MEMORANDUM

TO:    The Medical Center Operating Board:

E. Darracott Vaughan, Jr., M.D., Chair
Gordon F. Rainey, Jr., Rector    Lewis F. Payne
William G. Crutchfield, Jr.    Thomas A. Saunders, III
Eugene V. Fife    Katherine L. Smallwood, M.D.
Randy J. Koporc    Edward J. Stemmler, M.D.

Ex Officio Advisory Members:
Arthur Garson, Jr., M.D.    R. Edward Howell
John B. Hanks, M.D.    Leonard W. Sandridge

and

The Remaining Members of the Board of Visitors:

Thomas F. Farrell, Vice Rector
Susan Y. Dorsey    Don R. Pippin
G. Slaughter Fitz-Hugh, Jr.    Terence P. Ross
W. Heywood Fralin    Warren M. Thompson
Glynn D. Key    Georgia M. Willis
Mark J. Kington    John O. Wynne

James W. Head

FROM:    Alexander G. Gilliam, Jr.

RE:    Minutes of the Meeting of the Medical Center Operating
       Board on February 3, 2005

February 3, 2005

The Medical Center Operating Board of the University of
Virginia met, in Open Session, at 8:00 a.m., Thursday, February
3, 2005, in the East Oval Room of the Rotunda; E. Darracott
Vaughan, Jr., M.D., Chair, presided. William G. Crutchfield,
Jr., Lewis F. Payne, Thomas A. Saunders, III, Randy J. Koporc,
Katherine L. Smallwood, M.D., and Gordon F. Rainey, Jr., Rector,
were present.

Also present were Ms. Glynn D. Key, Terence P. Ross, and
Ms. Georgia M. Willis.
Present as well were Leonard W. Sandridge, Alexander G. Gilliam, Jr., Paul J. Forch, R. Edward Howell, Arthur Garson, Jr., M.D., Gene D. Block, Robert E. Reynolds, M.D., John B. Hanks, M.D., Ms. Margaret M. van Bree, Larry Fitzgerald, Michael Dake, M.D., and Ms. Jeanne Flippo Bailes.

BECAUSE OF A TOTAL MALFUNCTION IN THE RECORDING EQUIPMENT IN THE ROTUNDA, THESE MINUTES ARE A RECONSTRUCTION

The Chair opened the meeting and asked Mr. Howell, Vice President and Chief Executive Officer of the Medical Center, to present the Agenda.

Mr. Howell reviewed, in brief, the Agenda for the meeting. He reminded the Board of its interest in the Hospital’s billing policies and practices, particularly as they relate to uninsured and self-pay patients. These issues are of national concern and the American Hospital Association has asked the country’s hospitals to comply with voluntary guidelines for billing practices and the provision of financial assistance. The Medical Center is one of eight hospitals in Virginia to comply with these voluntary guidelines.

MERGER OF VIRGINIA AMBULATORY SURGERY, INC.

The Medical Center, Mr. Howell continued, purchased Virginia Ambulatory Surgery, Inc., (known by its acronym, VASI) on July 1st of last year. The Medical Center at that time contracted with the Health Services Foundation to manage VASI on an interim basis until VASI could be converted into a “provider-based” surgical center. It is time to make this change, but the Medicare regulations stipulate that to qualify for “provider-based” status, the surgical center must be under the same ownership as the Medical Center, which is to say the University of Virginia.

Mr. Howell presented the following resolution for the merger which the Board, on motion, approved and recommended to the full Board of Visitors for approval:

RESOLVED that pursuant to Virginia Code Section 13.1-895(B), the Board of Visitors approves the plan of merger of Virginia Ambulatory Surgery, Inc., shown as an attachment to this resolution, into the University of Virginia; and
RESOLVED FURTHER that the Executive Vice President and
Chief Operating Officer of the University be authorized to
approve and execute all documents on behalf of the University and
Virginia Ambulatory Surgery, Inc. and to take such other actions
as he deems necessary and appropriate to consummate the merger.

Dr. Garson, Vice President and Dean of the School of
Medicine, gave a brief report and introduced Dr. Michael Dake,
the new Chair of the Department of Radiology.

FINANCIAL AND OPERATIONS REPORTS

Mr. Fitzgerald, Chief Financial Officer, gave the customary
financial report.

Through the end of November, 2004, which is to say the
first five months of Fiscal Year 2005, the operating margin for
the Medical Center stood at 5.8%, which was above the budgeted
4.6%. Both operating revenue and operating expenses were above
budget and above the figures for the same period last year.

Inpatient admissions were 4.9% below budget and 2% below
last year; patient days were 1.9% below budget, but .6% above
last year. Length of stay was 5.87 days, which was above the
budgeted 5.63 days.

Admissions have decreased from last year for several
hospital services, including internal medicine (cardiology),
orthopaedics, and psychiatry. The most significant increase in
inpatient admissions over last year was in neurosurgery.

The decrease in admissions was offset by an increase in
same day patients - 20.2% over budget and 22.6% over last year.
Net patient service revenue was 1.2% above budget and 10.9% over
last year. An average rate increase of 9.5% was implemented on
July 1st. Other operating revenue was 27.7% above budget and
76.6% above last year.

Total operating expenses were .5% above the $304.8million
budget and 11.9% above last year. Salaries and wages and
supplies, contracts, and purchased services were above both
budget and prior year expenses.

Indigent care charges of $41.3million for the first five
months of the fiscal year have been written off. Recoveries
during the same period amounted to $12.4million. Bad debt
Operating Board

charges of $14.3 million have been written off; $5.5 million was recovered through law suits, collection agencies, and Virginia refund set-off.

Ms. van Bree, Chief Operations Officer, gave the usual report on operations.

Total inpatient volume from July 1 through November 30 was 64 patients below budget. Outpatient visits, including Emergency Room visits, are 3.6% above budget.

In late November, the Medical Center relocated into 14 new operating rooms as part of the Medical Center Hospital Expansion Project; ten of the 14 rooms feature “Smart OR” technology.

The University of Virginia Children’s Hospital is seeking accreditation by the National Association of Children’s Hospitals and Related Institutions.

REPORTS ON THE INTEGRATED HEALTHCARE INFORMATION MANAGEMENT SYSTEM AND MEDICAL CENTER COMPLIANCE

Mr. Howell reported delays in the full implementation of the Integrated Healthcare Information Management System (IHIMS) Project, but said the Project remains essentially on budget.

In August, the Medical Center completed its Corporate Compliance Agreement with the Office of the Inspector General (OIG). The OIG accepted the August report and followed it with a site survey to affirm the Medical Center’s fulfillment of the Agreement. The OIG has issued a favorable report.

Mr. Howell referred Members to the printed Capital Projects Report, previously distributed.

Mr. Howell then asked Dr. Thomas Hanks, President of the Clinical Staff, to give his customary report.

Dr. Hanks reported on the recent and successful Staff retreat.

EXECUTIVE SESSION

On motion, the Committee went into Executive Session at 9:00 a.m.
That the Medical Center Operating Board convene in Executive Session to evaluate proposed appointments and credentialing of specific medical staff and health care professionals; also to consider and discuss proprietary business data pertaining to the operations of the Medical Center, where disclosure at this time would adversely affect the competitive position of the Medical Center, specifically the strategic financial, resource and market considerations regarding the Medical Center and the School of Medicine, which includes linkage to the strategic decade plan, allocation of surgical resources, and potential strategic joint venture or other effort regarding specialized patient care; and further, in consultation with legal counsel, to evaluate the Medical Center’s compliance with its regulatory, licensing, and accreditation requirements; as disclosure at this time would adversely affect the competitive and bargaining position of the Medical Center. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (3), (6), (7), and (23) of the Code of Virginia.

After adopting the following resolution certifying that its meeting in Executive Session had been conducted in accord with the exemptions provided in the Virginia Freedom of Information Act, the Medical Center Operating Board resumed in Open Session at 10:55 a.m.:

That we vote on and record our certification that, to the best of each Board member’s knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

VOTE ON CREDENTIALING ACTIONS

On motion, the Medical Center Operating Board approved the following credentialing and recredentialing resolutions. These resolutions do not need to be approved by the full Board of Visitors:
NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:


Ashraf, Mohammed K., M.D., Physician in the Department of Internal Medicine; Visiting Staff Status; Period of Appointment: November 1, 2004, through September 30, 2005; Privileged in Internal Medicine.

Baldrate, Christine Z., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: November 13, 2004, through May 31, 2005; Privileged in Pediatrics.

Balint, Bart W., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Appointment: November 20, 2004, through October 31, 2005; Privileged in Anesthesiology.

Ditter, Susan M., M.D., Psychiatrist in the Department of Psychiatric Medicine; Attending Staff Status; Period of Appointment: January 1, 2005, through December 31, 2005; Privileged in Psychiatric Medicine.

Hande, Rashmi, M.D., Radiologist in the Department of Radiology; Instructor Staff Status; Period of Appointment: January 1, 2005, through December 31, 2005; Privileged in Radiology.

Johnson, Sheryl L., M.D., Psychiatrist in the Department of Psychiatric Medicine; Attending Staff Status; Period of Appointment: December 20, 2004, through December 19, 2005; Privileged in Psychiatric Medicine.

McMasters, Mary G., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: December 6, 2004, through December 5, 2005; Privileged in Internal Medicine.
Stiltner, Angela R., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: November 16, 2004, through November 15, 2005; Privileged in Internal Medicine.

SECONDARY APPOINTMENT TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the secondary appointment to the clinical staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioner are approved:

Johnson, Sheryl L., M.D., Psychiatrist in the Department of Anesthesiology; Attending Staff Status; Period of Appointment: December 20, 2004, through December 19, 2005; Privileged in Psychiatric Medicine.

REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Bassignani, Matthew J., M.D., Radiologist in the Department of Radiology; Attending Staff Status; Period of Reappointment: April 25, 2005, through April 24, 2007; Privileged in Radiology.

Chastain, Dania, Ph.D., Psychologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: May 3, 2005, through May 2, 2007; Privileged in Psychology.

Crosby, Ivan K., M.B.B.S., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: February 21, 2005, through November 24, 2005; Privileged in Surgery.

Elward, Kurtis, M.D., Physician in the Department of Family Medicine; Visiting Staff Status; Period of Reappointment: March 1, 2005, through February 28, 2006; Privileged in Family Medicine.

Evans, Avery J., M.D., Radiologist in the Department of Radiology; Attending Staff Status; Period of Reappointment: March 1, 2005, through February 28, 2006; Privileged in Radiology.

Fletcher, Page, M., M.D., Psychiatrist in the Department of Psychiatric Medicine; Visiting Staff Status; Period of Reappointment: May 1, 2005, through March 31, 2007; Privileged in Psychiatric Medicine.
Galazka, Sim S., M.D., Physician-in-Chief in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: April 1, 2005 through March 31, 2007; Privileged in Family Medicine.

Goldberg, Mark, M.D., Physician in Regional Primary Care; Attending Staff Status; Period of Reappointment: February 23, 2005, through February 22, 2007; Privileged in Family Medicine.

Hurwitz, Shepard R., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Reappointment: May 1, 2005, through April 30, 2007; Privileged in Orthopedic Surgery.

Kelly, Heather C., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: April 1, 2005, through March 31, 2006; Privileged in Anesthesiology.

Kerrigan, Deirdre C., M.D., Psychiatrist-in-Chief in the Department of Physical Medicine; Attending Staff Status; Period of Reappointment: April 1, 2005, through March 31, 2007; Privileged in Psychiatrist.

Ortmann, Robert A., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: March 5, 2005, through March 4, 2007; Privileged in Internal Medicine.

Phillips, Frank H., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: May 2, 2005, through May 1, 2006; Privileged in Anesthesiology.

Read, Paul W., M.D., Radiologist Oncologist in the Department of Radiation Oncology; Attending Staff Status; Period of Reappointment: March 1, 2005, through February 28, 2007; Privileged in Radiation Oncology.

Sanfey, Hilary A., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: April 1, 2005, through March 31, 2007; Privileged in Surgery.

Schinstock, Elizabeth B., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: April 10, 2005, through April 9, 2006; Privileged in Pediatrics.
Singletary, Eunice M., M.D., Physician in the Department of Emergency Medicine; Visiting Staff Status; Period of Reappointment: April 1, 2005, through March 31, 2007; Privileged in Emergency Medicine.

Taft, William C., M.D., Neurologist in the Department of Neurology; Instructor Staff Status; Period of Reappointment: May 1, 2005, through June 30, 2005; Privileged in Neurology.

Tompkins, Dorothy G., M.D., Pediatrician in the Department of Psychiatric Medicine; Attending Staff Status; Period of Reappointment: May 1, 2005, through April 30, 2006; Privileged in Pediatrics.

Toomy, William, M.D., Physician in Regional Primary Care; Attending Staff Status; Period of Reappointment: May 1, 2005, through April 30, 2007; Privileged in Internal Medicine.

Williamson, Brian R.J., M.B.B.S., Radiologist in the Department of Radiology; Attending Staff Status; Period of Reappointment: April 15, 2005, through April 14, 2007; Privileged in Radiology.

Wong, Emily J.C., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: March 1, 2005, through February 28, 2006; Privileged in Pediatrics.

STATUS CHANGES TO CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioners are approved:

Alford, Bennett A., M.D., Radiologist in the Department of Radiology; Attending Staff Status; Date of Reappointment Changed to July 1, 2004 through December 31, 2005; Privileged in Radiology.

Darracott, Mixon M., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Date of Reappointment Changed to October 1, 2004 through September 30, 2005; Privileged in Obstetrics and Gynecology.

Ferguson, Wayne W., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Date of Reappointment Changed to June 1, 2004 through November 24, 2005; Privileged in Surgery.
Gross, Charles W., M.D., Otolaryngologist in the Department of Otolaryngology; Attending Staff Status; Date of Reappointment Changed to July 1, 2004 through June 24, 2005; Privileged in Otolaryngology.

Hobbs, William R., M.D., Psychiatrist in the Department of Psychiatric Medicine; Attending Staff Status; Date of Reappointment Changed July 1, 2004 through November 30, 2005; Privileged in Psychiatric Medicine.

Leslie, Catherine A., M.D., Psychiatrist in the Department of Psychiatric Medicine; Attending Staff Status; Date of Reappointment Changed to November 25, 2004 through November 24, 2005; Privileged in Psychiatric Medicine.

Young, Denise S., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Date of Reappointment Changed to December 1, 2004 through November 24, 2005; Privileged in Obstetrics and Gynecology.

SECONDARY REAPPOINTMENT TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for secondary reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioner are approved:

Marzani-Nissen, Gabrielle R., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Reappointment: April 1, 2005, through March 31, 2007; Privileged in Internal Medicine.

RESIGNATIONS FROM THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of clinical privileges to the following practitioners are approved:

Abrams, Jeffrey R., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Effective date of Resignation: December 31, 2004.

Chander, Nivedita, M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Effective date of Resignation: December 31, 2004.

Gwaltney, Jack M., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Effective date of Resignation: December 24, 2004.
Hwang, Dorothy W., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Effective date of Resignation: January 24, 2005.

Kilbridge, Kerry L., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Effective date of Resignation: January 25, 2005.

Kiselica, Daria, M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Effective date of Resignation: December 31, 2004.

McConnell, Kevin R., M.D., Physician in the Department of Internal Medicine; Visiting Staff Status; Effective date of Resignation: December 31, 2004.

Nolan, Stanton P., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Effective date of Resignation: November 24, 2004.

Rice, Sydney A., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Effective date of Resignation: December 17, 2004.

Wilkinson, Diane L., M.D., Radiologist in the Department of Radiology; Attending Staff Status; Effective date of Resignation: December 17, 2004.

PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Adams, Tairy E., P.A., Physician’s Assistant in the Department of Radiology; Period of Privileging: December 9, 2004, through November 30, 2005; Privileged as a Physician’s Assistant.

Brady, Carolyn, R.N., N.P, Acute Care Nurse Practitioner in TCV Surgery; Period of Privileging: November 18, 2004, through November 7, 2005; Privileged as an Acute Care Nurse Practitioner.

Cardwell, John B., P.A., Physician’s Assistant in Lynchburg Nephrology Dialysis; Period of Privileging: November 3, 2004, through November 2, 2005; Privileged as a Physician’s Assistant.

Harris, Carolyn K., R.N., N.P., Family Nurse Practitioner in Lynchburg Nephrology Dialysis; Period of Privileging: November 24, 2004, through November 23, 2005; Privileged as a Family Nurse Practitioner.

Lindsay, Raymond J., R.N., N.P., Certified Nurse Anesthetist in the Operating Room; Period of Privileging: November 22, 2004, through November 21, 2005; Privileged as a Certified Nurse Anesthetist.

Nesselrodt, Anganette L., R.N., N.P., Family Nurse Practitioner on 8 West; Period of Privileging: November 1, 2004, through October 31, 2005; Privileged as a Family Nurse Practitioner.

Record, Stephen, O.D., Optometrist in the Department of Ophthalmology; Period of Privileging: December 1, 2004, through November 30, 2005; Privileged as an Optometrist.

Wagner, Troy D., P.A., Physician’s Assistant in Orthopedic Surgery; Period of Privileging: November 4, 2004, through September 30, 2005; Privileged as a Physician’s Assistant.

RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:


Dix, Janet, P.A., Physician’s Assistant in the Neurosurgery Clinic; Period of Privileging: February 24, 2005, through February 23, 2006; Privileged as a Physician’s Assistant.

Dougherty, Patricia L., R.N. C.N.M., Certified Nurse Midwife in the Midlife Center at Northridge; Period of Privileging: March 1, 2005, through February 28, 2006; Privileged as a Certified Nurse Midwife.

Drewry, Kimberly S., R.N., N.P., Family Nurse Practitioner in the Cancer Center; Period of Privileging: May 1, 2005, through April 30, 2007; Privileged as Family Nurse Practitioner.
Fallon, Joseph E., P.A., Physician’s Assistant in the Department of Orthopedic Surgery; Period of Privileging: March 1, 2005, through February 28, 2006; Privileged as a Physician’s Assistant.

Golden, Wendy, Ph.D., Cytogenetist in the Department of Pathology; Period of Privileging: April 1, 2005, through March 31, 2007; Privileged in Cytogenetics and Molecular Cytogenetics.

Hedelt, Anne C., R.N., N.P., Family Nurse Practitioner in the Diabetes/Cardiovascular Center; Period of Privileging: April 1, 2005, through March 31, 2007; Privileged as a Family Nurse Practitioner.

Hellerman, Sandra P., R.N, N.P., Pediatric Nurse Practitioner at KCRC; Period of Privileging: March 1, 2005, through February 28, 2007; Privileged as a Pediatric Nurse Practitioner.


Roy, Arika B., R.N., N.P., Pediatric Nurse Practitioner in Pediatric Neurology; Period of Privileging: April 21, 2005, through April 20, 2006; Privileged as a Pediatric Nurse Practitioner.

Schweichert, Patricia, R.N., N.P., Family Nurse Practitioner in Interventional Neuroradiology; Period of Privileging: April 1, 2005, through March 31, 2007; Privileged as a Family Nurse Practitioner.

Taylor, Rose C., R.N., N.P., Adult Nurse Practitioner in the Emergency Department; Period of Privileging: April 25, 2005, through April 24, 2007; Privileged as an Adult Nurse Practitioner.

Turman, Ann E., R.N., N.P., Acute Care Nurse Practitioner in the Cardiac Cath Lab; Period of Privileging: February 26, 2005, through February 25, 2007; Privileged as an Acute Care Nurse Practitioner.
Young, Teri A., R.N., N.P., Adult Nurse Practitioner in the Neurosurgery Clinic; Period of Privileging: March 17, 2005, through February 28, 2006; Privileged as an Adult Nurse Practitioner.

STATUS CHANGE FOR ALLIED HEALTH PROFESSIONAL

RESOLVED that the recommendation of the Clinical Staff Executive Committee for the status change in privileges to the following Allied Health Professional is approved:

Guarini, Eleanor J., R.N., N.P., Family Nurse Practitioner in the Palliative Care Clinic; Date of Privileges Changed from October 20, 2004 through October 19, 2006; Privileged a Family Nurse Practitioner.

RESIGNATION OF ALLIED HEALTH PROFESSIONAL

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health Professionals are approved:

Olson, Hillary J., M.Ed., Speech Pathologist on 6 Central; Effective Date of Resignation: June 5, 2004.

On motion, the meeting was adjourned at 11:00 a.m.

AGG: jb
These minutes have been posted to the University of Virginia’s Board of Visitors website.
http://www.virginia.edu/bov/mcobminutes.html