MEMORANDUM

TO: The Committee on The University of Virginia’s College at Wise:

Marvin W. Gilliam Jr., Chair
Linwood H. Rose, Vice Chair
A. Macdonald Caputo
Hunter E. Craig
Stephen P. Long, M.D.
John L. Nau III
Timothy B. Robertson
Bryan H. Hoyt, Faculty Consulting Member
Helen E. Dragas, Ex Officio

and

The Remaining Members of the Board and Senior Advisors:

George Keith Martin                Bobbie G. Kilberg
Frank B. Atkinson                  Vincent J. Mastracco Jr.
The Hon. Alan A. Diamonstein        Edward D. Miller, M.D.
Allison Cryor DiNardo               Hillary A. Hurd
Victoria D. Harker

FROM: Susan G. Harris

SUBJECT: Minutes of the Committee on The University of Virginia’s College at Wise Meeting on May 21, 2013

The Board of Visitors Committee on The University of Virginia’s College at Wise met, in Open Session, in the Board Room of the Rotunda, at 8:40 a.m., on Tuesday, May 21, 2013; Marvin W. Gilliam Jr., Chair, presided.

A. Macdonald Caputo, Hunter E. Craig, Stephen P. Long, M.D., John L. Nau III, Timothy B. Robertson, Linwood H. Rose, and Helen E. Dragas, Rector, were present.
Present as well were Frank B. Atkinson, Bobbie G. Kilberg, George Keith Martin, Vincent J. Mastracco Jr., Hillary A. Hurd, and Leonard W. Sandridge Jr.

Bryan H. Hoyt, Faculty Consulting Member, was also present.

Present, too, were Teresa A. Sullivan, John D. Simon, Patrick D. Hogan, Susan G. Harris, Paul J. Forch, Susan A. Carkeek, Donna Price Henry, James L. Hilton, Colette Sheehy, Thomas C. Skalak, Anthony P. de Bruyn, Nancy A. Rivers, and Debra D. Rinker.

Action Item: Appointments and Reappointments to the College at Wise Board

Mr. Gilliam reported the Nominating Committee at Wise met in April and recommended the following persons for reappointment to the UVa-Wise Board for a period of four-years: Paul D. Buchanan, James N.L. Humphreys, and Lewey K. Lee. They also recommended the following individuals as new appointments, also for four-year terms: Edward H. Baine, Robert F. Stallard, and Merry Lu Prior. The College at Wise Board approved all of these recommendations at their meeting on May 17.

On motion, the committee approved the following resolution and recommended it for full Board approval:

APPointments AND ReAPPOINTMENTS TO THE BOARD OF THE UNIVERSITY OF VIRGINIA’S COLLEGE AT WISE

RESOLVED, Messrs. Paul D. Buchanan, James N.L. Humphreys, and Lewey K. Lee, are reappointed to The University of Virginia’s College at Wise Board for four-year terms ending June 30, 2017, in accordance with the Board’s bylaws;

FURTHER RESOLVED, Ms. Merry Lu Prior and Messrs. Edward H. Baine and Robert F. Stallard are appointed to The University of Virginia’s College at Wise Board for four-year terms ending June 30, 2017, in accordance with the Board’s bylaws.

Action Item: Enrollment Projections 2013-2019

Mr. Gilliam presented an action item on the enrollment projections for The University of Virginia’s College at Wise through 2020. These projections will be forwarded to the State Council of Higher Education. There were no questions or comments on this item.
On motion, the committee approved the following resolution and recommended it for full Board approval:

APPROVAL OF SCHEV ENROLLMENT PROJECTIONS FOR FALL 2013-2019

WHEREAS, The University of Virginia’s College at Wise is committed to the managed growth of its student body; and

WHEREAS, The University of Virginia’s College at Wise is committed to recruiting and retaining an academically talented and diverse student body;

RESOLVED, the proposed enrollment projections for The University of Virginia’s College at Wise for the period of fall 2013 through fall 2019 are approved as follows:

<table>
<thead>
<tr>
<th>Term</th>
<th>Total Headcount</th>
<th>Student FTE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall 2013</td>
<td>2,432</td>
<td>1,714</td>
</tr>
<tr>
<td>Fall 2014</td>
<td>2,444</td>
<td>1,724</td>
</tr>
<tr>
<td>Fall 2015</td>
<td>2,468</td>
<td>1,739</td>
</tr>
<tr>
<td>Fall 2016</td>
<td>2,493</td>
<td>1,757</td>
</tr>
<tr>
<td>Fall 2017</td>
<td>2,518</td>
<td>1,775</td>
</tr>
<tr>
<td>Fall 2018</td>
<td>2,543</td>
<td>1,792</td>
</tr>
<tr>
<td>Fall 2019</td>
<td>2,568</td>
<td>1,810</td>
</tr>
</tbody>
</table>

Remarks by the Chair of the Committee

Mr. Gilliam gave brief remarks. He told the Board that Ms. Henry had survived her first semester at Wise as well as the large amounts of snowfall that closed the campus several times, including on her first day. She also dealt with a hoax that caused a campus lock-down during her first week, and thunderstorms that caused commencement exercises to be moved indoors to the Prior Convocation Center. He said she has had a very busy weekend: she had her second Board meeting with the Committee on Wise Board, met with Governor McDonnell for the first time, conducted her first commencement exercises at Wise, and then drove up to Charlottesville. He congratulated her for handling everything she has encountered so far with much ease and grace.

Report of the Chancellor

Ms. Henry reminded the Board that this was her four-month anniversary as Chancellor. She spoke briefly about their Commencement Ceremony on Saturday, May 18th: 316 students graduated and three students were commissioned as officers in the US Army after completing
the ROTC program. She said Governor Bob McDonnell was their keynote speaker, and there were two student speakers: Phillip Blevins, SGA President who was selected to participate in the Governors Fellowship Program this summer, and the class of 2013 Honorary Speaker, Zachary Holcomb, who graduated with a 4.0 GPA from the chemistry program and will attend medical school at Duke University. She said the ceremony was chased inside by weather. The David J. Prior Convocation Center worked well and held close to 4,000 guests.

Interim Report on Committee Goals for 2012-2013

Ms. Henry gave an interim report on the committee goals for The University of Virginia’s College at Wise. The first goal addressed was faculty salaries. There is a six-year plan to adjust faculty salaries based on discipline, rank, and years of service, using comparative data from peer institutions. The first $150,000 adjustment was provided in December 2012. She said 37 of the college’s 90 full-time faculty received pay adjustments. The second $150,000 adjustment is allocated in the College’s 2013-14 budget.

Ms. Henry spoke briefly about Envisioning 2020. She said a working draft of the Envisioning 2020 strategic planning document was shared with the College Board on Friday, May 17, 2013. This document contained four thematic goals and strategies. The Envisioning 2020 committee will develop timelines, responsibilities, and metrics that will be shared in public forums with the College faculty, staff, students, alumni, and community members in early fall. The strategic plan will then be presented to the UVA-Wise College Board at their October retreat for review and approval. The Plan will then be advanced to the Board of Visitors for approval.

Ms. Henry shared some statistics regarding retention and progression: 94% of students are from across the Commonwealth of Virginia; 50% from southwest Virginia, 50% from other regions. She said 57% of degree-seeking students are first generation college students. Tuition deposits for fall 2013 are up by 12%. She anticipates a freshman class of 380.

Ms. Henry said academic advising has been enhanced: all students with greater than 60 hours are assigned a faculty advisor. If no major has been declared, students are advised by the Advising Center.

They have engaged Noel-Levitz Consultants to develop a predictive model for student success. This will be tied to the early-alert program, which identifies students after four weeks in the fall semester who are struggling and then provides support – all of which will help with progress and retention. A report from the consultant should be in hand by mid-summer. They are also working with area Community Colleges to review articulation agreements to ensure smooth transition/remove barriers to pursue programs in the College.
Ms. Henry reported on the "Pathways to Science and Engineering Careers" Initiative. There is continued outreach to local public schools to support professional development for teachers. The goal is to generate interest and persistence in STEM fields. She gave several examples of outreach: astronomy nights; Lego robotics competitions; hosting Southwest Virginia Council of Teachers of Mathematics annual conference; Center for Teaching Excellence: STEM-related professional development; consultation with area schools to develop a STEM Academy for high school juniors and seniors; undergraduate research: hosted South East Regional Council of Public Liberal Arts Colleges (COPLAC) undergraduate research conference; and the Healthy Appalachia Institute.

Construction Report

Ms. Henry spoke about three different construction projects currently underway: the new library, the Winston Ely Health and Wellness Center, and the dam remediation.

The bid for the construction of the new library came in on budget; Quesenberry’s Inc. was awarded the construction project. The main construction effort will begin in June and will take about three years to complete. The library will be a six story facility consisting of approximately 65,000 square feet. The library will bridge the lower campus to the academic quad and will provide 24-hour access to study areas and wireless internet.

Ms. Henry stated the Winston Ely Health and Wellness Center is an $8.3 million project that is funded by the Richard and Leslie Gilliam Foundation. It will consist of an 11,000 square foot facility addition to the Slemp Student Center. Another component of this project involves renovating the lobby and public restrooms of Greear Gym. In addition, the locker rooms for women’s softball, tennis, golf, and cross country as well as those for men’s baseball, tennis, golf, and cross country have been brought into line with other athletics locker rooms on campus. The mass excavation and soil retention system is complete, and foundation and structural steel work will begin soon. The construction manager for this project is BurWil Construction.

The last construction project mentioned was the renovation of two existing dam structures on the west side of campus. This work is necessary because of beaver issues in the area. Core drillings of both structures have been completed and the dam remediation project is in the preliminary design stage. The engineer assigned to this project is Thompson and Litton.

Ms. Henry finished her presentation by recognizing two highlights of her time at Wise so far. The first was the Chancellor of the Day program. Students competed to be Chancellor of the Day by bringing in
donations of canned food. This project helped out the local community and the student was able to sit in her chair for the day, which meant that Ms. Henry was a student for the day. This gave Ms. Henry the opportunity to attend classes, meet some of the faculty members, have lunch with the students, play pool in the student center, and to spend some time in housing. She said it was a great opportunity for her.

The second highlight was the late night breakfast event just before final exams. She and her daughter, Jessie, served breakfast at 10:00 p.m. in the Smith Dining Hall. She said an hour of serving pancakes to the students was a lot of fun. It is a tradition they do every quarter - serving late night breakfast.

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Remarks by Faculty Consulting Member

Mr. Hoyt focused on the change in faculty members and students over time with regard to undergraduate research. He said the students have presented research at local, regional, national, and in some cases international, conferences. Many have submitted their research for publication. The University of Virginia's College at Wise hosted two conferences: Emory and Henry, and the South East Regional Council of Public Liberal Arts Colleges (COPLAC). He mentioned a number of student research projects in a variety of fields including biology, astronomy, psychology, history and philosophy, language and literature, and mathematics and computer science. Two students from science fields were selected by the National Council for Undergraduate Research.

Mr. Hoyt said all of the students involved in the research have or are applying to graduate school. He said the past 11 years have shown a substantial gain in the quality of student research and the dedication of highly talented faculty.

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Crockett Award

The recipient of this year's Crockett Award could not be at this meeting; therefore, this item was deferred until the September 2013 meeting.

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On motion, the meeting was adjourned at 9:10 a.m.

SGH:dr

These minutes have been posted to the University of Virginia's Board of Visitors website. http://www.virginia.edu/bov/uvawiseminutes.html