MEMORANDUM

TO: The Transitional Care Hospital Board:

Edward D. Miller, M.D., Chair
Helen E. Dragas, Rector
Victoria D. Harker
Andrew K. Hodson, M.D.
William P. Kanto Jr., M.D.

Constance R. Kincheloe
Stephen P. Long, M.D.
Vincent J. Mastracco Jr.
Charles W. Moorman
The Hon. Lewis F. Payne

Ex Officio Advisory Members:
Teresa A. Sullivan
Steven T. DeKosky, M.D.
Dorrie K. Fontaine
John D. Simon

Robert S. Gibson, M.D.
Patrick D. Hogan
R. Edward Howell

The Remaining Members of the Board of Visitors and Senior Advisors:
Frank B. Atkinson
A. Macdonald Caputo
Hunter E. Craig
The Hon. Alan A. Diamonstein
Allison Cryor DiNardo
Marvin W. Gilliam Jr.
Bobbie G. Kilberg

George Keith Martin
John L. Nau III
Timothy B. Robertson
Linwood H. Rose
Hillary A. Hurd
William H. Goodwin Jr.
Leonard W. Sandridge Jr.

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Transitional Care Hospital Board on November 8, 2012

The Transitional Care Hospital Board met, in Open Session, at 8:15 a.m., Thursday, November 8, 2012, in the Small Auditorium of the Harrison Institute; Edward D. Miller, M.D., Chair, presided.
Andrew K. Hodson, M.D., William P. Kanto Jr., M.D., Ms. Constance R. Kincheloe, Stephen P. Long, M.D., Vincent J. Mastracco Jr., Charles W. Moorman, and The Honorable Lewis F. Payne were present.

Ms. Teresa A. Sullivan, Steven T. DeKosky, M.D., Ms. Dorrie K. Fontaine, Robert S. Gibson, M.D., Patrick D. Hogan, R. Edward Howell, and John D. Simon, all ex officio Members, also were present.


Paul A. Levine, M.D., James E. Ferguson II, M.D., Karen C. Johnston, M.D., and Mark E. Shaffrey, M.D., were also present.

Operations and Finance Report

Mr. Howell introduced Ms. Michelle D. Hereford, Director of the Transitional Care Hospital, to give an overview of the hospital. Ms. Hereford began by sharing a letter from a grateful patient. She then described the hospital as a 40 bed Long Term Acute Care Hospital (LTACH) located on the Northridge Park Campus, one of six LTACHs in the state, the third largest. They are all private rooms. It has 119 employees, including registered nurses, respiratory therapists, and rehab professionals, who provide specialized care such as ventilator management, wound management, and extended IV antibiotic therapy.

Fiscal year 2012 accomplishments include:
• Received LTACH designation from the Centers of Medicare and Medicaid Services in July 2011
• Achieved full accreditation by The Joint Commission
• Achieved an average daily census of 16
• Received 630 referrals, 53% from UVA Medical Center
• Admitted 222 patients, 74% from UVA
• Discharged 211 patients
• Reduced the UVA Medical Center’s length of stay by .12, which represents 4,567 patient days or 12.5 beds per day
• Increased Medical Staff membership to 248 physicians
• Reduced RN contract labor from 17 to 11 in FY 2012, is now 0
• Partnered with School of Nursing and Clinical Departments
• Improved employee engagement index from 73.04 in 2011 to 74.55 in 2012
• Participated in various community and employee engagement activities
Accomplishments for the first quarter of fiscal year 2013 include: Average daily census is currently 21, the hospital has had 268 referrals, 80 discharges, an average length of stay of 25.49, with a LTACH case mix index of 1.20. The impact of the LTACH is demonstrated by showing that with the 58 admissions from UVA Medical Center, this represents 1,478 patient days, or 16 Medical Center beds per day, which reduced the Medical Center average length of stay by .15.

Ms. Hereford reported briefly on the Transitional Care Hospital’s finances for the fiscal year to date through September 30, 2012. She referred the Board to the financial dashboard and pointed out that there was a profit, with a net operating income of $28,680, which exceeded the budget. Contributing to this is the self-pay population, which continues to grow.

The next steps for TCH are to grow their volume. Today’s census is at 24; they would like to grow by increasing referrals by 50%, focusing on Richmond and Fredericksburg in the next quarter. They also aim to increase recruitment of registered nurses, continue engagement initiatives, achieve College of American Pathologist (CAP) Lab Accreditation, maintain their admission ratio of 75% from the UVA Medical Center, decrease the turnover rate by 10%, recruit dedicated Hospitalists, and increase participation in various community and employee activities.

Dr. Long asked, who makes up the self-pay patients and could we market them directly? Ms. Hereford responded that they are patients that are uninsured. Patients are admitted under acute care criteria, not designated as long term, so the Transitional Care Hospital would not qualify under long-term care insurance policies.

The following motion was approved, and the Transitional Care Hospital Board commenced in Executive Session at 8:22 a.m.:

That the Medical Center Operating Board go into closed meeting to discuss proprietary, business-related information pertaining to Transitional Care Hospital, specifically confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care, all for the purpose of improving patient care and consultation with legal counsel regarding compliance with relevant federal reimbursement regulations, licensure, and accreditation standards where disclosure at this time would adversely affect the competitive position of the Transitional Care Hospital. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (7) and (22) of the Code of Virginia. The closed meeting of the
Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

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At 8:30 a.m. the Transitional Care Hospital Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Board member’s knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

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Approval of Credentialing and Recredentialing Actions

The Transitional Care Hospital Board approved the following Credentialing and Recredentialing actions:

CREDENTIALING ACTIONS FOR THE UNIVERSITY OF VIRGINIA TRANSITIONAL CARE HOSPITAL

1. NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

DeMarco, Anthony, M.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Appointment: October 15, 2012, through October 14, 2013; Privileged in Psychology.


Hayes, John, M.B.B.S., Nephrologist in the Department of Medicine; Consulting Staff Status; Period of Appointment: October 17, 2012, through July 31, 2013; Privileged in Medicine.

Leslie, Catherine, M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Appointment: October 4, 2012, through October 3, 2013; Privileged in Psychiatry.
Nathan, Barrett, M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Appointment: October 8, 2012, through June 30, 2013; Privileged in Neurology.

Schirmer, Bruce, M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Appointment: October 15, 2012, through October 14, 2013; Privileged in Surgery.

Swaminathan, Sundararaman, M.D., Nephrologist in the Department of Medicine; Consulting Staff Status; Period of Appointment: September 14, 2012, through September 13, 2013; Privileged in Medicine.

Tiouririne, Nassima, M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Consulting Staff Status; Period of Appointment: October 8, 2012, through June 9, 2013; Privileged in Psychiatry.

Wooten, George F., M.D., Neurologist in the Department of Neurology; Consulting Staff Status; Period of Appointment: October 8, 2012, through June 30, 2013; Privileged in Neurology.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Altes, Talissa A., M.D., Radiologist in the Department of Radiology; Consulting Staff Status; Period of Reappointment: October 31, 2012, through October 30, 2014; Privileged in Radiology.

Netland, Peter A., M.D., Ophthalmologist in Chief in the Department of Ophthalmology; Consulting Staff Status; Period of Reappointment: November 1, 2012, through October 31, 2014; Privileged in Ophthalmology.

Raghavan, Prashant, M.B.B.S., Radiologist in the Department of Radiology; Consulting Staff Status; Period of Reappointment: November 10, 2012, through November 9, 2014; Privileged in Radiology.

Roche, James K., M.D., Gastroenterology in the Department of Medicine; Consulting Staff Status; Period of Reappointment: November 25, 2012, through November 24, 2013; Privileged in Medicine.

Warren, Cirle A., M.D., Epidemiologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: November 25, 2012, through November 24, 2014; Privileged in Medicine.
3. SECONDARY REAPPOINTMENT TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the secondary reappointment to the clinical staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioner are approved:

Kramer, Christopher M., M.D., Physician in the Department of Internal Medicine; Division of Cardiology; Consulting Staff Status; Period of Appointment: November 1, 2012, through October 31, 2014; Privileged in Medicine.

4. RESIGNATIONS OF CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Arnold, Christopher J., M.D., Physician (Moonlighting) in the Department of Medicine; Effective Date of Resignation: July 1, 2012.

Bryant, Mary G., M.D., Physiatrist in the Department of Physical Medicine and Rehabilitation; Effective Date of Resignation: October 6, 2012.

Derbes, Alison C., M.D., Radiologist in the Department of Radiology; Effective Date of Resignation: October 1, 2012.

Janardhanan, Rajesh, M.D., Pulmonologist (Moonlighting) in the Department of Medicine; Effective Date of Resignation: July 1, 2012.

5. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Transitional Care Hospital Clinical Staff Executive Committee for privileges to the following Allied Health Professionals are approved:

Catalano, Donna, AuD., Audiologist at the Transitional Care Hospital; Period of Privileging: October 9, 2012, through January 31, 2013; Privileged as an Audiologist.

Clark, Cynthia, AuD., Audiologist at the Transitional Care Hospital; Period of Privileging: October 9, 2012, through October 8, 2013; Privileged as an Audiologist.
Gardner, Amber, AuD., Audiologist at the Transitional Care Hospital; Period of Privileging: October 9, 2012, through October 8, 2013; Privileged as an Audiologist.

Gleason, Ann T., Ph.D., Audiologist at the Transitional Care Hospital; Period of Privileging: September 28, 2012, through September 27, 2013; Privileged as an Audiologist.

Grove, Lori, Ph.D., Audiologist at the Transitional Care Hospital; Period of Privileging: October 12, 2012, through October 11, 2013; Privileged as an Audiologist.

Hildebrand, Debra, M.Ed., Audiologist at the Transitional Care Hospital; Period of Privileging: October 12, 2012, through June 30, 2013; Privileged as an Audiologist.

McNichol, Melissa, AuD., Audiologist at the Transitional Care Hospital; Period of Privileging: October 12, 2012, through October 11, 2013; Privileged as an Audiologist.

Rabin, Elizabeth, M.S., Audiologist at the Transitional Care Hospital; Period of Privileging: October 11, 2012, through February 5, 2013; Privileged as an Audiologist.

Ratcliffe, Nicola, AuD., Audiologist at the Transitional Care Hospital; Period of Privileging: October 11, 2012, through January 7, 2013; Privileged as an Audiologist.


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On motion, the meeting was adjourned at 8:35 a.m.

SGH:lah
These minutes have been posted to the University of Virginia's Board of Visitors website.
http://www.virginia.edu/bov/mcobminutes.html