UNIVERSITY OF VIRGINIA
BOARD OF VISITORS
MEETING OF THE
SPECIAL COMMITTEE ON
STRATEGIC PLANNING
FEBRUARY 8, 2013
SPECIAL COMMITTEE ON STRATEGIC PLANNING

Friday, February 8, 2013
3:00 – 5:00 p.m.
Board Room, The Rotunda

Committee Members:
Frank B. Atkinson, Co-Chair  Linwood H. Rose, Co-Chair
The Hon. Alan A. Diamonstein  Stephen P. Long, M.D.
Victoria D. Harker  Edward D. Miller, M.D.
Bobbie G. Kilberg  Helen E. Dragas, Ex-officio

AGENDA

I. OPENING REMARKS (Messrs. Atkinson and Rose)  1

II. REMARKS (Ms. Sullivan)  2

III. REPORTS FROM THE SENIOR VICE PROVOST (Ms. Sullivan to introduce Mr. J. Milton Adams; Mr. Adams to report)
A. Update on Strategic Planning: Progress to Date and Report from January 28, 2013 Steering Committee Meeting  3
B. Update on Art and Science Group Consultants Work  4
C. Emergent Ideas from Working Groups  5
BOARD MEETING: February 8, 2013

COMMITTEE: Special Committee on Strategic Planning

AGENDA ITEM: I. Opening Remarks

ACTION REQUIRED: None

BACKGROUND: Messrs. Atkinson and Rose will welcome guests, give an overview of the meeting agenda, and introduce topics for review and discussion.
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COMMITTEE: Special Committee on Strategic Planning

AGENDA ITEM: II. Remarks

ACTION REQUIRED: None

BACKGROUND: President Sullivan will give an overview of the strategic planning process and introduce Mr. Milton Adams.
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BOARD MEETING: February 8, 2013

COMMITTEE: Special Committee on Strategic Planning

AGENDA ITEM: III.A. Update on Strategic Planning: Progress to Date and Report from January 28, 2013 Steering Committee Meeting

ACTION REQUIRED: None

BACKGROUND: In September 2012, the Special Committee on Strategic Planning, chaired by Messrs. Atkinson and Rose, asked President Sullivan to undertake a strategic plan for the University. Messrs. Atkinson and Rose stated that the objective of this strategic plan is to "examine our very purpose and reason for being," and "articulate our aspirations with a strategy for making them a reality." Working with the Special Committee on Strategic Planning, President Sullivan established a strategic planning Steering Committee and seven Working Groups. Ms. Sullivan chairs the Steering Committee. Members of the Steering Committee and Working Groups include vice presidents, deans, faculty, staff, students, alumni, and parents. The Working Groups are charged with addressing distinct themes within the broader strategic planning effort: Faculty Recruitment, Retention and Development; Public University; Resources; Streamlining; Student Life; Synergy; and Technology.

DISCUSSION: Over the past four months the Strategic Planning Steering Committee and the Working Groups have been meeting and soliciting ideas from a wide range of constituency groups in order to develop a preliminary set of institutional strategies. Mr. Adams will discuss the work of the Steering Committee and the seven working groups, including the success of the open forums that were held throughout December 2012 and January 2013. He also will report on the January 28 Steering Committee meeting.
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COMMITTEE: Special Committee on Strategic Planning

AGENDA ITEM: III.B. Update on Art and Science Group Consultants Work

ACTION REQUIRED: None

BACKGROUND: In their September 2012 letter to President Sullivan regarding the strategic plan for the University, Messrs. Atkinson and Rose, recommended “a consultant or consultants experienced in higher education strategic assessment and planning be retained.” A competitive procurement process was undertaken, and Art & Science Group, LLC were retained. Art & Science Group is in the process of conducting a comprehensive environmental and academic assessment of the University. The findings of these assessments will be used to inform the strategic plan.

DISCUSSION: The Art & Science Group has begun work on both the environmental scan and academic assessment. Mr. Adams will provide an update on the status of their work to date.
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COMMITTEE: Special Committee on Strategic Planning

AGENDA ITEM: III.C. Emergent Ideas from Working Groups

ACTION REQUIRED: None

BACKGROUND: Each of the seven strategic planning Working Groups were charged by the Strategic Planning Steering Committee to consider seven distinct themes within the broad strategic planning effort: Faculty Recruitment, Retention and Development; Public University; Resources; Streamlining; Student Life; Synergy; and Technology. Working Group members have been meeting to consider ideas that surface through a variety of sources including: best practices research; public open forums, surveys, and direct submission from faculty, staff, students, alumni, parents, community members, and others.

DISCUSSION: On January 28, 2013, the Working Groups submitted to the Steering Committee sets of initial ideas for discussion. These emerging ideas will be further refined and developed as the planning process continues. Mr. Adams will introduce Working Group Chairs who will report on the initial ideas that have surfaced from their work over the past three months.