MEMORANDUM

TO: The Transitional Care Hospital Board:

Vincent J. Mastracco Jr., Chair  
Mark J. Kington  
Helen E. Dragas, Rector  
Randolph J. Koporc  
W. Heywood Fralin  
Stephen P. Long, M.D.  
Andrew K. Hodson, M.D.  
Edward D. Miller, M.D.  
Patrick D. Hogan  
Charles W. Moorman  
William P. Kanto Jr., M.D.  
Jonathan B. Overdevest  
Constance R. Kincheloe  
The Hon. Lewis F. Payne  
E. Darracott Vaughan Jr., M.D.

Ex Officio Advisory Members:

Teresa A. Sullivan  
Robert S. Gibson, M.D.  
Steven T. DeKosky, M.D.  
R. Edward Howell  
Dorrie K. Fontaine  
John D. Simon  
Michael Strine

and

The Remaining Members of the Board of Visitors:

A. Macdonald Caputo  
Robert D. Hardie  
Hunter E. Craig  
Glynn D. Key  
The Honorable Alan A. Diamonstein  
Randal J. Kirk  
Allison Cryor DiNardo  
George Keith Martin  
Marvin W. Gilliam Jr.  
John L. Nau III  
Timothy B. Robertson

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Transitional Care Hospital Board on November 10, 2011

The Transitional Care Hospital Board met, in Open Session, at 12:15 p.m., Thursday, November 10, 2011, in the Small Auditorium at the Harrison Institute; Vincent J. Mastracco Jr., Chair, presided.

Ms. Teresa A. Sullivan, Steven T. DeKosky, M.D., Ms. Dorrie K. Fontaine, Robert S. Gibson, M.D., R. Edward Howell, John D. Simon, and Michael Strine, all ex officio Members, also were present.


Also present were Ms. Michelle Moratti, Ms. Jan Norris, and Mr. Chris Regan from The Chartis Group.

The chair introduced R. Edward Howell, Vice President and Chief Executive Officer of the Medical Center, to report on progress at the Transitional Care Hospital.

Finance and Operations Report

Mr. Howell introduced Ms. Michelle D. Hereford, Director of the Transitional Care Hospital. Ms. Hereford reported on the Transitional Care Hospital’s operations and financials. She said there is a current census of 14 with a total number of admissions of 40. Ventilator wean patients constitute 29% of the patient population, which is fewer than budgeted.

The Transitional Care Hospital has focused on recruiting and retaining good staff, and has received high overall satisfaction ratings from patients. They need to recruit more registered nurses and keep retention high.

The Hospital will be opening a second unit and expanding by 20 beds in December. Improvements needed include on-site pharmacy services, and they are reviewing oxygen use because the demand has been unusually high.

Ms. Hereford said they have met the Medicare average length of stay requirement of 25 days, and they need to work on achieving volume targets and an appropriate case mix index. There are some exposures/threats that could affect their ability to succeed, including two federal regulations that limit opportunities.
After the following motion, which was approved, the Medical Center Operating Board commenced in Executive Session at 12:30 p.m.:

Move the Medical Center Operating Board into closed meeting to discuss proprietary, business-related information pertaining to the Transitional Care Hospital, specifically confidential information and data related to the adequacy and quality of professional services, patient safety in clinical care and patient grievances, all for the purpose of improving patient care, the performance and qualifications of professional staff, and, in consultation with legal counsel, compliance with relevant federal reimbursement regulations, licensure, and accreditation standards and evaluation of the performance of specific personnel where disclosure at this time would adversely affect the competitive position of the Transitional Care Hospital. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (7) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

At 12:35 p.m., the Transitional Care Hospital Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accord with the exemptions permitted by the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Board member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

Approval of Credentialing and Recredentialing Actions

The Transitional Care Hospital Board approved the following Credentialing and Recredentialing actions:

CREDENTIALING ACTIONS FOR THE UNIVERSITY OF VIRGINIA TRANSITIONAL CARE HOSPITAL

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:
1. **NEW APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Adams, Reid B., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Appointment: October 19, 2011, through October 18, 2012; Privileged in Surgery.

Costabile, Raymond A., M.D., Urologist in the Department of Urology; Consulting Staff Status; Period of Appointment: October 14, 2011, through October 13, 2012; Privileged in Urology.

Heymann, Peter W., M.D., Pediatrician in the Department of Pediatrics; Consulting Staff Status; Period of Appointment: June 11, 2011, through May 31, 2012; Privileged in Pediatrics.

2. **REAPPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Bashir, Mudhasir, M.B.B.S., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Reappointment: January 19, 2012, through August 13, 2012; Privileged in Psychiatric Medicine.

Erdbruegger, Uta M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: December 1, 2011, through November 30, 2013; Privileged in Medicine.


3. **RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Mercer, David M., R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: January 19, 2012, through December 18, 2012; Privileged as an Acute Care Nurse Practitioner.
On motion, the meeting was adjourned at 12:35 p.m.

SGH:lah

These minutes have been posted to the University of Virginia’s Board of Visitors website.
http://www.virginia.edu/bov/mcobminutes.html