OPEN SESSION

A. Pledge of Allegiance (Dr. Long)


C. Resolution for Addition(s) to the Agenda (The Rector)

D. Comments by the Rector
   1. On Appointment of Standing Committees
   2. Extension of the Special Committee on Diversity
   3. Appointment of the Special Committee on Governance and Engagement
   4. Appointment of the Special Committee on Strategic Planning
   5. Setting the Date of the 2013 Annual Meeting of the Board
   6. Commending Resolution for Robert Hardie (Mr. Gilliam)
   7. Commending Resolution for Mark Kington (Mr. Caputo)
   8. Commending Resolution for Stuart Connock (Mr. Robertson)

E. Signature Authority (President Sullivan)

F. Resolution for Exclusion of Certain Directors and Officers - September 2012 (The Rector)

G. NCAA Orientation
   (The Rector will introduce Mr. Eric Baumgartner, Associate Athletics Director of Compliance, who will conduct the orientation)

H. ACC Certification

I. Comments by the Student Member

J. Report by the President
   1. Faculty Salary Proposal
   2. AccessUVa
   3. Gifts and Grants
RESOLUTION TO APPROVE ADDITIONAL ACTION ITEMS

RESOLVED, the Board of Visitors approves the consideration of addenda to the published Agenda.

EXTENSION OF THE SPECIAL COMMITTEE ON DIVERSITY

WHEREAS, the Manual of the Board of Visitors specifies that Special Committees of the Board be extended each year at the Annual Meeting;

RESOLVED, the Special Committee on Diversity is extended to the Annual Meeting of 2013.

CHARGE FOR THE SPECIAL COMMITTEE ON GOVERNANCE AND ENGAGEMENT

The Governance and Engagement Committee shall review the Board’s organizational structure, processes, and operations for the purpose of forming recommendations to the Board regarding modifications and enhancements, both formal and informal. The Committee’s work will be guided by an advisor and/or consultant with experience in public university board governance. Further, the Committee shall review Board policies and procedures, both formal and informal, as they relate to engagement with the Administration and other key stakeholders, and make recommendations to the full Board for enriching mutual relationships and communication.

CHARGE FOR THE SPECIAL COMMITTEE ON STRATEGIC PLANNING

The Special Committee on Strategic Planning shall have responsibility for overseeing the development of a strategic plan for the University’s academic enterprise, working in conjunction with the senior administrative and academic leadership to assure participation and input from all stakeholder groups. The Committee’s work will be guided by an expert consultant who will assure that the planning process is objective and reflects contemporary best practices.
SETTING OF THE DATE OF THE 2013 ANNUAL MEETING
OF THE BOARD

RESOLVED, the first meeting of the Board of Visitors in the fall of 2013 will be designated the 2013 Annual Meeting of the Board.

RESOLUTION COMMENDING ROBERT D. HARDIE

WHEREAS, Robert D. Hardie took a B.A. in 1987 from the College of Arts & Sciences, and an M.B.A. in 1995 and Ph.D. in Management in 1999 from the Darden School of Business; and

WHEREAS, among other activities and honors, he was a recipient of the Raven Award, a member of Omicron Delta Kappa and the Imp Society, and a resident of the Lawn; and

WHEREAS, Mr. Hardie worked in the telecommunications and health insurance industries before becoming a Project Director at the University; and from 1999 to 2007, he taught at the Darden School; and

WHEREAS, Mr. Hardie is the Managing Director of Level One Partners, LLC, an investment company, and Director of the Riverstone Group in Richmond, which owns historic hotels and several resorts; and

WHEREAS, Mr. Hardie has co-authored two books, Corporate Strategy and Principles of General Management; and

WHEREAS, Mr. Hardie is actively involved in the education of his five sons, serving on the Board of Trustees and as Treasurer of St. Anne’s-Belfield School in Charlottesville, where he co-chaired the Lower Campus building project; and

WHEREAS, Mr. Hardie served the Commonwealth as a member of Governor Kaine’s Advisory Council on Revenue Estimates, and he was appointed to the Board of Visitors by Governor Kaine in 2008; and

WHEREAS, as a Visitor, Mr. Hardie was a strong proponent of maintaining the traditional architectural elements that Jefferson used in his design of the historic Central Grounds; and

WHEREAS, as the University embarked on a plan for growth of the undergraduate student body, Mr. Hardie, as chair of the Student Affairs and Athletics committee, sought to identify and
preserve the ingredients to the "special sauce" that created the unique undergraduate student experience, and he took a leadership role in advocating for the importance to the Lawn and Range student residents of working fireplaces; and

WHEREAS, Mr. Hardie's term on the Board of Visitors ended July 1, 2012;

RESOLVED, the Board of Visitors thanks Robert D. Hardie for his devoted service to the Board and to the University, and considers him an important colleague and friend; and

RESOLVED FURTHER, the Board wishes continued success and happiness to Robert and Molly Hardie and their five sons.

RESOLUTION COMMENDING MARK J. KINGTON

WHEREAS, Mark J. Kington, of Alexandria, took a B.A. from the University of Tennessee, and an M.B.A. from the Darden School of Business in 1988; and

WHEREAS, Mark Kington was a founding member of Columbia Capital, LLC, and serves as managing director of X-10 Capital Management, LLC, and president of Kington Management Corporation, in Alexandria; and

WHEREAS, Mark Kington has served the University in many capacities, including as a member of the Board of Visitors from 2002 to 2006; the National Committee on University Resources (NCOUR); the University of Virginia Foundation Board of Directors; the University of Virginia Investment Management Company Board of Directors; and the Medical Center Operating Board; and

WHEREAS, Mark and his wife Ann Kington, in honor of his parents, created the Joe D. and Helen J. Kington Professorship in Environmental Change to attract and retain an eminent scholar to teach and conduct research in regional and global environmental change; and

WHEREAS, Mark Kington was reappointed to the Board of Visitors in 2010 by Governor McDonnell, and he was elected by the Visitors to serve as vice rector of the Board in June 2011; and

WHEREAS, Mr. Kington served as chair of the Finance Committee and the ad hoc committee on AccessUVA, and devoted
substantial effort to the year-long review of the financial aid program; and

WHEREAS, Mark Kington acted with integrity in all matters; and

WHEREAS, Mark Kington stepped down from the Board on June 19, 2012;

RESOLVED, the Board of Visitors thanks Mark Kington for his devoted service to the Board and the University, considers Mark Kington an important colleague and friend, and wishes Mark and Ann Kington and their family the best in all of their future endeavors.

RESOLUTION COMMENDING STUART W. CONNOCK

WHEREAS, Stuart W. Connock, a native of Charlottesville, took a bachelor of science degree in Economics from the University’s McIntire School of Commerce in 1950 after serving in the U.S. Navy during World War II; and

WHEREAS, in 1950 Mr. Connock began his career in service to the Commonwealth as a Liaison Officer in the Department of Taxation, and over the next 20 years served as Journal Clerk for the House of Delegates of Virginia, Assistant Director of the Virginia Municipal League, and Director of Sales and Use Tax for the Department of Taxation; and

WHEREAS, Mr. Connock continued his career in state government as the Secretary of Administration and Finance under Governor John N. Dalton, the Assistant Secretary of Financial Policy and Director of Planning and Budget under Governor John N. Dalton and Governor Charles S. Robb, and Secretary of Finance under Governor Charles S. Robb and Governor Gerald L. Baliles; and

WHEREAS, in 1990 Mr. Connock returned to the University when then-President Robert O’Neil appointed him Executive Assistant to the President for State Governmental Relations; and

WHEREAS, Mr. Connock also served in this role under President John Casteen and President Teresa Sullivan; and

WHEREAS, Mr. Connock played a pivotal role in state relations by representing the University and the President in Richmond; promoting the University’s interests and priorities to members of the General Assembly and other state officials; and
advising vice presidents, deans, and other University administrators on state governmental matters; and

WHEREAS, Mr. Connock’s track record made him a trusted resource to all in higher education throughout the Commonwealth and garnered him the respect of legislators and state officials on both sides of the aisle; and

WHEREAS, Mr. Connock’s influence and importance in Richmond were evident as he successfully advocated on behalf of the University for and against hundreds of pieces of legislation and budget amendments of interest to the University; and

WHEREAS, in 1996 Mr. Connock’s expert guidance contributed to the enactment of legislation granting the University Medical Center codified autonomy; and

WHEREAS, Mr. Connock was instrumental in securing the passage of the Restructured Higher Education Financial and Administrative Operations Act in 2005 and negotiating the University’s Management Agreement with the Commonwealth in 2006; and

WHEREAS, in addition to his service to the Commonwealth and the University, Mr. Connock is also a long-standing member and former chair of the Jamestown-Yorktown Foundation, and co-chaired the Jamestown 2007 Commission that planned the celebration of America’s 400th anniversary; and

WHEREAS, Mr. Connock’s contributions to the Commonwealth and the University have been recognized through numerous honors and awards he has received over the years including the T. Edward Temple Award for Excellence in Public Service in 1983, the Raven Award in 1985, the State Government Executive of the Year Award in 1986, the S. Kenneth Howard Career Achievement Award in 1990, and the Marvin D. “Swede” Johnson Achievement Award by the Council for Advancement and Support of Education in 2007; and

WHEREAS, after nearly twenty-three years Mr. Connock officially retired from the University on June 30, 2012;

RESOLVED, the Board of Visitors commends Stuart W. Connock and expresses its deepest appreciation for his exemplary service and dedication to the University of Virginia; and

RESOLVED FURTHER, the Board congratulates Mr. Connock on his retirement and offers its best wishes to him and his family in all of their future endeavors.
AUTHORIZATION TO APPROVE AND EXECUTE DOCUMENTS AND TO ACT ON BEHALF OF THE UNIVERSITY

WHEREAS, the Board of Visitors previously adopted resolutions, presently in effect, which expressly authorize the Executive Vice President and Chief Operating Officer to approve and execute certain documents and to take certain actions on behalf of the University; and

WHEREAS, the position of Executive Vice President and Chief Operating Officer is presently vacant; and

WHEREAS, the Board of Visitors desires to authorize another officer of the University in the place of the Executive Vice President and Chief Operating Officer, so that the University may timely proceed with certain business of the institution;

RESOLVED, the Board of Visitors authorizes the President or her designee to approve and execute documents and to act on behalf of the University, to the extent of any authorization granted previously by the Board of Visitors to the Executive Vice President and Chief Operating Officer, as set forth in resolutions approved by the Board; and

RESOLVED FURTHER, the foregoing authorization of the President or her designee shall be concurrent so that, upon appointment of an Executive Vice President and Chief Operating Officer (whether on an interim or permanent basis), such officer shall continue to have authority to approve and execute documents and to act on behalf of the University, as set forth in any resolution adopted previously by the Board.
RESOLUTION FOR EXCLUSION OF CERTAIN DIRECTORS AND OFFICERS—SEPTEMBER 2012

WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that the Chair of the Board, a Senior Management Official, and a Facility Security Officer meet the requirements for eligibility for access to classified information established for a contractor facility security clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel of the requirements for access to classified information of certain members of the Board of Directors and other officers, provided that this action is recorded in the public Minutes;

RESOLVED, the Rector as Chair of the Board, Senior Management Official, and Facility Security Officer at the present time do possess, or will be processed for, the required eligibility for access to classified information; and

RESOLVED FURTHER, in the future, when any individual enters upon any duties as Rector of the Board, Senior Management Official, and Facility Security Officer, such individual shall immediately make application for the required eligibility for access to classified information; and

RESOLVED FURTHER, the following members of the Board of Visitors and other officers shall not require, shall not have, and can be effectively and formally excluded from access to all CLASSIFIED information disclosed to the University and shall not affect adversely Board and University policies or practices in the performance of classified contracts for the Department of Defense or the Government contracting activities (User Agencies) of the National Industrial Security Program.

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Frank B. Atkinson</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>A. Macdonald Caputo</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Hunter E. Craig</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>The Honorable Alan A. Diamonstein</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Allison Cryor DiNardo</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Marvin W. Gilliam Jr.</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Victoria D. Harker</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Bobbie G. Kilberg</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Name</td>
<td>Position</td>
</tr>
<tr>
<td>-------------------------------------------</td>
<td>--------------------------------------------------------</td>
</tr>
<tr>
<td>Randal J. Kirk</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Stephen P. Long, M.D.</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>George Keith Martin</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Vincent J. Mastracco Jr.</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Edward D. Miller, M.D.</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>John L. Nau III</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Timothy B. Robertson</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Linwood H. Rose</td>
<td>Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>William H. Goodwin Jr.</td>
<td>Senior Advisor to the Board of Visitors</td>
</tr>
<tr>
<td>Leonard W. Sandridge</td>
<td>Senior Advisor to the Board of Visitors</td>
</tr>
<tr>
<td>Hillary A. Hurd</td>
<td>Student Member, University of Virginia Board of Visitors</td>
</tr>
<tr>
<td>Paul J. Forch</td>
<td>General Counsel to the University of Virginia</td>
</tr>
<tr>
<td>Susan G. Harris</td>
<td>Secretary to the Board of Visitors</td>
</tr>
<tr>
<td>John D. Simon</td>
<td>Executive Vice President and Provost</td>
</tr>
</tbody>
</table>