MEMORANDUM

TO: The Transitional Care Hospital Board:

Edward D. Miller, M.D., Chair
Helen E. Dragas, Rector
Victoria D. Harker
Andrew K. Hodson, M.D.
Patrick D. Hogan
William P. Kanto Jr., M.D.

Constance R. Kincheloe
Stephen P. Long, M.D.
Vincent J. Mastracco Jr.
Charles W. Moorman
The Hon. Lewis F. Payne

Ex Officio Advisory Members:
Teresa A. Sullivan
Steven T. DeKosky, M.D.
Dorrie K. Fontaine

Robert S. Gibson, M.D.
R. Edward Howell
John D. Simon

and

The Remaining Members of the Board of Visitors and Senior Advisors:

Frank B. Atkinson
A. Macdonald Caputo
Hunter E. Craig
The Hon. Alan A. Diamonstein
Allison Cryor DiNardo
Marvin W. Gilliam Jr.
Bobbie G. Kilberg

Randal J. Kirk
George Keith Martin
John L. Nau III
Timothy B. Robertson
Linwood H. Rose
Hillary A. Hurd
William H. Goodwin Jr.
Leonard W. Sandridge Jr.

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Transitional Care Hospital Board on September 13, 2012

The Transitional Care Hospital Board met, in Open Session, at 11:55 a.m., Thursday, September 13, 2012, in the Small Auditorium of the Harrison Institute; Edward D. Miller, M.D., Chair, presided.
Ms. Helen E. Dragas, Ms. Victoria D. Harker, Andrew K. Hodson, M.D., Patrick D. Hogan, William P. Kanto Jr., M.D., Ms. Constance R. Kincheloe, Stephen P. Long, M.D., Vincent J. Mastracco Jr., and The Honorable Lewis F. Payne were present.

Ms. Teresa A. Sullivan, Steven T. DeKosky, M.D., Ms. Dorrie K. Fontaine, Robert S. Gibson, M.D., R. Edward Howell, and John D. Simon, all ex officio Members, also were present.


Accomplishments and Employee Engagement

Mr. Howell introduced Ms. Michelle D. Hereford, Director of the Transitional Care Hospital, to report on accomplishments at the hospital over the past fiscal year. Ms. Hereford said that they have received long term acute care hospital designation from the Centers for Medicare and Medicaid Services (CMS) in July 2011, and also achieved full accreditation by the Joint Commission. The Transitional Care Hospital received 630 referrals, 53% were from the University of Virginia Medical Center. 222 patients were admitted (74% from UVA and 26% from other hospitals), and 211 were discharged. They achieved an average daily census of 16 compared to 22 in the budget and were able to reduce the length of stay at the Medical Center by 0.12.

Ms. Hereford said that the hospital has increased the employee base to 97 full time equivalents and has increased the Medical Staff membership to 248 physicians. The registered nurse contract labor has been reduced from 17 to 11. Employee engagement has improved from an 73.04 engagement index in 2011 to 74.55 in 2012 through participation in various community and employee engagement activities.

Finance and Operations Report

Ms. Hereford reported briefly on the Transitional Care Hospital’s operations and finances fiscal year to date through June 30, 2012. She referred the Board to the financial dashboard and pointed out that there was an operating loss of $2,959,939 for the year to date. This is due to volume being 25% below budget, 10% of discharges were Medicaid patients compared to a budget of 3%, the Case Mix Index was below budget due to fewer vent weaning cases and more wound cases, 39%
of discharges were short stay cases resulting in fewer reimbursement dollars per case, and increased costs for contract labor.

The following motions were approved, and the Transitional Care Hospital Board commenced in Executive Session at 12:00 p.m.:

That the Medical Center Operating Board go into closed meeting to discuss proprietary, business-related information pertaining to Transitional Care Hospital, specifically confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care, all for the purpose of improving patient care and consultation with legal counsel regarding compliance with relevant federal reimbursement regulations, licensure, and accreditation standards where disclosure at this time would adversely affect the competitive position of the Transitional Care Hospital. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (7) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

That the Medical Center Operating Board go into closed meeting to consider proposed personnel actions regarding the appointment, reappointment, resignation, assignment, performance and credentialing of specific clinical staff members and allied health care professionals of the Transitional Care Hospital. The foregoing motion is authorized by Section 2.2-3711 (A) (1), of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

At 12:05 p.m. the Transitional Care Hospital Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Board member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.
Approval of Credentialing and Recredentialing Actions

The Transitional Care Hospital Board approved the following Credentialing and Recredentialing actions:

CREDENTIALING ACTIONS FOR THE UNIVERSITY OF VIRGINIA TRANSITIONAL CARE HOSPITAL

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

1. NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Barrett, Matthew J., M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Neurology.

Driver, Kevin A., M.D., Physician in the Department of Medicine (Pulmonary Critical Care); Moonlighting Staff Status; Period of Appointment: July 31, 2012, through May 30, 2013; Privileged in Medicine.

Ghanta, Ravi K., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Appointment: August 2, 2012, through August 1, 2013; Privileged in Surgery.

Heysell, Scott K., M.D., Epidemiologist in the Department of Medicine (Infectious Diseases); Consulting Staff Status; Period of Appointment: August 13, 2012, through August 12, 2013; Privileged in Medicine.

Hu, Daniel C., M.D., Physician in the Department of Medicine (Nephrology); Consulting Staff Status; Period of Appointment: August 8, 2012, through August 7, 2013; Privileged in Medicine.

Lawrence, Jason M., M.D., Physician in the Department of Medicine (Pulmonary Critical Care); Moonlighting Staff Status; Period of Appointment: July 24, 2012, through May 31, 2013; Privileged in Medicine.

Lipinski, Michael, M.D., Physician in the Department of Medicine (Pulmonary Critical Care); Moonlighting Staff Status; Period of Appointment: July 19, 2012, through July 18, 2013; Privileged in Medicine.
Malik, Numaan F., M.D., Pulmonologist in the Department of Medicine (Pulmonary Critical Care); Consulting Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Medicine.

Pelletier, Shawn, M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Appointment: August 13, 2013, through August 12, 2013; Privileged in Surgery.

Thomas, Tania A., M.D., Epidemiologist in the Department of Medicine (Infectious Diseases); Consulting Staff Status; Period of Appointment: August 14, 2012, through August 13, 2013; Privileged in Medicine.

Yarboro, Seth R., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Consulting Staff Status; Period of Appointment: July 25, 2012, through July 24, 2013; Privileged in Orthopedic Surgery.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Boothe, Virginia A., M.D., Physician in the Department of Medicine; Consulting Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Medicine.

Broshek, Donna K., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Psychology.

Diduch, David R., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Consulting Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Orthopedic Surgery.

Friel, Charles M., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Surgery.

Knox, Laura K., M.D., Plastic and Maxillofacial Surgeon in the Department of Plastic Surgery; Consulting Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Plastic Surgery.
Lipson, Lewis C., M.D., Cardiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: September 4, 2012, through September 3, 2014; Privileged in Medicine.

Mathers, Amy L., M.D., Epidemiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Medicine.

Peppard, Heather R., M.D., Radiologist in the Department of Radiology; Consulting Staff Status; Period of Reappointment: September 15, 2012, through September 14, 2014; Privileged in Medicine.

Sneed, Benjamin P., M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 8, 2012, through September 7, 2014; Privileged in Medicine.

Turba, Ulku C., M.D., Radiologist in the Department of Radiology; Consulting Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Radiology.

3. STATUS CHANGES FOR CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in privileges to the following Clinical Staff Member are approved:

Derbes, Alison C., M.D., Radiologist in the Department of Radiology; Consulting Staff Status; Date of Appointment Changed to August 10, 2012 through October 31, 2012; Privileged in Radiology.

4. RESIGNATIONS OF CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Bell, John F., M.D., Hospitalist in the Department of Medicine; Effective Date of Resignation: July 31, 2012.

Sanoff, Scott L., M.D., Nephrologist in the Department of Medicine; Effective Date of Resignation: August 3, 2012.

On motion, the meeting was adjourned at 12:05 p.m.

SGH:lah
These minutes have been posted to the University of Virginia’s Board of Visitors website.
http://www.virginia.edu/bov/mcobminutes.html