MEMORANDUM

TO: The Medical Center Operating Board:

Edward D. Miller, M.D., Chair
Helen E. Dragas, Rector
Victoria D. Harker
Andrew K. Hodson, M.D.
Patrick D. Hogan
William P. Kanto Jr., M.D.

Constance R. Kincheloe
Stephen P. Long, M.D.
Vincent J. Mastracco Jr.
Charles W. Moorman
The Hon. Lewis F. Payne

Ex Officio Advisory Members:

Teresa A. Sullivan
Steven T. DeKosky, M.D.
Dorrie K. Fontaine

Robert S. Gibson, M.D.
R. Edward Howell
John D. Simon

and

The Remaining Members of the Board of Visitors and Senior Advisors:

Frank B. Atkinson
A. Macdonald Caputo
Hunter E. Craig
The Hon. Alan A. Diamonstein
Allison Cryor DiNardo
Marvin W. Gilliam Jr.
Bobbie G. Kilberg

Randal J. Kirk
George Keith Martin
John L. Nau III
Timothy B. Robertson
Linwood H. Rose
Hillary A. Hurd
William H. Goodwin Jr.

Leonard W. Sandridge Jr.

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Medical Center Operating Board on September 13, 2012

The Medical Center Operating Board of the Board of Visitors of the University of Virginia met, in Open and Executive Session, at 8:35 a.m., Thursday, September 13, 2012, in the Small Auditorium of the Harrison Institute; Edward D. Miller, M.D., Chair, presided.
Ms. Helen E. Dragas, Ms. Victoria D. Harker, Andrew K. Hodson, M.D., Patrick D. Hogan, William P. Kanto Jr., M.D., Ms. Constance R. Kincheloe, Stephen P. Long, M.D., Vincent J. Mastracco Jr., and The Honorable Lewis F. Payne were present.

Ms. Teresa A. Sullivan, Steven T. DeKosky, M.D., Ms. Dorrie K. Fontaine, Robert S. Gibson, M.D., R. Edward Howell, and John D. Simon, all ex officio Members, also were present.


Dr. Miller welcomed members of the Medical Center Operating Board.

Action Item: Albemarle Arthritis Associates, LLP Acquisition

The chair asked Mr. R. Edward Howell, Vice President and Chief Executive Officer of the Medical Center, to present the action item. Mr. Howell explained that the Medical Center Operating Board had approved in May a resolution to acquire substantially all of the assets of the Albemarle Arthritis Associates, LLP medical practice. The Medical Center would like to amend the resolution because the space originally planned will not accommodate the program.

The increased cost of $2,500,000 reflects a need for additional space, an increase in the cost per foot for renovations, the addition of one rheumatologist, and the addition of a project contingency. The returns on a very conservative basis are slightly less than originally projected, yet the practice should become profitable by the end of the first year.

On motion, the Medical Center Operating Board approved the following resolution and recommended it for approval by the Finance Committee and the full Board:

APPROVAL TO ACQUIRE ALBEMARLE ARTHRITIS ASSOCIATES, LLP

WHEREAS, the Medical Center Operating Board and the Finance Committee find it to be in the best interests of the University of Virginia and its Medical Center for the Medical Center to purchase substantially all of the assets of Albemarle Arthritis Associates, LLP;

RESOLVED, the University, on behalf of the Medical Center, is authorized to acquire substantially all of the assets of Albemarle Arthritis Associates, LLP on such terms to be contained in a
definitive agreement between the parties at a total investment not to exceed $2,500,000; and

RESOLVED FURTHER, the President of the University or her designee in consultation with the Vice President and Chief Executive Officer of the Medical Center, and with the concurrence of the Chair of the Medical Center Operating Board and the Chair of the Finance Committee, is authorized to negotiate the terms of such acquisition, including execution of the definitive agreement, contracts, and all other documents necessary for the closing of the transaction, on such terms as the President of the University or her designee deems appropriate, and to take such other action as the President of the University or her designee deems necessary and appropriate to consummate the foregoing.

The following motions were approved, and the Medical Center Operating Board commenced in Executive Session at 8:50 a.m.:

Move the Medical Center Operating Board into closed meeting to discuss proprietary, business-related information pertaining to the operations of the Medical Center including strategic personnel, financial and market and resource considerations, potential joint ventures, outreach, other growth efforts and market strategies and review of the Health System Clinical Strategy Performance Dashboard, to consider confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care all for the purpose of improving patient care; and, in consultation with legal counsel, to discuss the Medical Center's compliance with relevant federal and state legal requirements, licensure and accreditation standards and ongoing litigation and arbitration matters, which will also involve proprietary business information of the Medical Center and where disclosure at this time would adversely affect the competitive position of the Medical Center. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (6), (7), (8) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

Move the Medical Center Operating Board into closed meeting to consider proposed personnel actions regarding the appointment, reappointment, resignation, assignment, performance and credentialing of specific clinical staff members and allied health care professionals providing care and treatment to patients of the Medical Center. The foregoing motion is authorized by Section 2.2-3711 (A) (1), of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.
At 11:50 a.m., the Medical Center Operating Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Board member’s knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

ACTION ITEM: Approval of Credentialing and Recredentialing Actions

The Medical Center Operating Board approved the following Credentialing and Recredentialing resolutions:

**Credentialing and Recredentialing Actions**

1. **NEW APPOINTMENTS TO THE CLINICAL STAFF**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

- **Barrett, Matthew J., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Neurology.**

- **Demartini, Susan M., M.D., Pediatrician in the Department of Pediatrics; Instructor Staff Status; Period of Appointment: July 19, 2012, through June 30, 2013; Privileged in Pediatrics.**

- **Fang, Gary Y., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Pediatrics.**

- **Cooper, Gregory W., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: September 1, 2012, through August 31, 2013; Privileged in Neurology.**

- **Gaughan, Elizabeth M., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Medicine.**
Ghanta, Ravi K., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Appointment: August 2, 2012, through August 1, 2013; Privileged in Surgery.

Hu, Daniel C., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: August 8, 2012, through August 7, 2013; Privileged in Medicine.

James, Andra H., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Obstetrics and Gynecology.

Kirzhner, Maria, M.D., Ophthalmologist in the Department of Ophthalmology; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Ophthalmology.

Kothapally, Jagan, M.B.B.S., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: July 16, 2012, through July 15, 2013; Privileged in Medicine.

Malik, Numaan F., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Medicine.

Mongold, Derek S., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: July 16, 2012, through July 15, 2013; Privileged in Psychiatry and Neurobehavioral Sciences.

Paphitis, Nicholas W., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Medicine.

Pelletier, Shawn, J., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Appointment: August 13, 2012, through August 12, 2013; Privileged in Surgery.

Sacco, Melissa J., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Pediatrics.

Shepard, Jaclyn S., Ph.D, Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: July 13, 2012, through June 30, 2013; Privileged in Psychology.

Shildkrot, Yegevniy, M.D., Ophthalmologist in the Department of Ophthalmology; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Ophthalmology.
Showalter, Timothy N., M.D., Radiation Oncologist in the Department of Radiation Oncology; Attending Staff Status; Period of Appointment: August 1, 2012, through July 31, 2013; Privileged in Radiation Oncology.

Yarboro, Seth R., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Instructor Staff Status; Period of Appointment: July 25, 2012, through July 24, 2013; Privileged in Orthopedic Surgery.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Atkins, Kristen A., M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Reappointment: September 2, 2012, through September 1, 2014; Privileged in Pathology.

Bane, Bartholomew J., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: September 3, 2012, through September 2, 2014; Privileged in Surgery.

Beitinjaneh, Amer M., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Medicine.

Boothe, Virginia A., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Medicine.

Bray, Megan J., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: September 30, 2012, through September 29, 2014; Privileged in Obstetrics and Gynecology.

Broshek, Donna K., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Psychology.

Brown, Amy C., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: August 24, 2012, through August 23, 2014; Privileged in Pediatrics.

Christensen, Marisa D., M.D., Physician in Regional Primary Care; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Family Medicine.
Dame, Lien P., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Medicine.

Diduch, David R., M.D., Orthopedic Surgeon in the Department of Orthopedics; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Orthopedic Surgery.

Fracasso, Paula M., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Medicine.

Friel, Charles M., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Surgery.

Gregg, Vanessa H., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Reappointment: September 25, 2012, through September 24, 2014; Privileged in Obstetrics and Gynecology.

Haizlip, Julie A., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Pediatrics.

Helenius, Ira M., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 9, 2012, through September 6, 2014; Privileged in Medicine.

Jevtovic-Todorovic, Vesna, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Anesthesiology.

Kassell, Lee L., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: September 25, 2012, through September 24, 2014; Privileged in Anesthesiology.

Knox, Laura K., M.D., Plastic and Maxillofacial Surgeon in the Department of Plastic Surgery; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Plastic Surgery.

Kohan, Lynn R., M.D., Anesthesiologist in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Anesthesiology.
Lau, Christine L., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Reappointment: September 8, 2012, through September 7, 2014; Privileged in Surgery.

Lewis, Sarah H., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: September 14, 2012, through September 14, 2013; Privileged in Family Medicine.

Lipson, Lewis C., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 4, 2012, through September 3, 2014; Privileged in Medicine.

Lotano, Marc A., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: September 2, 2012, through September 1, 2014; Privileged in Anesthesiology.

Marzani-Nissen, Gabrielle R., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: September 25, 2012, through September 24, 2014; Privileged in Psychiatry and Neurobehavioral Sciences.

Mathers, Amy J., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Medicine.

Mason, John C., M.D., Otolaryngologist Head and Neck Surgeon in the Department of Otolaryngology Head and Neck Surgery; Attending Staff Status; Period of Reappointment: September 4, 2012, through September 3, 2014; Privileged in Otolaryngology Head and Neck Surgery.

Noland, Mary-Margaret B., M.D., Dermatologist in the Department of Dermatology; Attending Staff Status; Period of Reappointment: September 15, 2012, through September 14, 2014; Privileged in Dermatology.

Pakkivenkata, Uma B, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: August 11, 2012, through August 10, 2014; Privileged in Medicine.

Peppard, Heather R., M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: September 15, 2012, through September 14, 2014; Privileged in Radiology and Medical Imaging.

Perina, Debra G., M.D., Physician in the Department of Emergency Medicine; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Emergency Medicine.
Rich, Tyvin A., M.D., Radiation Oncologist in the Department of Radiation Oncology; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Radiation Oncology.

Schofield, William P., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Psychiatry and Neurobehavioral Sciences.

Shaffrey, Catherine C., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: September 15, 2012, through September 14, 2013; Privileged in Anesthesiology.

Shami, Vanessa M., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 24, 2012, through September 23, 2014; Privileged in Medicine.

Sneed, Benjamin P., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 8, 2012, through September 7, 2014; Privileged in Medicine.

Statuta, Siobhan H., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Reappointment: September 2, 2012, through September 1, 2013; Privileged in Family Medicine.

Sussdorf, Claudia E., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2013; Privileged in Pediatrics.

Todorovic, Slobodan M., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Anesthesiology.

Turba, Ulku C., M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Reappointment: September 28, 2012, through December 30, 2012; Privileged in Radiology and Medical Imaging.

Wolf, Andrew, M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Reappointment: September 13, 2012, through September 12, 2014; Privileged in Medicine.

Yu, Pearl L., M.D., Physician in Regional Primary Care; Attending Staff Status; Period of Reappointment: September 1, 2012, through August 31, 2014; Privileged in Pediatrics.
3. **STATUS CHANGES TO CLINICAL STAFF**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner are approved:

Derbes, Alison C., M.D., Radiologist in the Department of Radiology and Medical Imaging; Instructor Staff Status; date of appointment changed effective August 10, 2012 through October 31, 2012; Privileged in Radiology and Medical Imaging.

Lim, David S., M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Location Change to Medicine effective July 1, 2012 through August 31, 2013; Privileged in Cardiology.

Yeager, Mark J., M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Membership Status Change effective August 10, 2012 through June 30, 2014; Privileged in Cardiology.

4. **SECONDARY REAPPOINTMENT TO THE CLINICAL STAFF**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the secondary reappointment to the clinical staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioner are approved:

Statuta, Siobhan M., M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Attending Staff Status; Period of Appointment: September 2, 2012, through September 1, 2013; Privileged in Pediatrics.

5. **NEW PROCEDURAL PRIVILEGES TO CLINICAL STAFF**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for new procedural privileges to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Lim, David S., M.D., Physician in the Department of Medicine; Attending Staff Status; New Procedural Privileges for Percutaneous Mitral Valve Repair; Percutaneous Pulmonary Valve Replacement; Percutaneous VAD. Privileges effective July 1, 2012 – September 30, 2013; Privileged in Medicine and Pediatrics.

6. RESIGNATIONS OF CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Bell, John F., M.D., Physician in the Department of Medicine; Effective Date of Resignation: July 31, 2012.

Brennan, Christopher M. M.D., Physician in the Department of Medicine; Effective Date of Resignation: July 7, 2012.

Chiu, Erin D. M.D., Pediatrician in the Department of Pediatrics; Effective Date of Resignation: April 20, 2012.

Gunderson, Erik W. M.D., Physician in the Department of Medicine; Effective Date of Resignation: June 30, 2012.

Hendley, Joseph O. M.D., Pediatrician in the Department of Pediatrics; Effective Date of Resignation: July 1, 2012.

Leyshon, Tal O. M.D., Anesthesiologist in the Department of Anesthesiology; Effective Date of Resignation: June 30, 2012.

Madaras, Megan L., M.D., Physician in the Department of Medicine; Effective Date of Resignation: July 12, 2012.

Lashley, Susan L. M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Effective Date of Resignation: August 1, 2012.

Pollak, Amy W. M.D., Physician in the Department of Medicine; Effective Date of Resignation: June 30, 2012.

Sanoff, Hanna K. M.D., Physician in the Department of Medicine; Effective Date of Resignation: August 3, 2012.

Sanoff, Scott L. M.D., Physician in the Department of Medicine; Effective Date of Resignation: August 3, 2012.

Schneider, Bernard F. M.D., Physician in the Department of Medicine; Effective Date of Resignation: July 31, 2012.

Sumler, Michele L. M.D., Anesthesiologist in the Department of Anesthesiology; Effective Date of Resignation: July 30, 2012.

Taylor, Julia F. M.D., Pediatrician in the Department of Pediatrics; Effective Date of Resignation: May 18, 2012.
7. SECONDARY DEPARTMENT RESIGNATION FROM THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the secondary department resignation and expiration of clinical privileges to the following practitioner are approved:

Gunderson, Erik, M.D., Physician in the Department of Medicine; Attending Staff Status; Effective date of Resignation: August 6, 2012.

8. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:


Chen, Jie, R.N., N.P., Acute Care Nurse Practitioner in the Transplant Services; Period of Privileging: August 6, 2012, through August 5, 2013; Privileged as an Acute Care Nurse Practitioner.

Church, Ashley, R.N., N.P., Neonatal Nurse Practitioner in the Neonatal Intensive Care Unit; Period of Privileging: August 8, 2012, through August 7, 2013; Privileged as a Neonatal Nurse Practitioner.

Koch, Emily, R.N., N.P., Adult Nurse Practitioner in the Department of Medicine (Cardiology); Period of Privileging: July 9, 2012, through May 20, 2013; Privileged as an Adult Nurse Practitioner.

Loffler, Cynthia, R.N., N.P., Adult Nurse Practitioner in the Department of Medicine (Cardiology); Period of Privileging: July 31, 2012, through July 15, 2013; Privileged as an Adult Nurse Practitioner.


9. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Clark, Cynthia A., Ph.D., Audiologist in the Department of Otolaryngology Head and Neck Surgery; Period of Privileging: September 21, 2012 through September 20, 2014; Privileged as an Audiologist.

Coyne, Bethany M., R.N., N.P., Pediatric Nurse Practitioner in Pediatric Nephrology; Period of Privileging: September 3, 2012 through September 2, 2014; Privileged as a Pediatric Nurse Practitioner.

Danillich, Victoria M., R.N., N.P., Certified Nurse Anesthetist in the Operating Room; Period of Privileging: September 2, 2012 through September 1, 2014; Privileged as a Certified Nurse Anesthetist.

Gardner, Amber M., Ph.D., Audiologist in the Department of Otolaryngology Head and Neck Surgery; Period of Privileging: September 8, 2012 through September 7, 2014; Privileged as an Audiologist.

Peralta, Joyce, R.N., N.P., Acute Care Nurse Practitioner on 4 Central; Period of Privileging: September 23, 2012 through September 22, 2014; Privileged as an Acute Care Nurse Practitioner.

Radigan, Amy, P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: September 1, 2012 through August 31, 2014; Privileged as a Physician Assistant.

Smith, Margaret M., R.N., N.P., Certified Nurse Anesthetist in the Operating Room; Period of Privileging: September 10, 2012 through September 9, 2014; Privileged as a Certified Nurse Anesthetist.


10. RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health Professionals are approved:


Outreach Resolution

On motion, the Medical Center Operating Board approved the following resolution and recommended it for approval by the full Board:

SIGNATORY AUTHORIZATION FOR OUTREACH MASTER FINANCIAL MEMORANDUM OF UNDERSTANDING FOR THE MEDICAL CENTER AND THE SCHOOL OF MEDICINE

WHEREAS, on November 10, 2011, the Board of Visitors approved and adopted the University of Virginia Health System Clinical Enterprise Strategic Direction;

WHEREAS, as a part of the implementation of the Health System Clinical Enterprise Strategic Direction, the Medical Center and the School of Medicine desire to jointly develop certain outreach clinical delivery sites (the "Partnership Initiatives"), to be located off the grounds of the Health System (outside of the Medical Center campus, Fontaine Research Park and Northridge); and

WHEREAS, the Medical Center and the School of Medicine desire to structure the Partnership Initiatives such that the Medical Center and the School of Medicine share equally on a "50/50" basis in the capital and non-capital investments required for, and any gain or loss resulting from, each Partnership Initiative, and the University of Virginia Physicians Group realizes neither a gain nor a loss as a result of its role in the development or operations of any Partnership Initiative;

RESOLVED, the Board of Visitors authorizes the Vice President and Chief Executive Officer of the Medical Center and the Vice President and Dean of the School of Medicine to execute an Outreach Master Financial Memorandum of Understanding among the Medical Center, the School of Medicine and the University of Virginia Physicians Group, memorializing the above financial relationships regarding Partnership Initiatives;

RESOLVED FURTHER, the Board of Visitors authorizes the Vice President and Chief Executive Officer of the Medical Center and the Vice President and Dean of the School of Medicine, in consultation with the Chair of the Medical Center Operating Board, to execute
amendments to the Outreach Master Financial Memorandum of Understanding adding specific Partnership Initiatives to the Memorandum of Understanding to be governed by its terms.

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Revised Mission and Vision Statement

On motion, the Medical Center Operating Board approved the following resolution and recommended it for approval by the full Board:

APPROVAL OF MISSION AND VISION STATEMENT FOR THE UNIVERSITY OF VIRGINIA HEALTH SYSTEM

RESOLVED, the Board of Visitors approves the following mission and vision statements for the University of Virginia Health System:

Mission: The mission for the University of Virginia Health System is to provide excellence, innovation, and superlative quality in the care of patients, the training of health professionals, and the creation and sharing of health knowledge within a culture that promotes equity, diversity, and inclusiveness.

Vision: In all that we do, we work to benefit human health and improve the quality of life. We will be:

• our local community’s provider of choice for its healthcare needs
• a national leader in quality, patient safety, service, and compassionate care
• the leading provider of technologically-advanced, ground-breaking care throughout Virginia
• recognized for translating research discoveries into improvements in clinical care and patient outcomes
• fostering innovative care delivery and teaching/training models that respond to the evolving health environment
• a leader in training students and faculty in providing health care free of disparity

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Vice President and CEO Remarks

Mr. Howell reported that the Buildings and Grounds Committee approved a resolution on September 12th to demolish the office building adjacent to the Battle Building, known as the Blake Center, which had been in the plans for construction of the Battle Building.

Mr. Howell said the Health System was recently awarded a $2.5 million grant to apply innovative approaches to providing palliative
care to cancer patients, which reflects well on our efforts to advance the Health System in the era of healthcare reform.

Another honor that will be awarded to the Medical Center later this month is the HHS Bronze Medal of Honor for Leadership in Organ Donation by the U.S. Department of Health and Human Services. He said the Medical Center will also receive the Sustainability Award from the University Health System Consortium this evening. This award is bestowed annually to the academic medical center with the most ecologically sound facilities and operating practices.

The Health System participated for the 11th consecutive year in the Rural Area Medicine, or RAM, Clinic in Southwest Virginia during July. Care was provided by 240 volunteers to 1224 patients at the Wise County Fairgrounds. Colleagues from Culpeper Regional Hospital also helped in this effort.

Vice President and Dean’s Remarks

Dr. Miller called on Steven T. DeKosky, M.D., Vice President and Dean of the School of Medicine, to report. Dr. DeKosky briefly described the Medical School incoming Class of 2016 and their “white coat ceremony”.

Dr. DeKosky also discussed the new renovated space in McKim Hall called the Biomedical Science Education Center. There is a revamped curriculum which includes a 12-week immersion course and 6-week team taught modules.

The School of Medicine, the University of Virginia Physicians Group, and the Medical Center are working together on a clinical research grants program that will translate research discoveries into improvements in clinical care and patient outcomes. Dr. DeKosky said it is worth $35 million over five years, including $12 million for infrastructure.

Health System Compliance and Development Reports

Mr. Howell mentioned the written reports on both Compliance and Development. He noted that Ms. Lori Strauss and Ms. Karen Rendleman were available to respond to any questions.

Operations Report

Mr. Howell introduced Mr. Robert H. Cofield to report on Operations.

Mr. Cofield said the Employee Engagement Census Survey had a response rate of 82%. It measured UVA Medical Center employee satisfaction with the workplace and rated the quality of care and service of the Medical Center. He enumerated some action steps to be
taken: communicate the survey results, celebrate the improvements, hold management training workshops, hold work unit meetings with managers, and formulate work unit action plans.

Mr. Cofield explained that an initiative called UVA Care Connection, previously known as Employee Connection, is a concierge services program offered to Health System and University employees and their families and to selected companies within our community. It has had a positive response, achieving a milestone of 16,000 appointments scheduled since January 2010, 73% for University employees and 27% for the employees of non-University entities.

Mr. Cofield explained that the Medical Center successfully met the Stage 1 hospital requirements for Meaningful Use, the CMS Medicare and Medicaid Electronic Health Record (EHR) Incentive Program. Stage 1 requirements include data capture and reporting of core objectives and clinical quality measures from the electronic medical record (Epic) during a 90-day period that met specific goals.

The Medical Center’s Magnet redesignation journey is well under way. A multi-disciplinary team has been working on issues identified in a gap analysis. Focused groups have been formed to work specifically on nurse-physician relationships, community outreach, and nurse sensitive indicators. The nurse sensitive indicators reported by the Medical Center include blood stream infections; urinary tract infections; restraint use; falls; ventilator-assistive pneumonia; hospital-acquired pressure ulcers; and four nurse specific patient satisfaction questions (managing pain, careful listening, education for medications and discharge, and courtesy/respect). Actions taken to improve processes that impact these nurse sensitive indicators have already resulted in drastic improvements in monitoring metrics. Improvement has been achieved on every indicator, with seven out of the 10 indicators performing above benchmark.

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The Chair introduced Larry L. Fitzgerald, Associate Vice President for Business Development and Finance in the Medical Center. Mr. Fitzgerald said there has been a growth in admissions. Liver transplantation was the only area where admissions were down due to the loss of the liver transplant team. Surgeries were up 33% over the last ten years. Costs per case mix index (CMI) adjusted discharge were slightly over the benchmark. The University beat the benchmark in admissions growth, which has been flat nationwide. The use of the LTACH for long term stay patients helped reduce the average length of stay compared with last year.

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On motion, the meeting was adjourned by the Chair at 11:55 a.m.

SGH:lah
These minutes have been posted to the University of Virginia’s Board of Visitors website.
http://www.virginia.edu/bov/mcobminutes.html