TO: The Medical Center Operating Board:

Edward D. Miller, M.D., Co-Chair
George Keith Martin, Rector
William H. Goodwin Jr.
Victoria D. Harker
Andrew K. Hodson, M.D.
Michael M. E. Johns, M.D.

Stephen P. Long, M.D., Co-Chair
William P. Kanto Jr., M.D.
Constance R. Kincheloe
Charles W. Moorman
The Hon. Lewis F. Payne

Ex Officio Advisory Members:
Teresa A. Sullivan
Nancy E. Dunlap, M.D.
Dorrie K. Fontaine
Robert S. Gibson, M.D.

Patrick D. Hogan
R. Edward Howell
Richard P. Shannon, M.D.
John D. Simon

The Remaining Members of the Board of Visitors and Senior Advisor:

Frank B. Atkinson
Hunter E. Craig
Allison Cryor DiNardo
Helen E. Dragas
Kevin J. Fay
Frank E. Genovese
Marvin W. Gilliam Jr.

John A. Griffin
Bobbie G. Kilberg
John L. Nau III
Timothy B. Robertson
Linwood H. Rose
Margaret N. Gould
Leonard W. Sandridge Jr.

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Medical Center Operating Board on June 5, 2014

The Medical Center Operating Board (MCOB) met, in Open Session, at 8:20 a.m., Thursday, June 5, 2014, in the Great Hall of Garrett Hall; Dr. Long, Co-Chair, presided.

George Keith Martin, Rector, William H. Goodwin Jr., Victoria D. Harker, William P. Kanto Jr., M.D., Constance R. Kincheloe, and the
Honorable Lewis F. Payne were present. Andrew K. Hodson, M.D. and Michael M.E. Johns, M.D. participated by telephone.

Teresa A. Sullivan, Nancy E. Dunlap, M.D., Dorrie K. Fontaine, Robert S. Gibson, M.D., Patrick D. Hogan, R. Edward Howell, Richard P. Shannon, M.D., and John D. Simon, all ex officio members, also were present.

Present as well were Leonard W. Sandridge Jr., Susan G. Harris, Sally N. Barber, Blake E. Blaze, Patricia L. Cluff, Robert H. Cofield, Larry L. Fitzgerald, Lynne R. Fleming, Chris A. Ghaemmaghami, M.D., Margaret N. Gould, David A. Hall, Bradley E. Haws, Michelle D. Hereford, Beth C. Hodsdon, Tracey R. Hoke, M.D., Susan C. Jackiewicz, Karen C. Johnston, M.D., Jaideep Kapur, M.D., W. Thomas Leback, Thomas E. Leinbach, M.D., Megan K. Lowe, Caitilin M. McDermott, Robert D. Powers, M.D., Nancy A. Rivers, Mark E. Shaffrey, M.D., Colette Sheehy, William D. Steers, M.D., Eric W. Swensen, Scott A. Syverud, M.D., Jeffrey S. Young, M.D., and Barbara B. Wilson, M.D.

---

Opening Remarks – Dr. Long

Dr. Long provided opening remarks on the positive relationship between the Medical Center/Health System and the Medical Center Operating Board. He restated the five key goals that Dr. Shannon has established for the Health System. He then introduced the Clinical Chairs that were in attendance:

- Dr. Thomas Leinbach, DDS, Associate Professor of Clinical Dentistry and Chair of the Department of Dentistry.

- Dr. Barbara Wilson, Associate Professor of Dermatology, Residency Program Associate Director, and Chair of the Department of Dermatology.

Dr. Long called on Dr. Richard P. Shannon, Executive Vice President for Health Affairs, to give remarks.

---

Executive Vice President for Health Affairs Remarks

Dr. Shannon reported on the positive progress of the Be Safe Initiative and on the effort to hire additional nurses. In addition to the 7:00 a.m. weekday meetings with the senior leadership team to review Health System event data, the Medical Center is working to empower front line staff to address safety issues.
Fiscal Year 2014 Finance Report

Mr. Fitzgerald reported on the Fiscal Year (FY) 2014 financial performance for the Medical Center through April 2014. The operating margin as of April was 5.7%. Mr. Fitzgerald stated that admissions nationwide are down, including at the Medical Center, but the acuity of the Medical Center’s patients is up. He noted that the full impact of health care reform is not yet reflected in the FY 2014 numbers at the University or across the country.

Action Item: Fiscal Year 2015 Operating and Capital Budgets

Mr. Fitzgerald reviewed the Medical Center’s operating and capital budgets for FY 2015. The Health System will be facing significant financial challenges if there is a reduction in Medicaid or indigent care funding as the University stands to lose $330 million. He noted that the financial success of the Medical Center is highly dependent on the success of the Centers of Excellence. There are also some opportunities, including those that will come from being one of the safest hospitals in America.

On motion, the following resolution was approved by the Medical Center Operating Board and will be voted on by the Finance Committee before being reported to the full Board:

2014-2015 OPERATING AND CAPITAL BUDGETS AND ANNUAL RENOVATION AND INFRASTRUCTURE PLAN FOR THE UNIVERSITY OF VIRGINIA MEDICAL CENTER

RESOLVED, the 2014-2015 Operating and Capital Budgets and the Annual Renovation and Infrastructure Plan for the University of Virginia Medical Center is approved as recommended by the President, the Chief Operating Officer, and the Medical Center Operating Board.

Buchanan Endowment Impact Report

William Steers, M.D., Chair of the Department of Urology and Co-Chair of the Buchanan Committee, provided the annual report on Buchanan funding, including its role in health care innovation.

The estate of Ward Buchanan left $52 million to the Medical Center for “hospital purposes.” The Buchanan fund was established to use interest earnings to fund clinically differentiating programs that can be sustained over time. To date, over $20 million in funding has been provided to clinical initiatives within the Medical Center.
Executive Session

The following motion was approved, and the Medical Center Operating Board commenced in Executive Session at 9:20 a.m.:

Move the Medical Center Operating Board into closed meeting to discuss proprietary, business-related information pertaining to the operations of the Medical Center including strategic personnel, financial and market and resource considerations, potential joint ventures or affiliations, other marketing and growth efforts including population health and other clinical initiatives, Neuroscience Center of Excellence; and review of the Health System Clinical Strategy Performance Dashboard and other performance measures and metrics, to consider confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care all for the purpose of improving patient care; and, in consultation with legal counsel, to discuss the Medical Center’s compliance with relevant federal and state legal requirements, licensure, legislative and accreditation standards, which also will involve proprietary business information of the Medical Center and where disclosure at this time would adversely affect the competitive position of the Medical Center. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (6), (7), (8) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

At 11:20 a.m., the Medical Center Operating Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Board member’s knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

Approval of Credentialing and Recredentialing Actions

The Medical Center Operating Board approved the following Credentialing and Recredentialing actions:

NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:
Mehta, Rahul, M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 1, 2014, through April 30, 2015; Privileged in Medicine.

Merritt, Clinton T., M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Appointment: April 14, 2014, through April 13, 2015; Privileged in Medicine.

White, Shelby C., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: April 14, 2014, through April 13, 2015; Privileged in Pediatrics.

REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Allen, Claudia, Ph.D., Psychologist in the Department of Family Medicine; Attending Staff Status; Period of Appointment: June 1, 2014, through June 30, 2016; Privileged in Family Medicine.

Alson, Amy R., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: June 1, 2014, through May 29, 2015; Privileged in Psychiatry and Neurobehavioral Sciences.

Bailey, Elaine T., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: June 1, 2014, through June 30, 2015; Privileged in Psychology.

Bargmann, Evelyn M., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Medicine.

Barrett, Eugene J., M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Appointment: July 1, 2014, through May 30, 2016; Privileged in Medicine.

Boyer, James E., M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Medicine.

Cadoff, Robert E., M.D., Urologist in the Clinical Practice Group; Attending Staff Status; Period of Appointment: May 13, 2014, through May 12, 2016; Privileged in Urology.

Carter, Bruce C., M.D., Ophthalmologist in the Department of Ophthalmology; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Ophthalmology.
Cirenza, Emanuel, M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Appointment: July 15, 2014, through May 30, 2016; Privileged in Medicine.

Cook, Laura D., M.D., Ophthalmologist in the Department of Ophthalmology; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Ophthalmology.

Cox, Daniel J., Ph.D., Psychologist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: July 1, 2014, through March 30, 2016; Privileged in Psychology.

DeBoer, Mark D., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: May 31, 2014, through May 30, 2016; Privileged in Pediatrics.

Densmore, John J., M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Medicine.

Dokun, Ayotunde O., M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Medicine.

Donowitz, Gerald R., M.D., Epidemiologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Medicine.

DeSilva, Niyomi, M.D., Physician in Family Medicine in the Clinical Practice Group; Attending Staff Status; Period of Appointment: June 4, 2014, through June 3, 2016; Privileged in Family Medicine.

Elias, William J., M.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Neurosurgery.

Felder, Robin A., Ph.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Pathology.

Feuerlein, Karl P., M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Appointment: May 31, 2014, through May 30, 2016; Privileged in Radiology and Medical Imaging.

Frick, Keith A., M.D., Rheumatologist in the Clinical Practice Group; Attending Staff Status; Period of Appointment: June 4, 2014, through June 3, 2015; Privileged in Medicine.
Gangemi, James J., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Surgery.

Gorsch, Stefan, M.D., Hematologist Oncologist (HOPE) in the Department of Medicine; Attending Staff Status; Period of Appointment: July 15, 2014, through May 30, 2016; Privileged in Hematology Oncology.

Gupta, Anuja, M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: May 31, 2014, through October 31, 2015; Privileged in Obstetrics and Gynecology.

Henry, Thomas, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Appointment: June 1, 2014, through September 29, 2015; Privileged in Radiology and Medical Imaging.

Hoard, Brian C., D.D.S., Dentist in the Department of Dentistry; Attending Staff Status; Period of Appointment: July 1, 2014, through May 30, 2016; Privileged in Dentistry.

Huff, John S., M.D., Physician in the Department of Emergency Medicine; Attending Staff Status; Period of Appointment: June 16, 2014, through June 29, 2016; Privileged in Emergency Medicine.

Jaffe, Katherine G., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: August 21, 2014, through May 30, 2016; Privileged in Medicine.

Jameson, Mark J., M.D., Otolaryngologist in the Department of Otolaryngology; Attending Staff Status; Period of Appointment: May 31, 2014, through May 30, 2016; Privileged in Otolaryngology.

Kane, III, Bartholomew J., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Appointment: May 31, 2014, through March 30, 2016; Privileged in Surgery.

Kersh, Charles, M.D., Radiologist Oncologist in the Department of Radiology Oncology; Attending Staff Status; Period of Appointment: March 1, 2014, through December 31, 2015; Privileged in Radiation Oncology.

Kimpel, Donald L., M.D., Rheumatologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Medicine.

Krishnaraj, Arun, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Appointment: July 1, 2014, through April 29, 2016; Privileged in Radiology and Medical Imaging.
Lewis, Janet E., M.D., Rheumatologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 31 21, 2014, through April 29, 2016; Privileged in Medicine.

McCartney, Christopher R., M.D., Endocrinologist in the Department of Medicine; Attending Staff Status; Period of Appointment: July 1, 2014, through May 30, 2016; Privileged in Medicine.

McIlhenny, Joan, M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Appointment: July 1, 2014, through May 30, 2016; Privileged in Radiology and Medical Imaging.

Moak, James H., M.D., Physician in the Department of Emergency Medicine; Attending Staff Status; Period of Appointment: June 1, 2014, through December 30, 2016; Privileged in Emergency Medicine.

Moore, Christopher C., M.D., Epidemiologist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Medicine.

Norwood, Kevin G., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: June 1, 2014, through October 30, 2016; Privileged in Pediatrics.

Perumal, Venkat, M.D., Orthopedic Surgeon in the Department of Orthopedics; Attending Staff Status; Period of Appointment: June 4, 2014, through November 29, 2016; Privileged in Orthopedic Surgery.

Pudhorodsky, Gregory S., M.D., Rheumatologist in the Clinical Practice Group; Attending Staff Status; Period of Appointment: June 4, 2014, through June 3, 2015; Privileged in Medicine.

Schwenzer, Karen J., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Appointment: May 31, 2014, through May 30, 2016; Privileged in Anesthesiology.

Smith, Philip W., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Surgery.

Sneed, Benjamin P., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: May 31, 2014, through May 30, 2016; Privileged in Medicine.

Sopata, Carrie E, M.D., Obstetrics and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Obstetrics and Gynecology.

Todorovic, Slobodan M., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Appointment: May 31, 2014, through May 30, 2016; Privileged in Anesthesiology.
Thirumalai, Shanti S., M.B.B.S., Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: June 14, 2014, through March 30, 2016; Privileged in Neurology.

Warmouth, Grant M., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: May 31, 2014, through April 29, 2016; Privileged in Neurology.

Weiss, David B., M.D., Orthopedic Surgeon in the Department of Orthopedics; Attending Staff Status; Period of Appointment: June 10, 2014, through December 30, 2016; Privileged in Orthopedic Surgery.

Westfield, Wendy K. M.D., Physician in Medicine in the Clinical Practice Group; Attending Staff Status; Period of Appointment: June 4, 2014, through June 3, 2016; Privileged in Medicine.

Wispelwey, Brian., M.D., Epidemiologist in the Department of Medicine; Attending Staff Status; Period of Appointment: July 1, 2014, through May 30, 2016; Privileged in Medicine.


STATUS CHANGES TO CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in clinical privileges to the following practitioner are approved:

Cropley, Thomas G., M.D., Dermatologist in the Department of Dermatology; Attending Staff Status; Title Change effective April 1, 2014 through March 31, 2015; Privileged in Dermatology.

Wilson, Barbara B., M.D., Dermatologist-in-Chief in the Department of Dermatology; Attending Staff Status; Title Change effective April 1, 2014 through June 30, 2015; Privileged in Dermatology.

RESIGNATIONS OF CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

MacKnight, John M., M.D., Orthopedic Surgeon in the Secondary Department of Orthopedic Surgery; Effective Date of Resignation: June 30, 2012.

Preston, Mary B., M.D., Physician in the Department of Medicine; Effective Date of Resignation: April 30, 2014.
PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Chaney, Cherie R., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: April 11, 2014 through February 16, 2015; Privileged as a Family Nurse Practitioner.

Childress, William D., R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: April 10, 2014 through April 9, 2015; Privileged as a Certified Nurse Anesthetist.

Harrison, Lisa, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: April 22, 2014 through April 21, 2015; Privileged as an Acute Care Practitioner.

Wells, Jodi L., P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: May 2, 2014 through April 13, 2015; Privileged as Physician Assistant.

RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Benton, Emily M., R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: June 1, 2014 through May 31, 2016; Privileged as an Acute Care Nurse Practitioner.

Glass, Jennifer S., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: June 13, 2014 through June 12, 2016; Privileged as a Pediatric Nurse Practitioner.

Goeke, Lucy H., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: June 3, 2014 through June 2, 2016; Privileged as a Family Nurse Practitioner.

Gray, Amanda, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: June 24, 2014 through June 23, 2016; Privileged as a Certified Nurse Anesthetist.

Lee, Kathleen D., P.A., Physician Assistant in the Department of Urology; Period of Privileging: June 13, 2014 through June 12, 2016; Privileged as a Physician Assistant.

McNichol, Melissa A., AuD., Audiologist in the Department of Otolaryngology; Period of Privileging: June 1, 2014 through May 31, 2016; Privileged as an Audiologist.
May, Jeremy M., R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: June 18, 2014 through June 17, 2016; Privileged as a Certified Nurse Anesthetist.

Shorten, James, P.A., Physician Assistant in the Department of Orthopedic Surgery; Period of Privileging: July 1, 2014 through June 30, 2016; Privileged as a Physician Assistant.

Smith, Ronald E., R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: June 15, 2014 through June 14, 2016; Privileged as a Certified Nurse Anesthetist.

Sutton, Sarah, R.N., N.P., Women’s Health Nurse Practitioner in the Department of Obstetrics and Gynecology; Period of Privileging: June 20, 2014 through June 19, 2016; Privileged as a Women’s Health Nurse Practitioner.

Weaver, Jennifer L., P.A., Physician Assistant in the Department of Radiology and Medical Imaging; Period of Privileging: June 3, 2014 through June 2, 2016; Privileged as Physician Assistant.

**STATUS CHANGES TO CLINICAL STAFF**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in privileges to the following Allied Health Professionals are approved:

Anderson, Rachel, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Location Change effective March 28, 2014 through July 26, 2015; Privileged as an Acute Care Nurse Practitioner.

Ann E. Thurman, R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Location Change effective April 1, 2014 through February 25, 2015; Privileged as an Acute Care Nurse Practitioner.

**RESIGNATIONS OF CLINICAL STAFF**

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Allied Health professionals are approved:

Mallon, Beverly, R.N., N.P., Neonatal Nurse Practitioner in the Department of Pediatrics; Effective Date of Resignation: March 29, 2014.

Van Manen, Susan, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Effective Date of Resignation: April 15, 2014.

Approval of Resolutions Discussed in Executive Session
Medical Center Operating Board        June 5, 2014 12.

Medical Center to Become the Sole Member of Culpeper Regional Hospital

On motion, the following resolution was approved by the Medical Center Operating Board for consideration by the Finance Committee and the Board of Visitors:

APPROVAL FOR THE MEDICAL CENTER TO BECOME THE SOLE MEMBER OF CULPEPER REGIONAL HOSPITAL

WHEREAS, the University of Virginia Medical Center has a 49% membership interest in Culpeper Memorial Hospital, Incorporated, d/b/a Culpeper Regional Hospital (“Culpeper Regional Hospital”); and

WHEREAS, the Medical Center Operating Board and the Finance Committee find it to be in the best interests of the University of Virginia and its Medical Center for the Medical Center to become the sole member of Culpeper Regional Hospital;

RESOLVED, the University, on behalf of the Medical Center, is authorized to become the sole member of Culpeper Regional Hospital; and

RESOLVED FURTHER, the Executive Vice President for Health Affairs of the University, with the concurrence of the Chair of the Medical Center Operating Board and the Chair of the Finance Committee, is authorized to negotiate the terms of such transaction, including execution of contracts and all other documents necessary for the closing of the transaction, on such terms as the Executive Vice President for Health Affairs deems appropriate, and to take such other action as the Executive Vice President for Health Affairs deems necessary and appropriate to consummate the foregoing.

Medical Center Participation in a Management Company Joint Venture

On motion, the following resolution was approved by the Medical Center Operating Board for consideration by the Finance Committee and the Board of Visitors:

APPROVAL OF MEDICAL CENTER PARTICIPATION IN A MANAGEMENT COMPANY JOINT VENTURE

WHEREAS, the Medical Center Operating Board and the Finance Committee find it to be in the best interests of the University of Virginia and its Medical Center for the Medical Center to establish and participate in a joint venture with Centra Health, Inc. or an affiliate for the management of joint health care activities in the Centra service areas; and

WHEREAS, Section 23-77.3 of the Code of Virginia grants authority to the Medical Center to enter into joint ventures;
RESOLVED, the University, on behalf of the Medical Center, is authorized to enter into a joint venture with Centra Health, Inc. or an affiliate for the management of joint health care activities in the Centra service areas, with the Medical Center’s ownership interest expected to be 50% or greater; and

RESOLVED FURTHER, the Executive Vice President for Health Affairs, with the approval of the Co-Chairs of the Medical Center Operating Board and the Chair of the Finance Committee, is authorized to negotiate the terms of such joint venture, including the execution of an operating agreement, contracts, and all other documents necessary for the creation and effectuation of the joint venture, on such terms as the Executive Vice President for Health Affairs deems appropriate, and to take such other action as the Executive Vice President for Health Affairs deems necessary and appropriate to consummate the foregoing.

Clinical Staff Executive Committee

On motion, the following resolution was approved by the Medical Center Operating Board:

RESOLUTION AFFIRMING THE MAY 20, 2014 RECOMMENDATION OF THE CLINICAL STAFF EXECUTIVE COMMITTEE

WHEREAS, the Medical Center Operating Board met June 5, 2014 to review and consider the May 20, 2014 recommendation of the Clinical Staff Executive Committee ("CSEC") that upheld its February 12, 2014 recommendation that the Clinical Staff membership of a physician not be reinstated; and

WHEREAS, as part of its review of this matter, the Medical Center Operating Board also reviewed and considered the February 12, 2014 recommendation of CSEC, the May 2, 2014 Report of the Hearing Entity, the physician’s May 27, 2014 written appeal statement, and the May 29, 2014 written statement from CSEC;

RESOLVED, the Medical Center Operating Board affirms the CSEC recommendation; and

RESOLVED FURTHER, the Medical Center Operating Board adopts the reasons set forth in CSEC’s February 12, 2014 recommendation and the Hearing Entity’s May 2, 2014 recommendation as the basis for its decision; and

RESOLVED FURTHER, the Medical Center Operating Board’s decision was made for reasons related to patient care, patient welfare, character and misconduct in the Medical Center and in the reasonable application of requirements of the Medical Center Clinical Staff Bylaws and Medical Center policies, and was made in the reasonable belief that the decision was in furtherance of quality health care, after a reasonable effort to obtain the facts of the matter, after reasonable notice and hearing procedures have been afforded to the
physician, and in the reasonable belief that the decision was warranted by the facts; and

RESOLVED FURTHER, the decision of the Medical Center Operating Board is final and is effective immediately.

Vice President and CEO Remarks

Mr. Howell’s report included the recent recognition of the Medical Center as one of Becker’s Top 100 Great Hospitals in America and the completion of the Battle Building Children’s Hospital. Mr. Howell echoed Mr. Fitzgerald’s comments regarding the negative impact to the Medical Center if Medicaid is not expanded in Virginia.

Given that Mr. Howell is retiring on June 30th, this was his last meeting. He thanked the Committee and University and praised his management team and Medical Center staff. Committee members thanked him for his service. Chairman Long read the following resolution of commendation, which will be presented to the Board of Visitors for approval:

RESOLUTION COMMENDING R. EDWARD HOWELL

WHEREAS, Mr. R. Edward Howell joined the University on February 25, 2002 as Vice President and CEO of the University of Virginia Medical Center after having worked and taught at the universities of Minnesota, Georgia, and Iowa, and after having been the director and CEO of the University of Iowa hospitals and clinics and managing partner of University of Iowa Health Care; and

WHEREAS, Mr. Howell has overseen all functions of the University of Virginia Health System, including business development and finance, marketing, strategic planning, information technology, and operations of the University Hospital, Primary Care Center, West Complex, clinics, the University of Virginia Transitional Care Hospital, and the University of Virginia-Health South Rehabilitation Hospital; and

WHEREAS, under Mr. Howell’s leadership the Medical Center has endeavored to provide innovative and quality patient care, to support the training of health professionals, and to create and share health knowledge; and

WHEREAS, through Mr. Howell’s stewardship the Medical Center has achieved financial strength that supported the University’s educational and research missions; and

WHEREAS, Mr. Howell worked to create the Medical Center Operating Board (MCOB) as the governing body for the Medical Center, and worked with University leaders, MCOB, and the Board of Visitors to establish an effective governance process for the Medical Center; and
WHEREAS, Mr. Howell guided the development and implementation of a strategic plan in partnership with the School of Medicine, the School of Nursing, and University Physicians Group in an effort to have them "move as one;" and

WHEREAS, Ed Howell expanded the Medical Center to better meet patient needs by creating an enhanced care network; by implementing an electronic medical record system; by adding inpatient beds; by expanding surgical and procedural capacity; and by constructing new facilities, such as the Emily Couric Clinical Cancer Center, the Transitional Care Hospital, the Battle Building at the University of Virginia Children's Hospital, and a new clinical laboratory building; and

WHEREAS, during Mr. Howell's tenure the Medical Center was consistently recognized as a top 100 hospital and received numerous awards for innovation, commitment to quality, and contributions to the community; and

WHEREAS, Mr. Howell recognized the value of Medical Center employees by establishing a pay for performance and market based compensation system and implemented a comprehensive Employee Engagement program; and

WHEREAS, Mr. Howell supported the Medical Center's role and responsibility as a state agency and safety net hospital, and assumed leadership roles in state and national organizations, including the Virginia Hospital and Healthcare Association and the University HealthSystem Consortium; and

WHEREAS, Mr. Howell demonstrated a commitment to the training and development of physicians through his ongoing support of graduate medical education program at the Medical Center; and

WHEREAS, Mr. Howell taught in the School of Medicine's Department of Public Health Sciences and mentored administrative fellows; and

WHEREAS, Mr. Howell will step down as Vice President and Chief Executive Officer of the University of Virginia Medical Center on June 30, 2014;

RESOLVED, the Board of Visitors commends R. Edward Howell for his exemplary service and expresses its profound gratitude for his dedication to the University and to the Commonwealth; and

RESOLVED FURTHER, the Board offers its most sincere wishes for future success and happiness to Ed and Susan Howell and their family.
Written Reports

Committee members received several written reports, including the Operations, Capital Projects, and Health System Development reports.

---

On motion, the meeting was adjourned at 11:40 a.m.

SGH:wtl
These minutes have been posted to the University of Virginia’s Board of Visitors website: http://www.virginia.edu/bov/mcobminutes.html