MEMORANDUM

TO: The Transitional Care Hospital Board:

Edward D. Miller, M.D., Co-Chair
George Keith Martin, Rector
William H. Goodwin Jr.
Victoria D. Harker
Andrew K. Hodson, M.D.
Michael M. E. Johns, M.D.

Stephen P. Long, M.D., Co-Chair
William P. Kanto Jr., M.D.
Constance R. Kincheloe
Charles W. Moorman
The Hon. Lewis F. Payne

Ex Officio Advisory Members:

Teresa A. Sullivan
Nancy E. Dunlap, M.D.
Dorrie K. Fontaine
Robert S. Gibson, M.D.

Patrick D. Hogan
R. Edward Howell
Richard P. Shannon, M.D.
John D. Simon

and

The Remaining Members of the Board of Visitors and Senior Advisor:

Frank B. Atkinson
Hunter E. Craig
Allison Cryor DiNardo
Helen E. Dragas
Kevin J. Fay
Frank E. Genovese
Marvin W. Gilliam Jr.

John A. Griffin
Bobbie G. Kilberg
John L. Nau III
Timothy B. Robertson
Linwood H. Rose
Margaret N. Gould
Leonard W. Sandridge Jr.

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Transitional Care Hospital Board on June 5, 2014

The Transitional Care Hospital (TCH) Board met, in Open Session, at 8:00 a.m., Thursday, June 5, 2014, in the Great Hall of Garrett Hall. Dr. Long, Co-Chair, presided.

George Keith Martin, Rector, William H. Goodwin Jr., Victoria D. Harker, William P. Kanto Jr., M.D., Constance R. Kincheloe, and The
Honorable Lewis F. Payne were present. Andrew K. Hodson, M.D. and Michael M. E. Johns, M.D. participated by telephone.

Teresa A. Sullivan, Nancy E. Dunlap, M.D., Dorrie K. Fontaine, Robert S. Gibson, M.D., Patrick D. Hogan, R. Edward Howell, Richard P. Shannon, M.D., and John D. Simon, all ex officio members, also were present.

Present as well were Leonard W. Sandridge Jr., Susan G. Harris, Sally N. Barber, Blake E. Blaze, Patricia L. Cluff, Robert H. Cofield, Larry L. Fitzgerald, Lynne R. Fleming, Chris A. Ghaemmaghami, M.D., Margaret N. Gould, David A. Hall, Bradley E. Haws, Michelle D. Hereford, Tracey R. Hoke, M.D., Susan C. Jackiewicz, Karen C. Johnston, M.D., Jaideep Kapur, M.D., W. Thomas Leback, Thomas E. Leinbach, M.D., Megan K. Lowe, Caitilin M. McDermott, Robert D. Powers, M.D., Nancy A. Rivers, Mark E. Shaffrey, M.D., Colette Sheehy, William D. Steers, M.D., Eric W. Swensen, Scott A. Syverud, M.D., Jeffrey S. Young, M.D., and Barbara B. Wilson, M.D.

Dr. Long and Dr. Shannon opened the meeting with brief remarks.

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**Operations and Finance Report**

Ms. Hereford reported on the Fiscal Year 2014 financial performance of the TCH through the month of April. She noted that there is a positive operating margin of 1.5%. While this is lower than the budgeted operating margin of 6.2%, the TCH is having a positive impact on the financial operations of the Medical Center, with savings to the Medical Center in excess of $4.6 million. Ms. Hereford reported that the TCH received honorable mention for the Goldberg Award at the National Association of Long Term Hospitals for its development of a functional outcomes tool to measure a patient’s function at admission and discharge.

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**Action Item: Fiscal Year 2015 Operating and Capital Budgets**

Ms. Hereford presented the Fiscal Year 2015 operating and capital budgets for the TCH. The hospital’s financial objectives are to continuously improve quality, to become the long-term acute care hospital of choice for Health Maintenance Organizations (HMOs) under “within network” plans, to support the educational mission, to maintain financial stability, and to continue to contribute to the overall health system. Budget challenges include Medicaid and Indigent Care funding, the impact of Federal Healthcare Reform, maintaining an appropriate clinical and hospitalist workforce, managing patient progression, operational efficiency and cost containment, managing high cost outliers and short stay outliers,
Centers for Medicare & Medicaid Services (CMS), and stricter Long Term Acute Care Hospitals (LTACH) admission criteria by payors.

On motion, the following resolution was approved by the Medical Center Operating Board and will be voted on by the Finance Committee before being reported to the Board of Visitors for final approval.

2014-2015 OPERATING AND CAPITAL BUDGETS FOR THE UNIVERSITY OF VIRGINIA TRANSITIONAL CARE HOSPITAL

RESOLVED, the 2014-2015 Operating and Capital Budgets for the University of Virginia Transitional Care Hospital, presented as a component of the Medical Center Operating Budget, is approved as recommended by the President, the Chief Operating Officer, and the Medical Center Operating Board.

Executive Session

The following motion was approved, and the Transitional Care Hospital Board commenced in Executive Session at 8:10 a.m.:

That the Medical Center Operating Board go into closed meeting to discuss proprietary, business-related information pertaining to the Transitional Care Hospital, specifically, confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care, all for the purpose of improving patient care; and consultation with legal counsel regarding compliance with relevant federal reimbursement regulations, licensure, and accreditation standards where disclosure at this time would adversely affect the competitive position of the Transitional Care Hospital. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (7) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.

At 8:20 a.m., the Transitional Care Hospital Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Board member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.
On motion, the Transitional Care Hospital Board approved the following resolutions:

Approval of Credentialing and Recredentialing Actions

The Transitional Care Hospital Board approved the following Credentialing and Recredentialing actions:

CREDENTIALING AND REcredentialing ACTIONS – TRANSITIONAL CARE HOSPITAL – APPROVED JUNE 5, 2014

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Mehta, Rahul, M.B.B.S., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Appointment: May 5, 2014, through April 30, 2015; Privileged in Medicine.

Merritt, Clinton T., M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Appointment: April 17, 2014, through April 13, 2015; Privileged in Medicine.

Sharaby, Mohamed, M.D., Contract Physician in the Department of Medicine; Moonlighter Staff Status; Period of Appointment: April 22, 2014, through October 31, 2014; Privileged in Medicine.

REAPPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Transitional Care Hospital and the granting of specific privileges to the following practitioners are approved:

Barrett, Eugene J., M.D., Endocrinologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: July 1, 2014, through May 30, 2016; Privileged in Medicine.

Dokun, Ayotunde O., M.D., Endocrinologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: May 31, 2014, through April 30, 2016; Privileged in Medicine.
Donowitz, Gerald R., M.D., Physician in the Department of Medicine (Infectious Diseases); Consulting Staff Status; Period of Reappointment: May 31, 2014, through April 30, 2016; Privileged in Medicine.

Feuerlein, Karl P., M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: May 31, 2014, through May 30, 2016; Privileged in Radiology and Medical Imaging.

Gupta, Anuja, M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Consulting Staff Status; Period of Reappointment: May 31, 2014, through October 31, 2015; Privileged in Obstetrics and Gynecology.

Henry, Thomas D., M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: June 1, 2014, through September 29, 2015; Privileged in Radiology and Medical Imaging.

Heyman, Peter, M.D., Pediatrician in the Department of Pediatrics; Consulting Staff Status; Period of Reappointment: June 1, 2014, through June 29, 2016; Privileged in Pediatrics.

Jameson, Mark J., M.D., Otolaryngologist in the Department of Otolaryngology; Consulting Staff Status; Period of Reappointment: May 31, 2014, through May 30, 2016; Privileged in Otolaryngology.

McCartney, Christopher R., M.D., Endocrinologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: July 1, 2014, through April 30, 2016; Privileged in Medicine.

McIlhenny, Joan, M.D., Radiologist in the Department of Radiology and Medical Imaging; Consulting Staff Status; Period of Reappointment: July 1, 2014, through May 30, 2016; Privileged in Radiology and Medical Imaging.

Moore, Christopher C., M.D., Physician in the Department of Medicine (Infectious Diseases); Consulting Staff Status; Period of Reappointment: May 31, 2014, through April 30, 2016; Privileged in Medicine.

Sneed, Benjamin P., M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Reappointment: May 31, 2014, through May 30, 2016; Privileged in Medicine.

Smith, Philip W., M.D., Surgeon in the Department of Surgery; Consulting Staff Status; Period of Reappointment: May 31, 2014, through April 29, 2016; Privileged in Surgery.
Weiss, David, M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Consulting Staff Status; Period of Reappointment: June 10, 2014, through December 30, 2016; Privileged in Orthopedic Surgery.

Wispelwey, Brian, M.D., Physician in the Department of Medicine (Infectious Diseases); Consulting Staff Status; Period of Reappointment: July 1, 2014, through May 30, 2016; Privileged in Medicine.

STATUS CHANGES FOR CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in privileges to the following Clinical Staff Member are approved:

Cropley, Thomas G., M.D., Dermatologist in the Department of Medicine; Consulting Staff Status; Period of Reappointment: April 1, 2014, through April 1, 2015; Privileged in Dermatology.

Wilson, Barbara B., M.D., Dermatologist in Chief in the Department of Medicine; Consulting Staff Status; Period of Reappointment: March 11, 2014, through June 30, 2016; Privileged in Dermatology.

RESIGNATIONS OF CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Herndon, Claude David A., M.D., Urologist in the Department of Urology; Effective Date of Resignation April 17, 2013.

On motion, the meeting was adjourned at 8:20 a.m.

SGH: wtl
These minutes have been posted to the University of Virginia’s Board of Visitors website: http://www.virginia.edu/bov/mcobminutes.html