UNIVERSITY OF VIRGINIA
BOARD OF VISITORS
MEETING OF THE
MEDICAL CENTER
OPERATING BOARD
FOR THE UNIVERSITY
OF VIRGINIA
TRANSITIONAL CARE HOSPITAL
February 24, 2011
UNIVERSITY OF VIRGINIA
MEDICAL CENTER OPERATING BOARD
TRANSITIONAL CARE HOSPITAL

Thursday, February 24, 2011
12:00 noon - 12:30 p.m.
Medical Center Dining Conference Rooms

Committee Members:
Vincent J. Mastracce, Jr., Chair
Helen E. Dragas
Andrew K. Hodson, MB.Ch.B
Sheila C. Johnson
William P. Kanto, Jr., M.D.
Constance R. Kincheloe

Randy J. Koporcl
The Hon. Lewis F. Payne
Randl L. Shure
E. Darracott Vaughan, Jr., M.D.
John O. Wynne

Ex Officio Members:
Teresa A. Sullivan
Steven T. DeKosky, M.D.
Dorrie K. Fontaine
Arthur Garson, Jr., M.D.

Robert S. Gibson, M.D.
R. Edward Howell
Leonard W. Sandridge

AGENDA

I. REPORTS BY THE VICE PRESIDENT AND CHIEF EXECUTIVE OFFICER OF THE TRANSITIONAL CARE HOSPITAL (Mr. Howell)

A. Vice-President’s Remarks 1
B. Operations and Finance (Mr. Howell to introduce Ms. Michelle D. Hereford; Ms. Hereford to report) 2

II. EXECUTIVE SESSION
• **ACTION ITEMS** - To consider proposed personnel actions regarding the appointment, reappointment, resignation, assignment, performance, and credentialing of specific medical staff and allied health professionals, as provided for in Section 2.2-3711(A)(1) of the Code of Virginia. The meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

• Discussion of proprietary, business-related information pertaining to the operations of the Transitional Care Hospital, where disclosure at this time would adversely affect the competitive position of the Transitional Care Hospital, specifically:
  - Confidential information and data related to the adequacy and quality of professional services, patient safety in clinical care, and patient grievances for the purpose of improving patient care; and
  - Consultation with legal counsel regarding compliance with relevant federal reimbursement regulations, licensure, and accreditation standards.

The relevant exemptions to the Virginia Freedom of Information Act authorizing the discussion and consultation described above are provided for in Section 2.2-3711 (A) (1), (7), and (22) of the Code of Virginia. The meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.
UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING: February 24, 2011

COMMITTEE: Medical Center Operating Board

AGENDA ITEM: I.A. Vice President’s Remarks

ACTION REQUIRED: None

DISCUSSION: The Vice President and Chief Executive Officer of the University of Virginia Transitional Care Hospital will inform the Medical Center Operating Board of recent events that do not require formal action.
UNIVERSITY OF VIRGINIA
BOARD OF VISITORS AGENDA ITEM SUMMARY

BOARD MEETING: February 24, 2011

COMMITTEE: Medical Center Operating Board

AGENDA ITEM: I.B. Finance, Write-offs, and Operations

ACTION REQUIRED: None

BACKGROUND: The University of Virginia Transitional Care Hospital opened on August 4, 2010.

FINANCE AND OPERATIONS REPORT

The University of Virginia Transitional Care Hospital began operating on August 4, 2010. The Hospital currently has a census of seven. It has admitted 20 patients since August 4th with 75% of those admissions originating from the Medical Center and 25% from other referral sources. The top three admitting diagnoses drive the operations of the facility, with a heavy focus on the ventilator weaning population. The Hospital has achieved the goal of maintaining a length of stay in excess of 25 days and will continue to manage this important indicator.

The Transitional Care Hospital is currently preparing for two regulatory reviews: The Initial Joint Commission Hospital Survey and the Center for Medicare and Medicaid Services six month demonstration period.

The initial Joint Commission Survey is an unannounced survey and will occur after six months of operation. The Hospital will be surveyed under the "small hospital" category (<50 beds). The Hospital is expecting three surveyors over a 3-4 day period.

The Center for Medicare and Medicaid Services six month demonstration period began in September 2010. During this period, the Transitional Care Hospital must establish an average length of stay in excess of twenty-five days for its Medicare admissions. To achieve this goal, Medicare admissions during this period will be restricted to patients where there is a high probability that the length of stay will be greater than twenty-five days. Commercial patients, whose length of stay does not affect the Medicare measurement, will also be admitted during this period.
As The Transitional Care Hospital continues to grow and develop, it has placed a focus on continuing to educate referral sources, community members, and employees. As noted above, the focus for the upcoming months will be on receiving accreditation from The Joint Commission and completing the demonstration period. During this time of preparation, the hospital will undergo various education sessions and mock surveys.

For the first four months of fiscal year 2011, the Transitional Care Hospital recorded a loss from operations of $1,979,547, which was less than its budgeted loss of $2,118,067.