.
- 2) *Construct Clinical Cancer Center (estimated \$63.7 million NGF)* - Authorization (including \$38 million in bond authorization) to develop a new facility to consolidate cancer services, to replace outdated radiation oncology operations with a state-of-the art facility, and to meet increasing demand for cancer services as the population ages.
- 3) *Acquire Core Lab Facility (\$8.1 million NGF)* - Authorization to purchase newly constructed core lab facility which relocates lab services out of the main hospital facility to allow room for direct patient care operations.
- 4) *Acquire Virginia Ambulatory Surgery Center (VASC) (\$7 million NGF)* - Request authorization to purchase VASC from the Health Services Foundation to consolidate all surgical facilities and better coordinate inpatient and outpatient surgery activities.

AGENCY 246 - University of Virginia's College at Wise:

- 1) *Support Student Enrollment Growth (\$1,269,225 GF and 30 FTE)* - Support for five additional faculty and 25 additional classified staff to allow the College to support the student enrollment increases of 21 percent over the past five years and physical plant growth of 40 percent over the past seven years. The faculty will be added in the areas of teacher education, nursing and business where enrollment increases have stretched departments limiting diversity in course offerings and impeding the ability to fill critical core academic positions. Prior to recent growth, the College was already at the lowest employment ratio for Virginia four-year institutions. The additional classified positions will allow the College to improve service and support for facilities and to faculty and students,

handling operational growth and addressing historical shortfalls in staffing.

- 2) *Develop Computer Science and Engineering Program (\$808,550 GF and 9 FTE)* - To complement a regional goal of technology-based employment growth, the College has conducted a feasibility study which demonstrated the viability of adding an accredited Computer Science and Software Engineering program. Development of this program will allow the College to serve a regional need and significantly aid the area economy.
- 3) *Supplement Residence Hall (\$785,000 NGF)* - Supplement to bond authorization to accommodate a substantial, unforeseen spike in prices for key materials and components, including steel.
- 4) *Acquire Buffer Properties (\$1.1 million GF)* - Request funds to acquire three buffer properties (approximately 20 acres) adjacent to the College that will provide suitable land for future expansion potential for the College. The College's original request for this project was for the acquisition of two properties with a budget of \$799,000 funded by general funds. The project was awarded during the 2004 session by the General Assembly, but in conference changed to non-general fund authorization from general fund funding. Non-general fund funding is not available.

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
MEDICAL CENTER OPERATING BOARD
3:35 - 3:45 p.m., Friday, October 1, 2004
East Oval Room, The Rotunda

The Medical Center Operating Board met on Thursday, September 2, at 12:30 p.m., in the Medical Center Dining Conference Rooms 1, 2, and 3. The business conducted at that meeting is summarized in the Minutes which follow:

The Medical Center Operating Board of the Board of Visitors of the University of Virginia met, in Open Session, at 12:30 p.m., Thursday, September 2, 2004, in Dining Conference Rooms 1, 2 and 3 at the Medical Center; E. Darracott Vaughan, Jr., M.D., Chair, presided. William G. Crutchfield, Jr., Eugene V. Fife, Randy J. Koporc, Lewis F. Payne, Katherine L. Smallwood, M.D., Edward J. Stemmler, M.D., and Gordon F. Rainey, Jr., Rector, were present

Also present were the Ex Officio Members of the Medical Center Operating Board: Arthur Garson, Jr., M.D., John B. Hanks, M.D., R. Edward Howell, and Leonard W. Sandridge.

Present as well were Alexander G. Gilliam, Jr., Paul J. Forch, Thomas A. Massaro, M.D., Ms. Beth C. Hodsdon, Larry Fitzgerald, Ms. Margaret van Bree, Ms. Patricia Cluff, and Ms. Jeanne Flippo Bailes.

Changing the order of the published Agenda somewhat, the Chair thanked Dr. Alexander, who has just rotated off the Medical Center Operating Board, for his devoted service to the MCOB and to its predecessor, the Health Affairs Committee of the Board of Visitors. He then introduced Mr. Randy J. Koporc, the new Member of the Medical Center Operating Board, and Dr. John B. Hanks, the new President of the Clinical Staff of the Medical Center.

The Chair asked Mr. Howell, the Vice President and Chief Executive Officer of the Medical Center, to present the Agenda.

Mr. Howell gave his customary Vice President's Report on a miscellany of items: the past year has seen a number of developments - the expansion of the Medical Center's surgical capacity, new facilities for Otolaryngology and Infusion Therapy, the purchase of VASI, new requirements for duty hours in all of the residency programs, the development

of a master plan for the Medical Center's clinical facilities, capital expenditures of \$58million, a 5% operating margin, and continuing recognition as one of the nation's best hospitals.

Mr. Howell briefed the Board on the planning for the new Clinical Cancer Center, and he said that consultants from the Smith Group have been engaged to develop a functional program for the Center - the functional program will provide the framework for the architectural design of the new Cancer Center. A steering committee has been appointed to assist the consultants. And the University's Architect Selection Committee is reviewing candidates for the project and will make a recommendation to the Buildings and Grounds Committee at the next meeting of that committee.

Finally, Mr. Howell announced the appointments of Mr. Jeff Chitester as Administrator of Human Resources, and Mr. Thomas Harkins as Director of Facility Planning and Capital Development.

Dr. Garson, Vice President and Dean of the School of Medicine, gave a brief report. He introduced Mr. Michael J. Morsberger, the new Development Officer for the Medical School, and mentioned several other new appointments. Searches continue for several key positions and the searches for new Chairs of Cardiology and Radiology should come to fruition in the next several weeks.

Dr. Garson then described a new pedagogical method being applied to first year medical students in which the students are exposed to patients at the beginning of their studies, rather than the previous practice of not giving this practical training until much later.

Mr. Fitzgerald, the Chief Financial Officer of the Medical Center, gave his customary report. Citing figures for the first eleven months of the fiscal year, which ended June 30th, he reported an operating margin of 4%, short of the goal of 4.2%. Total operating revenue was .4% above budget and 9.9% above the same period last year; operating expenses were .6% above budget and 11.4% above the first eleven months of the previous fiscal year. The number of full-time equivalent employees was 54 below budget and 233 above last year. Inpatient admissions were 5.1% above budget and 6.9% above last year, while same day patients were 19% below budget and 11.5% below last year. The most significant increases in inpatient admissions were in

neurology, neurosurgery, general surgery and pediatrics; admissions for psychiatry and urology were down.

Emergency room visits were about equal to what was budgeted for the first eleven months of the fiscal year and surgical cases were 3.3% above budget and 8.3% above last year. Outpatient visits, however, were about 1% below budget.

Indigent care charges, written off, for the first eleven months of the fiscal year were \$84million and bad debt charges, also written off, were \$25.9million.

Ms. Margaret van Bree, Chief Operations Officer, gave her customary report on Medical Center operations, focusing on the transition of the operations of Virginia Ambulatory Surgical, Inc. (VASI), recently acquired by the Medical Center and transferred to the Center on July 1st. VASI was founded in 1985 by the Health Services Foundation and all of its 80 employees were offered positions within the Medical Center in preparation for the transfer.

Mr. Howell then asked Mr. Fife to report on the Quality Subcommittee, of which Mr. Fife is the Chair. Mr. Fife gave a brief report on the first meeting of the Subcommittee.

Dr. Thomas Massaro gave a report on graduate medical education; Mr. Howell had noted that one of the requirements for the accreditation of the University's residency programs is that the Medical Center appoint a Designated Institutional Official, otherwise a DIO, for Graduate Medical Education. Dr. Massaro is the designated DIO.

Dr. Massaro noted that 91 training programs are offered at the University and that some 675 persons are in training: of these, 485 are residents, 149 are fellows, and 26 are paramedicals. He described various aspects of the University's training programs, particularly the new duty hour limitations.

Mr. Howell introduced Dr. John Hanks, Professor of Surgery, who is the new President of the Clinical Staff. Dr. Hanks reported that Dr. Robert Gibson was chosen as President-elect by the Clinical Staff in May.

After adopting the following motion, the Board went into Executive Session at 2:10 p.m.:

Mr. Chair, I move that the Medical Center Operating Board go into Executive Session to consider approval of proposed personnel actions regarding the appointment and credentialing of specific medical staff and health care professionals; to discuss proprietary marketing strategies, investing of public funds for purchase of an off-site outpatient care facility, and proposed participation in a sterile processing service through an existing joint venture; and, in consultation with legal counsel, to discuss and evaluate the Medical Center's compliance with regulatory requirements. Disclosure at this time would adversely affect the competitive and bargaining position of the Medical Center.

The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (3), (6), (7), (23) and (30) of the Code of Virginia.

- - - - -

The Board resumed in Open Session at 3:25 p.m. and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accord with the provisions of the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Board member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

- - - - -

The Rector, Mr. Rainey, did not participate in a portion of the discussions conducted in Executive Session because of a possible conflict of interest.

The Board then adopted the following resolutions:

RESOLVED that the Credentialing and Recredentialing Actions, as recommended by the Medical Center Operating Board, are approved.

The actions and resolutions proposed by the Clinical Staff Executive Committee, and approved by the Board, are appended to these Minutes as an Attachment.

- - - - -

NON-RENEWAL OF CLINICAL PRIVILEGES

WHEREAS, the Credentials Committee of the Medical Center has recommended that the clinical privileges of a physician in the Department of Anesthesiology, not be renewed as of July 1, 2004, for failure to become board certified as required by Medical Center policy; and

WHEREAS, at the physician's request and in accordance with the Clinical Staff Bylaws of the Medical Center, a hearing panel was convened to review the Credentials Committee recommendation, and the hearing panel agreed with the recommendation of the Credentials Committee; and

WHEREAS, as required by the Clinical Staff Bylaws, the Clinical Staff Executive Committee has reviewed and affirmed the recommendation of the hearing panel and the Credentials Committee, and recommends to the Medical Center Operating Board that this decision be affirmed;

RESOLVED that the Medical Center Operating Board affirms the decision of the Clinical Staff Executive Committee not to renew privileges as of July 1, 2004, based on failure to become board certified as required by Medical Center policy.

- - - - -

ENDORSEMENT REGARDING NAMING OF UNIVERSITY OF VIRGINIA CHILDREN'S HOSPITAL

RESOLVED that the Medical Center Operating Board, following the recommendation of the Medical Center Administration, endorses the change in name from the University of Virginia Children's Medical Center to the University of Virginia Children's Hospital.

- - - - -

On motion, the meeting was adjourned at 3:30 p.m.

AGG:lah

These minutes have been posted to the University of Virginia's Board of Visitors website.

<http://www.virginia.edu/bov/mcobminutes.html>

CREDENTIALING AND RECREDENTIALING ACTIONS
September 2, 2004

1. NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Arlet, Vincent M., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Appointment: August 3, 2004, through August 2, 2005; Privileged in Orthopedic Surgery.

Baer, Alexander B., M.D., Physician in the Department of Emergency Medicine; Attending Staff Status; Period of Appointment: July 19, 2004, through June 30, 2005; Privileged in Emergency Medicine.

Burgos, Ricardo, M., M.D., Radiologist in the Department of Radiology; Instructor Staff Status; Period of Appointment: July 9, 2004, through June 30, 2005; Privileged in Radiology.

Costabile, Raymond A., M.D., Urologist in the Department of Urology; Attending Staff Status; Period of Appointment: July 12, 2004, through July 11, 2005; Privileged in Urology.

Hummel, James P., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: August 4, 2004, through June 30, 2005; Privileged in Internal Medicine.

Jane, Jr., John A., M.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Period of Appointment: July 19, 2004, through June 30, 2005; Privileged in Neurosurgery.

Johnson, Karin A., D.O., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: August 7, 2004, through August 6, 2005; Privileged in Internal Medicine.

Katz, Naomi L., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: August 1, 2004, through July 31, 2005; Privileged in Obstetrics and Gynecology.

LeGallo, Robin D., M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Appointment: August 7, 2004, through June 30, 2005; Privileged in Pathology.

Marks, Jennifer R., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: August 1, 2004, through July 31, 2005; Privileged in Internal Medicine.

McLaughlin, Timothy E., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Appointment: August 1, 2004, through July 31, 2005; Privileged in Family Medicine.

Miller, Lucy S., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: August 1, 2004, through July 31, 2005; Privileged in Pediatrics.

Parsons, Christopher H., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: August 13, 2004, through June 30, 2005; Privileged in Internal Medicine.

Passarella, Mark H., M.D., Urologist in the Department of Urology; Visiting Staff Status; Period of Appointment: August 13, 2004, through June 30, 2005; Privileged in Urology.

Rosner, Mitchell H., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: August 1, 2004, through July 31, 2005; Privileged in Internal Medicine.

Saleh, Khaled J., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Appointment: July 23, 2004, through July 11, 2005; Privileged in Orthopedic Surgery.

Shields, Marc D., M.D., Ophthalmologist in the Department of Ophthalmology; Attending Staff Status; Period of Appointment: August 6, 2004, through October 31, 2004; Privileged in Ophthalmology.

Shim, Yun S., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: August 7, 2004, through August 6, 2005; Privileged in Internal Medicine.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Albrecht, Gerald T., M.D., Pediatrician in the Department of Pediatrics; Visiting Staff Status; Period of Reappointment: September 15, 2004, through June 30, 2005; Privileged in Pediatrics.

Balogun, Rasheed A., M.B.B.S., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2006; Privileged in Internal Medicine.

Baum, Lora D., Ph.D., Psychologist in the Department of Psychiatric Medicine; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2005; Privileged in Psychology.

Cherry, Kenneth J., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: December 1, 2004, through November 30, 2006; Privileged in Surgery.

Darracott, Mixon M., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2006; Privileged in Obstetrics and Gynecology.

Diduch, Barry K., M.D., Physician in the Department of Family Medicine; Visiting Staff Status; Period of Reappointment: November 1, 2004, through November 1, 2006; Privileged in Family Medicine.

Diduch, David R., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Reappointment: September 1, 2004 through August 31, 2006; Privileged in Orthopedic Surgery.

Falterman, Mary L., M.D., Pediatrician in the Department of Pediatrics; Visiting Staff Status; Period of Reappointment: September 15, 2004, through June 30, 2005; Privileged in Pediatrics.

Fisher, Joseph D., M.D., Pediatrician in Regional Primary Care; Attending Staff Status; Period of Reappointment: November 1, 2004, through October 31, 2006; Privileged in Pediatrics.

Foster, Richard W., M.D., Radiologist in the Department of Radiology; Visiting Staff Status; Period of Reappointment: December 1, 2004, through November 30, 2005; Privileged in Radiology.

Fowler, Patrick C., Ph.D., Psychologist in the Department of Psychiatric Medicine; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2006; Privileged in Psychology.

Freedman, William B., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2005; Privileged in Internal Medicine.

Gonder-Frederick, Linda., Ph.D., Psychologist in the Department of Psychiatric Medicine; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2006; Privileged in Psychology.

Holley, Jean L., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: December 1, 2004, through November 30, 2006; Privileged in Internal Medicine.

Hullfish, Kathie L., M.D., Obstetrics and Gynecology in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2006; Privileged in Obstetrics and Gynecology.

Kramer, Christopher M., M.D., Radiologist in the Department of Radiology; Attending Staff Status; Period of Reappointment: October 4, 2004, through October 3, 2006; Privileged in Radiology.

Leslie, Catherine A., M.D., Psychiatrist in the Department of Psychiatric Medicine; Attending Staff Status; Period of Reappointment: November 25, 2004, through November 24, 2006; Privileged in Psychiatric Medicine.

Littlewood, Keith E., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: November 25, 2004, through November 24, 2006; Privileged in Anesthesiologist.

Maughan, Karen L., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: November 25, 2004, through November 24, 2006; Privileged in Family Medicine.

McCall, Anthony L., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2006; Privileged in Internal Medicine.

McDonald, Jay A., M.D., Pediatrician in Regional Primary Care; Attending Staff Status; Period of Reappointment: October 16, 2004, through October 15, 2006; Privileged in Pediatrics.

McLaughlin, David P., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2005; Privileged in Internal Medicine.

McLaughlin, Robert E., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Reappointment: July 1, 2004, through June 30, 2005; Privileged in Orthopedic Surgery.

Mounsey, Anne L., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: November 1, 2004, through October 31, 2006; Privileged in Family Medicine.

Nguyen, Duong X., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: November 24, 2004, through November 23, 2005; Privileged in Internal Medicine.

Older, Robert A., M.D., Radiologist in the Department of Radiology; Attending Staff Status; Period of Reappointment: December 1, 2004, through November 30, 2005; Privileged in Radiology.

Pollart, Susan M., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: November 1, 2004, through October 31, 2006; Privileged in Family Medicine.

Poulter, Melinda D., Ph.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: October 7, 2004, through October 6, 2006; Privileged in Pathology.

Ranney, Anne M., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2005; Privileged in Pediatrics.

Rogol, Alan D., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2005; Privileged in Pediatrics.

Rubendall, David S., D.O., Physiatrist in the Department of Physical Medicine; Attending Staff Status; Period of Reappointment: December 1, 2004, through November 30, 2005; Privileged in Physical Medicine.

Spicuzza, Thomas J., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Reappointment: November 25, 2004, through November 24, 2005; Privileged in Neurology.

Strayer, Scott M., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2006; Privileged in Family Medicine.

Thomas, Christopher Y., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: December 3, 2004, through December 2, 2006; Privileged in Internal Medicine.

Tribastone, Andrea D., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: November 25, 2004, through November 24, 2006; Privileged in Family Medicine.

Whitehill, Richard M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Reappointment: November 25, 2004, through November 24, 2005; Privileged in Orthopedic Surgery.

Willson, Douglas F., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: October 1, 2004, through September 30, 2006; Privileged in Pediatrics.

Wolf, Andrew, M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: September 13, 2004, through September 12, 2006; Privileged in Internal Medicine.

Young, Denise S., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: December 1, 2004, through November 30, 2006; Privileged in Obstetrics and Gynecology.

3. SECONDARY REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for secondary reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Kramer, Christopher M., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: November 1, 2004, through October 31, 2006; Privileged in Internal Medicine.

Schlager, Theresa A., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: November 1, 2004, through October 31, 2006; Privileged in Pediatrics.

4. STATUS CHANGES TO CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges for the following practitioners are approved:

Altes, Talissa A., M.D., Radiologist in the Department of Radiology; Attending Staff Status; Date of Reappointment Changed to January 20, 2004 through October 31, 2005; Privileged in Radiology.

Bauchowitz, Andrea U., Ph.D., Psychologist in the Department of Psychiatric Medicine; Attending Staff Status; Date of Reappointment Changed to June 25, 2004 through June 24, 2005; Privileged in Psychology.

Bedford, Robert F., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Date of Reappointment Changed to July 1, 2004 through June 30, 2005; Privileged in Anesthesiology.

Dalton, Claudette E., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Date of Reappointment Changed to May 1, 2004 through November 24, 2005; Privileged in Anesthesiology.

Fulmer, Brant R., M.D., Urologist in the Department of Urology; Attending Staff Status; Date of Reappointment Changed to May 5, 2004 through May 31, 2005; Privileged in Urology.

Miller, James Q., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Date of Reappointment Changed to August 1, 2004 through November 24, 2005; Privileged in Neurology.

Pollart, Susan, M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Date of Secondary Reappointment Changed to July 1, 2004 through June 30, 2006; Privileged in Internal Medicine.

5. RESIGNATIONS FROM THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of clinical privileges to the following practitioners are approved:

Gonias, Steven L., M.D., Pathologist in the Department of Pathology; Attending Staff Status; Effective date of Resignation: July 31, 2004.

Harris, Ronald W., M.D., Radiologist in the Department of Radiology; Fellow/Instructor Staff Status; Effective date of Resignation: August 10, 2004.

Morgan, Jennifer K., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Effective date of Resignation: July 31, 2004.

Nohara, Alison M., M.D., Radiologist in the Department of Radiology; Attending Staff Status; Effective date of Resignation: June 30, 2004.

Padia, Shetal, M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Effective date of Resignation: July 31, 2004.

Wu, Ming-Jay J., M.D., Physician in the Department of Emergency Medicine; Attending Staff Status; Effective date of Resignation: July 31, 2004.

6. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Prudente, Liza A., R.N., N.P., Acute Care Nurse Practitioner in Electrophysiology; Period of Privileging: August 29, 2004, through August 28, 2005; Privileged as an Acute Care Nurse Practitioner.

Roberts, Sarah E., R.N., N.P., Acute Care Nurse Practitioner in the Department of Neurosurgery; Period of Privileging: July 30, 2004, through June 30, 2005; Privileged as an Acute Care Nurse Practitioner.

7. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Apprey, Maurice, Ph.D., Licensed Professional Counselor in the Department of Psychiatric Medicine; Period of Privileging: October 1, 2004, through September 30, 2006; Privileged as a Licensed Professional Counselor.

Bobsin, Lorin, M.S.P., Speech Pathologist in the Otolaryngology Clinic; Period of Privileging: November 6, 2004, through November 5, 2006; Privileged as a Speech Pathologist.

Bopp, Jane S., R.N., N.P., Family Nurse Practitioner in the Anticoagulation Clinic at Northridge; Period of Privileging: October 9, 2004, through October 8, 2006; Privileged as a Family Nurse Practitioner.

Charlebois, Donna L., R.N., N.P., Acute Care Nurse Practitioner in Cardiopulmonary Transplant; Period of Privileging: December 1, 2004, through November 30, 2006; Privileged as an Acute Care Nurse Practitioner.

Gibson, Harriette, E., L.C.S.W., Licensed Clinical Social Worker in the Department of Psychiatric Medicine; Period of Privileging: September 1, 2004, through August 31, 2005; Privileged as a Licensed Clinical Social Worker.

Gleason, Ann T., Ph.D., Audiologist in the Otolaryngology Clinic; Period of Privileging: October 16, 2004, through October 15, 2006; Privileged as an Audiologist.

Guarini, Eleanor J., R.N., N.P., Family Nurse Practitioner in the Palliative Care Clinic; Period of Privileging: October 20, 2004, through October 19, 2005; Privileged as a Family Nurse Practitioner.

Hill, Kyra B., M.S., Speech Pathologist at Kluge's Children Rehabilitation Center; Period of Privileging: October 1, 2004, through September 30, 2006; Privileged as a Speech Pathologist.

Hughes, Tracy M., R.N., N.P., Acute Care Nurse Practitioner in the Department of Neurosurgery; Period of Privileging: November 10, 2004, through November 9, 2006; Privileged as an Acute Care Nurse Practitioner.

Johnson, Bethany M., R.N., N.P., Pediatric Nurse Practitioner in the Pediatric Renal Clinic; Period of Privileging: November 1, 2004, through October 31, 2006; Privileged as a Pediatric Nurse Practitioner.

McLain, Cheri A., M.A., Speech Pathologist at Kluge's Children Rehabilitation Center; Period of Privileging: October 7, 2004, through October 6, 2006; Privileged as a Speech Pathologist.

Neese, Patrice Y., R.N., N.P., Adult Nurse Practitioner in the Department of Surgery; Period of Privileging: October 1, 2004, through September 30, 2005; Privileged as an Adult Nurse Practitioner.

Newberry, Yvonne G., R.N., N.P., Family Nurse Practitioner in the Department of Obstetrics and Gynecology; Period of Privileging: October 1, 2004, through September 30, 2006; Privileged as a Family Nurse Practitioner.

Reigle, Juanita, R.N., N.P., Acute Care Nurse Practitioner in the Heart Center Cardiology Clinic; Period of Privileging: December 1, 2004, through November 30, 2006; Privileged as an Acute Care Nurse Practitioner.

Simpson, Virginia R.N., N.P., Family Nurse Practitioner in Surgical Services; Period of Privileging: December 1, 2004, through November 30, 2006; Privileged as a Family Nurse Practitioner.

Skinner, John A., P.A., Physician's Assistant in TCV Surgery; Period of Privileging: October 1, 2004, through September 30, 2005; Privileged as a Physician's Assistant.

Sorensen, Pamela, M.A.C.P., Licensed Professional Counselor in the Department of Psychiatric Medicine; Period of Privileging: November 25, 2004, through November 24, 2005; Privileged as a Licensed Professional Counselor.

8. STATUS CHANGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendation of the Clinical Staff Executive Committee for the status change in privileges of the following Allied Health Professional is approved:

Gray, Mikel L., Ph.D., N.P., Family Nurse Practitioner in the Urology Clinic; Date of Privileges Changed from July 1, 2004 through June 30, 2005; Privileged a Family Nurse Practitioner.

9. RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendation of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health Professionals is approved:

Milburn, Juliane L., R.N., N.P., Family Nurse Practitioner in the Family Medicine Clinic; Effective Date of Resignation: May 28, 2004.

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
STUDENT AFFAIRS AND ATHLETICS COMMITTEE
3:45 - 3:55 p.m., Friday, October 1, 2004
East Oval Room, The Rotunda

The Committee met on Friday, September 10, at 12:00 noon, in the Development Office Conference Room A and B, Fontaine Research Park. The business conducted at that meeting is summarized in the Minutes which follow:

The Student Affairs and Athletics Committee of the Board of Visitors of the University of Virginia met, in Open Session, at 12 noon on Friday, September 10, 2004 in Conference Rooms A & B at the Development Office, 400 Ray C. Hunt Drive in the Fontaine Research Park; Thomas F. Farrell, II, Vice Rector and Chair, presided. Ms. Susan Y. Dorsey, W. Heywood Fralin, James W. Head, Ms. Georgia M. Willis, and Gordon F. Rainey, Jr., Rector, were present.

G. Slaughter Fitz-Hugh, Jr. and Warren M. Thompson participated by telephone.

Also present were Leonard W. Sandridge, Alexander G. Gilliam, Jr., Paul J. Forch, Ms. Patricia M. Lampkin, Craig K. Littlepage, Ms. Penny Rue, Russ Federman, Ms. Madelyn F. Wessel, and Ms. Jeanne Flippo Bailes.

DIRECTOR OF ATHLETICS ON RECRUITMENT OF STUDENT-ATHLETES

Reversing the order of the published Agenda, the Chair asked Mr. Littlepage, the Director of Athletics, to give his report on the recruitment of student-athletes.

Mr. Littlepage told the Committee about recent efforts by the NCAA to regulate visits of prospective athletic recruits to college campuses. He then talked about the University's own efforts in this regard and listed some ground rules: The focus of such visits should be on on-Grounds activities; visits should be on a scale comparable to student life at the University and should highlight traditions unique to the University; visits should incorporate assistance from University groups involved in recruitment efforts; illegal or discriminatory activities will be prohibited; and visits will be monitored periodically through exit interviews and surveys.

The Athletics Department will standardize and strengthen practices and policies regarding visits throughout the Department. Also to be standardized and strengthened are

educational efforts for student hosts and for prospective students, as well as the processing of forms and other paperwork, the responsibilities placed on coaches, and the responsibilities and expectations placed on student hosts and prospects.

The Chair asked Ms. Lampkin, Vice President for Student Affairs, to continue with the Agenda.

STUDENT BEHAVIOR

Ms. Lampkin reminded the Committee that at its meeting on May 25th (see the Minutes of the Student Affairs and Athletics Committee, May 25, 2004), there was a discussion on student behavior at the University - a discussion that prompted the Committee to ask her to make a more detailed presentation at a later meeting. Using slides and material distributed to the Committee, she led a provocative and comprehensive discussion of the subject.

There are a number of factors cited nationally - the problem is national and not unique to the University - as causes for problems of student behavior. Among these societal and generational factors are increased mobility among families, the decline of family support systems, greater use of medications, the potential for violence having become a reality, and earlier exposure to sex, drugs, and alcohol use. Persons born in 1982 or after - generically referred to as "The Millenials," have been both protected by their parents and exposed in very graphic ways to the dark side of humanity - violence, sexual promiscuity, drug abuse. They report anxiety and depression as common experiences.

Students at the University are demonstrably bright, high achievers, and accustomed to success. But they may not be used to failure, to asking for help or for negotiating personal conflict. Ms. Lampkin then cited a number of national newspaper headlines reflecting student violence, depression and suicide.

A nationwide college health assessment in 2003, which took the form of a random sampling of 21 post-secondary institutions in the country, resulting in 11,990 completed surveys, found 43% of the respondents functionally impaired by depression. Of these 43%, some 42% took antidepressant medication, 10% considered attempting suicide and 2% attempted suicide.

Other studies show that for adolescents over the last 10 years, there has been a two- to three-fold increase in antidepressant medication and a fourfold increase in the prescription of drugs for attention deficit disorders. Yet another study on violent behavior shows that the frequency of

such behavior increases from 2% to 10-12% with psychiatric disorders; with drug abuse (including alcohol) the frequency increases to 25% with alcohol, 19% with marijuana and 35% with other drugs. Psychiatric disorders and substance abuse occurring together present a risk of 64%. These instances are twice as prevalent among males and seven times more prevalent among the young.

Data for University of Virginia students are similar to the national data, although the numbers are relatively lower. The number of students requiring hospitalization for psychiatric treatment has increased: e.g., 40 persons hospitalized in 2003-2004 vs 28 in 1999-2000. And alcohol use continues to be a concern.

Ms. Lampkin said the University is attempting to deal with these problems in a variety of ways. Education and prevention is one of these and she described what is being done at Summer Orientation, the Opening Convocation, Fall Orientation, through residence hall programming, and so on. There is increased involvement with parents in these efforts and there are organized student initiatives.

She then described the resources available to students - counseling and psychological services through Student Health and the Dean of Students Office and through a variety of other entities, including the University Police. She listed the various University judicial systems and their involvements.

Finally, Ms. Lampkin listed initiatives underway for improvement. There is a better mechanism for interim suspension or partial interim suspension. Parents are to be involved sooner in instances where problem behavior is identified. There will be changes in the application for admission to the University which will require disclosure of all non-trivial criminal offenses. All students will be required to disclose arrests or convictions for all criminal offenses, other than minor traffic offenses, incurred throughout their time at the University. The Psychological Hearing Procedures are being revised to reflect the increase in psychological issues and the Sexual Assault Procedures are being changed to focus on investigative procedures and definitions. Ms. Lampkin is working with the University Judicial System to increase student initiations to develop better mechanisms for managing violations of the Standards of Conduct occurring in residence halls.

EXECUTIVE SESSION

After approving the following motion, the Committee went into Executive Session at 1:15 p.m.:

That the Student Affairs and Athletics Committee of the Board of Visitors of the University of Virginia go into Executive Session with General Counsel to discuss and evaluate specific and individual student disciplinary cases, as provided for in Section 2.2-3711 (2) and (7) of the Code of Virginia.

The Committee resumed in Open Session at 2:00 p.m. and after adopting the following resolution certifying that its discussions in Executive Session had been conducted in accord with the rules set forth by the Virginia Freedom of Information Act, on further motion adjourned:

That we vote on and record our certification that, to the best of each Board member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

AGG:lah

These minutes have been posted to the University of Virginia's Board of Visitors website.

<http://www.virginia.edu/bov/studentminutes.html>

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
SPECIAL COMMITTEE ON DIVERSITY

The Committee will meet on Saturday, October 2, at 8:00 a.m., in the East Oval Room of the Rotunda.

UNIVERSITY OF VIRGINIA
BOARD OF VISITORS COMMITTEE SUMMARY
COMMITTEE ON THE UNIVERSITY OF VIRGINIA'S
COLLEGE AT WISE
3:55 - 4:00 p.m., Friday, October 1, 2004
East Oval Room, The Rotunda

The Committee met on Friday, October 1, 2004, at 8:30 a.m., in the East Oval Room of the Rotunda.

The Board approved the first-year student resident requirement policy as presented. Mr. Ern presented a brief update on issues pertaining to the College that did not require action by the Board.