MEMORANDUM

TO: The Medical Center Operating Board:

Edward D. Miller, M.D., Co-Chair
George Keith Martin, Rector
William H. Goodwin Jr.
Victoria D. Harker
Andrew K. Hodson, M.D.

Stephen P. Long, M.D., Co-Chair
William P. Kanto Jr., M.D.
Constance R. Kincheloe
Charles W. Moorman
The Hon. Lewis F. Payne

Ex Officio Advisory Members:
Teresa A. Sullivan
Nancy E. Dunlap, M.D.
Dorrie K. Fontaine
Robert S. Gibson, M.D.

Patrick D. Hogan
R. Edward Howell
Richard P. Shannon, M.D.
John D. Simon

and

The Remaining Members of the Board of Visitors and Senior Advisor:

Frank B. Atkinson
Hunter E. Craig
Allison Cryor DiNardo
Helen E. Dragas
Kevin J. Fay
Frank E. Genovese
Marvin W. Gilliam Jr.

John A. Griffin
Bobbie G. Kilberg
John L. Nau III
Timothy B. Robertson
Linwood H. Rose
Blake E. Blaze
Leonard W. Sandridge Jr.

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Medical Center Operating Board on November 14, 2013

The Medical Center Operating Board met, in Open Session, at 8:55 a.m., Thursday, November 14, 2013, on the Fourth Floor of the Emily Couric Clinical Cancer Center; Dr. Long and Dr. Miller, Co-Chairs, presided.
George Keith Martin, Rector, William H. Goodwin Jr., Victoria D. Harker, Michael M.E. Johns, M.D., William P. Kanto Jr., M.D., Constance R. Kincheloe, and The Honorable Lewis F. Payne were present.

Teresa A. Sullivan, Nancy E. Dunlap, M.D., Dorrie K. Fontaine, Robert S. Gibson, M.D., Patrick D. Hogan, R. Edward Howell, and Richard P. Shannon, M.D., all ex officio members, also were present.


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Opening Remarks – Dr. Long

Dr. Long provided opening remarks, which included comments from a recent tour he had taken with Mr. Hunter Craig. They toured the new children's facility with Mrs. Barry Battle. He said they were both very impressed with not only the progress on the construction of the facility but also with the strong sense of excitement and anticipation for the opening of the Battle Building. He told the MCOB members that Karen Rendleman would be highlighting the donor opportunities during her report to the Board. He said that he and his wife, Dr. Georgeanne Long, are considering a gift to the Battle Building as the year comes to an end, and encouraged the members of the Board to do so as well. He then introduced the Clinical Chairs that were in attendance: Dr. George Rich, Chair of Anesthesiology; Dr. Peter Netland, Chair of Ophthalmology; Dr. Paul Levine, Chair of Otolaryngology-Head and Neck Surgery, and President of the UVA Physicians Group; and Dr. Chris Moskaluk, Chair of Pathology. Dr. Long called on Dr. Richard P. Shannon, Executive Vice President for Health Affairs to give a few remarks.

Executive Vice President for Health Affairs Remarks

Dr. Shannon commented on embracing change, noting that the Health System will not change who we are but will change how we go about achievements. He said innovation matched with careful fiscal discipline will be our rule. He said they will continue to make strategic investments but with expectations of greater performance from those areas of investment. They will take a new look at patient safety and mortality efforts. Dr. Shannon said there is a planned strategic review of all research in the Health System.

During his remarks, Dr. Shannon spoke about the search for the Chief Executive Officer of the Medical Center. He also provided the members with a “draft” position description.
Executive Session

The following motion was approved, and the Medical Center Operating Board commenced in Executive Session at 9:05 a.m.:

That the Medical Center Operating Board go into closed meeting to discuss proprietary, business-related information pertaining to the operations of the Medical Center including development of an accountable care organization, potential strategic joint ventures, acquisitions and affiliations, Center of Excellence business plan and other growth efforts that impact the competitive position of the Medical Center, long range financial plan assumptions, review of the Health System Clinical Strategy performance dashboard, and, in consultation with legal counsel, to consider and discuss confidential and privileged information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care and to discuss the Medical Center’s compliance with relevant federal and state legal requirements, licensure and accreditation standards and ongoing litigation matters, where disclosure at this time would adversely affect the competitive position of the Medical Center. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (6), (7), (8) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

At 11:00 a.m. the Medical Center Operating Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Board member’s knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

Approval of Credentialing and Recredentialing Actions

The Medical Center Operating Board approved the following Credentialing and Recredentialing actions:

1. NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:
Allen, John C., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: September 18, 2013, through June 30, 2014; Privileged in Medicine.

Bose, Subhasish, M.B.B.S., Nephrologist in the Department of Medicine (Lynchburg); Consulting Staff Status; Period of Appointment: October 2, 2013, through October 1, 2014; Privileged in Medicine.

Golub, Mark D., M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Appointment: January 1, 2014, through December 31, 2014; Privileged in Radiology and Medical Imaging.

Harmon, William G., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: September 12, 2013, through September 11, 2014; Privileged in Pediatrics.

Haskal, Ziv J., M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Appointment: October 1, 2013, through September 30, 2014; Privileged in Radiology and Medical Imaging.

Marcus-Potter, Jamila B., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: September 25, 2013, through September 24, 2014; Privileged in Pediatrics.

Patel, Aarat, M.D., Pediatrician in the Department of Pediatrics; Consulting Staff Status; Period of Appointment: October 8, 2013, through October 7, 2014; Privileged in Pediatrics.

Rahma, Osama E., M.B.B.S., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Appointment: October 7, 2013, through October 6, 2014; Privileged in Medicine.

Shirley, Debbie-Ann T., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: October 1, 2013, through September 30, 2014; Privileged in Pediatrics.

2. REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Bender, Scott D., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: November 15, 2013, through November 14, 2015; Privileged in Psychology.

Chastain, Dania, Ph.D., Psychologist in the Department of Anesthesiology; Attending Staff Status; Period of Appointment: October 25, 2013, through October 24, 2015; Privileged in Psychology.
Druzgal, Colleen H., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: November 1, 2013, through October 31, 2015; Privileged in Pediatrics.

Ehtesham, Asad, M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 1, 2013, through October 31, 2015; Privileged in Medicine.

Gupta, Anuja, M.B.B.S., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: November 1, 2013, through October 31, 2014; Privileged in Obstetrics and Gynecology.

Hays, Rachel, M.D., Gastroenterologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 4, 2013, through November 3, 2015; Privileged in Medicine.

Kellams, Ann L., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: November 6, 2013, through November 5, 2015; Privileged in Pediatrics.

L'Ecuyer, Thomas J., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: November 15, 2013, through November 15, 2014; Privileged in Pediatrics.

Lockridge, Robert S., M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Appointment: October 27, 2013, through October 26, 2015; Privileged in Medicine.

Lopez, Grace, M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Appointment: November 9, 2013, through November 8, 2015; Privileged in Anesthesiology.

Mann, James A., M.D., Gastroenterologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 1, 2013, through October 31, 2015; Privileged in Medicine.

Newbrough, Mark A., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: November 9, 2013, through November 8, 2015; Privileged in Medicine.

Purow, Benjamin W., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: November 1, 2013, through October 31, 2015; Privileged in Neurology.

Thornsvard, Charles T., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: November 1, 2013, through October 31, 2014; Privileged in Medicine.

Vranic, Gayle M., M.D., Nephrologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 21, 2013, through November 20, 2015; Privileged in Medicine.
Weiss, Geoffrey R., M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 11, 2013, through November 10, 2015; Privileged in Medicine.

Wilson, Carolyn S., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: November 5, 2013, through November 4, 2014; Privileged in Obstetrics and Gynecology.

Zaghloul, Kareem A., M.D., Neurosurgeon in the Department of Neurosurgery; Administrative Staff Status; Period of Appointment: November 1, 2013, through October 31, 2014; Privileged in Neurosurgery.

3. STATUS CHANGES TO CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner are approved:

Asthagiri, Ashok R., M.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Date Change effective November 1, 2013 through June 30, 2014; Privileged in Neurosurgery.

Isbell, James M., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Title Change effective July 1, 2013 through May 8, 2014; Privileged in Surgery.

Middleton, Jeremy P., M.D., Pediatrician in the Department of Family Medicine; Attending Staff Status; Date Change effective July 5, 2013 through June 30, 2014; Privileged in Pediatrics.

Payne, Nancy J., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Date Change effective October 28, 2013 through October 27, 2014; Privileged in Pediatrics.

Statuta, Siobhan M., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Date Change effective September 2, 2013 through September 1, 2015; Privileged in Family Medicine.

4. NEW PROCEDURAL PRIVILEGES TO CLINICAL STAFF

RESOLVED, the recommendations of the Clinical Staff Executive Committee for new procedural privileges to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Jaffe, Michael, M.D., Neurologist in the Department of Neurology; Attending Staff Status; New Procedural Privileges for Botox A Procedure For Chronic Migraine Headache Management; Privileges effective October 11, 2013 – July 10, 2014; Privileged in Neurology.

5. RESIGNATIONS OF CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Al-Osaimi, Abdullah M., M.B.B.S., Gastroenterologist in the Department of Medicine; Effective Date of Resignation: September 14, 2013.

Campa, Justiniano, M.D., Neurologist in the Department of Neurology; Effective Date of Resignation: October 4, 2013.

Gjolaj, Joseph P., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Effective Date of Resignation: September 24, 2013.

Hu, Daniel C., M.D., Nephrologist in the Department of Medicine; Effective Date of Resignation: September 1, 2013.

Johns, Dearing W., M.D., Cardiologist in the Department of Medicine; Effective Date of Resignation: October 5, 2013.

Lewis, Sarah H., D.O., Physician in the Department of Family Medicine; Effective Date of Resignation: September 14, 2013.

Robinson, Elizabeth A., M.D., Pediatrician in the Department of Pediatrics; Effective Date of Resignation: September 30, 2013.

Ross, Pamela A., M.D., Physician in the Department of Emergency Medicine; Effective Date of Resignation: October 1, 2013.

Varhabhatla, Narayana, M.D., Anesthesiologist in the Department of Anesthesiology; Effective Date of Resignation: September 13, 2013.

6. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Aloul, Hania, R.N., N.P., Acute Care Nurse Practitioner in Stem Cell; Period of Privileging: September 26, 2013 through September 25, 2014; Privileged as an Acute Care Nurse Practitioner.
Collins, Tami, R.N., N.P., Acute Care Nurse Practitioner in the Heart Center; Period of Privileging: September 26, 2013 through September 25, 2014; Privileged as an Acute Care Nurse Practitioner.

Colliton, Mary K., R.N., N.P., Neonatal Nurse Practitioner in the NICU; Period of Privileging: September 12, 2013 through September 11, 2014; Privileged as a Neonatal Nurse Practitioner.


Strong, Aimee., R.N., N.P., Acute Care Nurse Practitioner in the Cancer Center; Period of Privileging: September 4, 2013 through September 3, 2014; Privileged as an Acute Care Nurse Practitioner.

7. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Carmel, Rebekah, R.N., N.P., Certified Nurse Anesthetist in the Operating Room; Period of Privileging: November 30, 2013 through November 29, 2015; Privileged as a Certified Nurse Anesthetist.

Compton, Rebekah D., R.N., N.P., Family Nurse Practitioner in the Department of Family Medicine; Period of Privileging: November 27, 2013 through November 26, 2015; Privileged as a Family Nurse Practitioner.


Good, Elizabeth, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: November 15, 2013 through November 14, 2015; Privileged as an Acute Care Nurse Practitioner.

Lally, L. Hope., R.N., N.P., Acute Care Nurse Practitioner in the Transplant; Period of Privileging: November 12, 2013 through November 11, 2015; Privileged as an Acute Care Nurse Practitioner.

Lindsay, Raymond J., R.N., N.P., Certified Nurse Anesthetist in the Operating Room; Period of Privileging: November 21, 2013 through November 20, 2015; Privileged as a Certified Nurse Anesthetist.

Passerini, Heather, R.N., N.P., Acute Care Nurse Practitioner in the STBICU; Period of Privileging: November 19, 2013 through October 18, 2015; Privileged as an Acute Care Nurse Practitioner.
Strider, David V., R.N., N.P., Acute Care Nurse Practitioner in TCV Surgery; Period of Privileging: November 13, 2013 through November 12, 2015; Privileged as an Acute Care Nurse Practitioner.

Szabo, Thomas A., P.A., Physician Assistant in the Department of Neurosurgery; Period of Privileging: November 1, 2013 through October 31, 2015; Privileged as a Physician Assistant.


Yoder, Jonathan D., R.N., N.P., Family Nurse Practitioner at Page Dialysis; Period of Privileging: November 1, 2013 through October 31, 2015; Privileged as a Family Nurse Practitioner.

8. STATUS CHANGES TO ALLIED HEALTH PROFESSIONAL

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges to the following Allied Health Professional are approved:


Foster, Dawn, R.N., N.P., Acute Care Nurse Practitioner in the STBICU. Date Change effective May 13, 2013, through May 12, 2014; Privileged as an Acute Care Nurse Practitioner.


9. NEW PROCEDURAL PRIVILEGES TO ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for new procedural privileges to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:


10. RESIGNATIONS OF ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health Professionals are approved:

Holmes, Jill, R.N., N.P., Family Nurse Practitioner in Pulmonary Critical Care; Effective Date of Resignation: August 9, 2013.


Salaway, Courtney C., R.N., N.P., Family Nurse Practitioner in Infectious Diseases; Effective Date of Resignation: September 4, 2013.


Zeller-Hahn, Ambi G., R.N., N.P., Acute Care Nurse Practitioner on 5 Central; Effective Date of Resignation: September 13, 2013.

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Off-Campus Dialysis Joint Venture

On motion, the Medical Center Operating Board approved the following resolution and recommended it to the Finance Committee and to the Board of Visitors:

APPROVAL FOR MEDICAL CENTER PARTICIPATION IN AN OFF-CAMPUS DIALYSIS JOINT VENTURE

WHEREAS, the Medical Center Operating Board and the Finance Committee find it to be in the best interests of the University of Virginia and its Medical Center for the Medical Center to establish and participate in a joint venture with Centra Health, Inc. or an affiliate for dialysis services to be provided in the Farmville and Lynchburg, Virginia service areas; and

WHEREAS, Section 23-77.3 of the Code of Virginia grants authority to the Medical Center to enter into joint ventures;

RESOLVED, the University, on behalf of the Medical Center, is authorized to enter into a joint venture with Centra Health, Inc. or an affiliate for dialysis services to be provided in the Farmville and Lynchburg, Virginia service areas, with the Medical Center’s ownership interest expected to be 51%; and

RESOLVED FURTHER, the Executive Vice President and Chief Operating Officer of the University, in consultation with the Vice President and Chief Executive Officer of the Medical Center and the Executive Vice President for Health Affairs, and with the approval of the Co-Chairs of the Medical Center Operating Board and the Chair of
the Finance Committee, is authorized to negotiate the terms of such joint venture, including the execution of an operating agreement, contracts, and all other documents necessary for the creation and effectuation of the joint venture, on such terms as the Executive Vice President and Chief Operating Officer deems appropriate, and to take such other action as the Executive Vice President and Chief Operating Officer deems necessary and appropriate to consummate the foregoing.

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Vice President and CEO Remarks

Prior to the VP and CEO report, Dr. Miller recognized the work and accomplishments of Ed Howell as he moves toward retirement as CEO of the Medical Center next June.

Mr. Howell began his remarks by referring the members to an article from Monday's (November 11) Daily Progress regarding Medicaid expansion. He said at their last meeting, the Medicaid Innovation and Reform Commission (MIRC) heard presentations from Dr. Irving Kron, Chair of the Department of Surgery and from Carolyn Engelhard, Program Director for Health Policy in the Department of Public Health Sciences. He also said with the recent gubernatorial election, it is clear that the issue of Medicaid Expansion is going to receive considerable attention in the upcoming legislative session. He promised to keep the members apprised of developments as they unfold.

Mr. Howell said at the September meeting, they briefly mentioned an innovative approach they were undertaking to avoid unnecessary readmissions. This initiative is called the Center for Care Coordination or C3. It is a Joint Venture with Broad Axe Communication which places monitoring devices in discharged patients' homes and coordinates the in-home monitoring of these devices with our physicians, nurse practitioners, and our Continuum Home Health Agency to prevent unnecessary readmission to our hospital. He said our experience to date is very promising with only 9% of these high risk patients being readmitted, versus historical trends above 15% in the patient populations being addressed by this initiative. As this initiative is expanded, they are optimistic that our overall readmission rate will be significantly reduced.

Mr. Howell concluded his remarks by asking the Board members to mark their calendars for the dedication of the Battle Children's facility which will occur on June 13-14, 2014. He said the construction of the long-awaited facility remains on schedule and on budget.

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Remarks by the Dean of the School of Medicine

Dean Dunlap reported on the impact of federal sequestration to research in the School of Medicine, particularly National Institutes of Health (NIH) funding. She shared the latest recipients of Health
System clinical research grants, as well as other impactful School of Medicine efforts in clinical care and research.

Dean Dunlap noted that research funding was down 14% during fiscal year 2013 and has caused stress on the research teams. It is difficult to project whether such funding will continue to decrease during 2014. The majority of research funding came from grants outside the National Institute of Health (NIH), which is a tribute to the investigators, who are acting aggressively to identify other sources of research funding.

Dean Dunlap said that the lack of indirect costs which traditionally accompany NIH funding makes it more difficult for the core facilities to operate. One third of the research currently being performed is clinically relevant (with the rest being fundamental research) which are looking into the mechanisms of disease that lead to the discovery of treatment options and new therapies. A goal is to ensure within the next several years that the portion clinically relevant research is increased to one half of the overall total.

Dean Dunlap discussed some initiatives currently going on in the School of Medicine. The telemedicine program is currently the second largest in the country, second only to that of that within correctional facilities. The Cancer Center is using telemedicine in partnership with radiation oncologists in southwest Virginia to conduct clinical trials. As physicians learn the new skills needed to conduct trials over distance, the School of Medicine can have a greater catchment area and enroll more patients in these clinical trials. A recent British Broadcasting Corporation (BBC) documentary film featured the University’s focused ultrasound program, and an internet hyperlink will be provided to the Board members in order to view the documentary.

Medical Center Operations Report

Mr. Cofield gave his annual report on Continuum Home Health, which provides home health and home infusion services. In addition, he reported the Medical Center has vaccinated over 8,000 Health System employees against the flu. While home health admissions are flat year-to-year at 50,000 visits per year, the number of infusion days has increased 17% to 106,000. Patient fall rates were well below national averages, and a Medicare survey in 2011 showed the service was deficiency free. Satisfaction scores exceeded state and national averages, with a 95% likelihood of recommendation of the service to other patients. Patient readmissions were reduced, matching state and national averages of 17%.

Mr. Cofield described the program that Mr. Howell had initiated with the Athletics Department, “Health System Hoos”, in which Health System employees can purchase deeply discounted tickets to the women’s
basketball home games and show their support for the team. So far, 644 sets of season tickets have been sold this year.

On motion, the Medical Center Operating Board accepted the Continuum Home Health Care Fiscal Year 203 Annual Report and recommended it to the Board of Visitors.

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**Medical Center Finance Report**

Mr. Fitzgerald reported on the fiscal year 2014 financials for the Medical Center through September, including the Centers of Excellence, and the current status of the strategic investment pool. He said that the first quarter started well, with operating income of $21.7 million and a budget of $18.3 million. Hospital admissions were below budget but up 2.2% from the prior year. He noted the theme that all statistical percentages in his presentation are positive, meaning that every volume indicator is above prior year but below budget.

Mr. Fitzgerald continued that the average length of stay of 5.55 days is below the prior year and reflects their continuing progress in improving this metric which also drives expenses.

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**Capital Projects Report**

Mr. Fitzgerald spoke about the strategic investment in the three Centers of Excellence (COEs) in the strategic plan. These COEs will focus on heart and vascular, neurosciences, and cancer. In the first quarter of fiscal year 2014, the heart and vascular COE broke even, the neurosciences COE was behind, and the cancer COE is too new to be tracked accurately. They are concerned about the neurosciences COE, which is approximately 100 admissions behind, and are monitoring it closely.

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**Health System Development Report**

Ms. Rendleman reported on the Health System philanthropic priorities and the next generation of communications. She said that the capital campaign reached its $3 billion goal in May and is concluded and a campaign celebration occurred in October. Of the philanthropy, the Health System accounted for $675 million. The next set of fundraising priorities is to work in concert with the COEs. The new children’s hospital is an additional area in need of developmental focus, particularly with regard to pediatric research.

Ms. Rendleman shared the donor wall prototype for the Battle Building. She invited the Board members to consider a gift in support
of the new building and offered to arrange tours for parties that also might be interested in providing a gift.

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On motion, the meeting was adjourned at 11:43 a.m.

SGH:ddr

These minutes have been posted to the University of Virginia’s Board of Visitors website.

http://www.virginia.edu/bov/mcobminutes.html