MEMORANDUM

TO: The Medical Center Operating Board:

Stephen P. Long, M.D., Co-Chair
Edward D. Miller, M.D., Co-Chair
L. D. Britt, M.D. William P. Kanto Jr., M.D.
Hunter E. Craig Constance R. Kincheloe
William H. Goodwin Jr. Charles W. Moorman
Victoria D. Harker The Hon. Lewis F. Payne
Michael M. E. Johns, M.D. George Keith Martin, Rector

Ex Officio Advisory Members:
Teresa A. Sullivan Patrick D. Hogan
Nancy E. Dunlap, M.D. Richard P. Shannon, M.D.
Dorrie K. Fontaine John D. Simon
Robert S. Gibson, M.D. Pamela M. Sutton-Wallace

and

The Remaining Members of the Board of Visitors and Senior Advisor:

Frank B. Atkinson John A. Griffin
Frank M. Conner III Bobbie G. Kilberg
Allison Cryor DiNardo John G. Macfarlane III
Helen E. Dragas John L. Nau III
Kevin J. Fay Margaret N. Gould
Barbara J. Fried Leonard W. Sandridge Jr.
Frank E. Genovese

FROM: Susan G. Harris

RE: Minutes of the Meeting of the Medical Center Operating Board on November 13, 2014

The Medical Center Operating Board (MCOB) met, in Open Session, at 8:15 a.m., Thursday, November 13, 2014, in the Auditorium of the Albert and Shirley Small Special Collections Library of the Harrison Institute. Dr. Long and Dr. Miller, Co-Chairs, presided.
Committee members present were George Keith Martin, Rector, L.D. Britt, M.D., Hunter E. Craig, William H. Goodwin Jr., Victoria D. Harker, Michael M. E. Johns, M.D., William P. Kanto Jr., M.D., Constance R. Kincheloe, Charles W. Moorman, and the Honorable Lewis F. Payne.

Ex Officio advisory members present were Teresa A. Sullivan, Nancy E. Dunlap, M.D., Dorrie K. Fontaine, Robert S. Gibson, M.D., Patrick D. Hogan, Richard P. Shannon, M.D., and Pamela M. Sutton-Wallace.

Board of Visitors members, Rusty M. Conner III and Leonard W. Sandridge Jr., were also present.

Present as well were the following vice presidents and staff who report to the president: Susan G. Harris; David W. Martel; Nancy A. Rivers; Roscoe C. Roberts; and Colette Sheehy.

Others attending for presentations were Robert H. Cofield, Larry L. Fitzgerald, Tracey R. Hoke, M.D., Susan E. Kirk, M.D., and Jeffrey S. Young, M.D.

Dr. Long opened the meeting noting that his daughter was recently a patient at the hospital and that she received excellent, attentive care. Ms. Harker stated she had a similar experience with the Medical Center that preceded Dr. Long’s by two days and she could confirm the same level of care had been extended to her family.

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Consent Agenda Item

On motion, the committee approved the following resolution:

APPROVAL TO APPLY FOR VERIFICATION BY THE AMERICAN COLLEGE OF SURGEONS OF THE MEDICAL CENTER AS A LEVEL I TRAUMA CENTER

WHEREAS, the Medical Center Operating Board finds it to be in the best interest of the University of Virginia Medical Center to apply for verification to become an American College of Surgeons verified trauma center;

RESOLVED, the Medical Center Operating Board supports and approves the application for verification to become an American College of Surgeons verified trauma center; and

RESOLVED FURTHER, the Medical Center Operating Board commits to maintain the high standards needed to provide optimal care of all trauma patients.

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Action Item

On motion, the committee approved the following resolutions for the acquisition and renovation of the 500 Ray C. Hunt Drive property:

ACQUISITION OF 500 RAY C. HUNT DRIVE PROPERTY

WHEREAS, the Board of Visitors finds it to be in the best interest of the University of Virginia for the Medical Center to acquire the real property located at 500 Ray C. Hunt Drive from the University of Virginia Physicians Group, at a fair market value purchase price not to exceed $14.0 million;

RESOLVED, the Board of Visitors approves the acquisition of the 500 Ray C. Hunt Drive property at a fair market value purchase price not to exceed $14.0 million; and

RESOLVED FURTHER, the Executive Vice President and Chief Operating Officer is authorized, on behalf of the University, to approve and execute purchase agreements and related documents, to incur reasonable and customary expenses, and to take such other actions as deemed necessary and appropriate to consummate such property acquisition; and

RESOLVED FURTHER, all prior acts performed by the Executive Vice President and Chief Operating Officer, and other officers and agents of the University, in connection with such property acquisition, are in all respects approved, ratified and confirmed.

REVISION TO THE MAJOR CAPITAL PROJECTS PROGRAM, 500 RAY C. HUNT DRIVE RENOVATION

WHEREAS, the University proposes the addition of the 500 Ray C. Hunt Drive Renovation to the Major Capital Projects Program;

RESOLVED, the Board of Visitors approves the addition of the 500 Ray C. Hunt Drive Renovation, estimated between $17.15 million and $21.0 million, to the University’s Major Capital Projects Program.

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Medical Center and Health System Finance Report

Mr. Larry Fitzgerald reported that the Medical Center had a reasonable first quarter for FY 2015. Operating income was slightly above budget, and expenses were slightly below. Admissions were below budget, but the case mix index was up, which offset the reduced revenues from lower admissions. Short stays and surgeries were above budget. Clinical visits were slightly below budget, but should end up closer to budget as the year progresses. While expenses in the aggregate were within budget, supplies and drugs exceeded their target. A task force has been established to explore ways to reduce
these costs. Even though admissions were down, Mr. Fitzgerald noted that this is a national and state-wide trend and that the University is maintaining its market share.

Remarks by the Executive Vice President for Health Affairs

Dr. Shannon thanked Dean Nancy E. Dunlap, M.D. for her stewardship of the School of Medicine for the past 18 months. He noted that Dr. Dunlap arrived at a difficult time when the School was struggling with its leadership model and the faculty was demoralized. She was the right person in the place at the right time. She did not play the role of a caretaker, but plunged headlong into many of the issues that the school had faced for a long time. She also launched a highly successful School of Medicine strategic plan. He attributed her success to her imperturbability, not being afraid to try and fail, being genuine, and being a great listener and observer. Dr. Shannon concluded by noting that Dean Dunlap leaves the University a better place with a school that is energized with a new sense of confidence that it can once again achieve at the highest levels.

Executive Session

The following motion was approved, and the Medical Center Operating Board commenced in Executive Session at 8:49 a.m.:

Mr. Chair, I respectfully move the Medical Center Operating Board into closed meeting to discuss proprietary, business-related information pertaining to the operations of the Medical Center including strategic personnel, financial and market and resource considerations, potential joint ventures or affiliations, other marketing and growth efforts including population health and other clinical initiatives, and performance measures and metrics, to consider confidential information and data related to the adequacy and quality of professional services, competency and qualifications for professional staff privileges, and patient safety in clinical care all for the purpose of improving patient care; and, in consultation with legal counsel, to discuss the Medical Center’s compliance with relevant federal and state legal requirements, licensure, legislative and accreditation standards, which also will involve proprietary business information of the Medical Center and where disclosure at this time would adversely affect the competitive position of the Medical Center. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (6), (7), (8) and (22) of the Code of Virginia. The closed meeting of the Medical Center Operating Board is further privileged under Section 8.01-581.17 of the Code of Virginia.
At 11:21 a.m., the Medical Center Operating Board left Executive Session and adopted the following resolution certifying that its discussions in Executive Session had been conducted in accordance with the exemptions permitted by the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion authorizing the closed session, were heard, discussed or considered in closed session.

On motion, the Medical Center Operating Board approved the following resolutions:

**Approval of Credentialing and Recredentialing Actions**

1. **NEW APPOINTMENTS TO THE CLINICAL STAFF**

   RESOLVED that the recommendations of the Clinical Staff Executive Committee for appointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

   **Boyd, Michael B., M.D., Pulmonologist in the Department of Medicine; Attending Staff Status; Period of Appointment: October 8, 2014, through October 07, 2015; Privileged in Medicine.**

   **Brenner, Laurie A., Ph.D., Psychologist in the Department of Neurology; Attending Staff Status; Period of Appointment: September 17, 2014, through September 16, 2015; Privileged in Psychology.**

   **Dowdell, Kimberly J., M.D., Physician in the Department of Medicine; Attending Staff Status; Period of Appointment: September 18, 2014, through September 17, 2015; Privileged in Medicine.**

   **Helgerson, Paul W., M.D., Hospitalist in the Department of Medicine; Attending Staff Status; Period of Appointment: September 15, 2014, through September 14, 2015; Privileged in Medicine.**

   **Soukoulis, Victor, M.D., Cardiologist in the Department of Medicine; Attending Staff Status; Period of Appointment: September 23, 2014, through September 22, 2015; Privileged in Medicine.**

   **Williams, Michael A., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: October 1, 2014, through September 30, 2015; Privileged in Pediatrics.**

2. **REAPPOINTMENTS TO THE CLINICAL STAFF**
RESOLVED that the recommendations of the Clinical Staff Executive Committee for reappointment to the Clinical Staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Altes, Talissa A., M.D., Radiologist in the Department of Radiology and Medical Imaging; Attending Staff Status; Period of Appointment: October 31, 2014, through December 30, 2016; Privileged in Radiology and Medical Imaging.

Bateman, Bruce G., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: November 25, 2014, through October 30, 2016; Privileged in Obstetrics and Gynecology.

Dunlap, Nancy E., M.D., Pulmonologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 6, 2014, through January 30, 2016; Privileged in Medicine.

Easter, Joshua S., M.D., Physician in the Department of Emergency Medicine; Attending Staff Status; Period of Appointment: November 1, 2014, through December 30, 2016; Privileged in Emergency Medicine.

El Sayed, Ali M., M.D., Hematologist Oncologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 1, 2014, through August 30, 2016; Privileged in Medicine.

Giuliano, Vincent J., Jr., M.D., Rheumatologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 1, 2014, through December 30, 2016; Privileged in Medicine.

Herndon, Elena F., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: November 25, 2014, through October 30, 2016; Privileged in Psychiatry and Neurobehavioral Sciences.

Leslie, Catherine A., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Attending Staff Status; Period of Appointment: November 25, 2014, through December 30, 2016; Privileged in Psychiatry and Neurobehavioral Sciences.

Littlewood, Keith E., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Appointment: November 25, 2014, through October 30, 2016; Privileged in Anesthesiology.

Netland, Peter A., M.D., Ophthalmologist in the Department of Ophthalmology; Attending Staff Status; Period of Appointment: November 1, 2014, through November 29, 2016; Privileged in Ophthalmology.
Pollart, Susan M., M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Appointment: November 1, 2014, through October 30, 2016; Privileged in Family Medicine.

Thornsvard, Charles T., M.D., Pulmonologist in the Department of Medicine; Attending Staff Status; Period of Appointment: November 6, 2014, through January 30, 2016; Privileged in Medicine.

Wilson, Carolyn S., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: November 5, 2014, through December 30, 2016; Privileged in Obstetrics and Gynecology.

Zaghloul, Kareem A., M.D., Ph.D., Neurosurgeon in the Department of Neurosurgery; Attending Staff Status; Period of Appointment: November 1, 2014, through February 28, 2016; Privileged in Neurosurgery.

3. RESIGNATIONS OF CLINICAL STAFF

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the resignation and expiration of privileges to the following Clinical Staff are approved:

Gupta, Anuja, M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Effective Date of Resignation: September 30, 2014.

Metinko, Andrew P., M.D., Pediatrician in the Department of Pediatrics; Effective Date of Resignation: September 14, 2014.

Mongold, Derek S., M.D., Psychiatrist in the Department of Psychiatry and Neurobehavioral Sciences; Effective Date of Resignation: September 19, 2014.

Winther, Birgit, M.D., Otolaryngologist in the Department of Otolaryngology Head and Neck Surgery; Effective Date of Resignation: November 24, 2013.

4. PRIVILEGES FOR NEW ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the granting of privileges to the following Allied Health Professionals are approved:

Ciccarello, Maria, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: September 4, 2014 through September 3, 2015; Privileged as an Acute Care Nurse Practitioner.

Dennis, Scott, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: September 25, 2014
through September 24, 2015; Privileged as an Acute Care Nurse Practitioner.

Schminkey, Donna L., R.N., N.P., Certified Nurse Midwife in the Department of Obstetrics and Gynecology; Period of Privileging: September 17, 2014 through September 14, 2015; Privileged as a Certified Nurse Midwife.


Walker, Pamela D., R.N., N.P., Psychiatric Mental Health Nurse Practitioner in the Department of Psychiatry and Neurobehavioral Sciences; Period of Privileging: September 14, 2014 through August 27, 2015; Privileged as a Psychiatric Mental Health Nurse Practitioner.

Walton, Drew H., R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: September 3, 2014 through September 2, 2015; Privileged as an Acute Care Nurse Practitioner.

5. RENEWAL OF PRIVILEGES FOR ALLIED HEALTH PROFESSIONALS

RESOLVED that the recommendations of the Clinical Staff Executive Committee for the renewal of privileges to the following Allied Health Professionals are approved:

Child, Sherry L., R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: November 10, 2014 through November 9, 2016; Privileged as an Acute Care Nurse Practitioner.

Dresen, Sarah E., R.N., N.P., Family Nurse Practitioner in the Department of Medicine; Period of Privileging: November 25, 2014 through November 24, 2016; Privileged as a Family Nurse Practitioner.

Hughes, Tracey, R.N., N.P., Acute Care Nurse Practitioner in the Department of Surgery; Period of Privileging: November 5, 2014 through November 4, 2016; Privileged as an Acute Care Nurse Practitioner.

Marohn, Patricia E., R.N., N.P., Acute Care Nurse Practitioner in the Department of Orthopedic Surgery; Period of Privileging: November 6, 2014 through November 5, 2016; Privileged as an Acute Care Nurse Practitioner.

Miller, Joy R., R.N., N.P., Pediatric Nurse Practitioner in the Department of Pediatrics; Period of Privileging: November 14, 2014 through November 13, 2016; Privileged as a Pediatric Nurse Practitioner.
Murugesan, Maheswari, R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: November 9, 2014 through November 8, 2016; Privileged as an Acute Care Nurse Practitioner.

Ottinger, Daniele, R.N., N.P., Neonatal Nurse Practitioner in the Department of Pediatrics; Period of Privileging: November 3, 2014 through November 2, 2016; Privileged as a Neonatal Nurse Practitioner.

Porterfield, Patricia, MSW, Licensed Clinical Social Worker in the Department of Psychiatry and Neurobehavioral Sciences; Period of Privileging: November 25, 2014 through November 24, 2016; Privileged as a Licensed Clinical Social Worker.

Reigle, Juanita, R.N., N.P., Acute Care Nurse Practitioner in the Department of Medicine; Period of Privileging: December 1, 2014 through November 30, 2016; Privileged as an Acute Care Nurse Practitioner.

Riley, Dorothy, R.N., N.P., Certified Nurse Anesthetist in the Department of Anesthesiology; Period of Privileging: November 5, 2014 through November 4, 2016; Privileged as a Certified Nurse Anesthetist.

Simpson, Virginia B., R.N., N.P., Family Nurse Practitioner in the Department of Surgery; Period of Privileging: December 1, 2014 through November 30, 2016; Privileged as a Family Nurse Practitioner.

6. **STATUS CHANGES for ALLIED HEALTH PROFESSIONAL**

   RESOLVED that the recommendations of the Clinical Staff Executive Committee for the status change in privileges to the following practitioner are approved:

   Utz, Fannie F., R.N., N.P., Family Nurse Practitioner in the Department of Otolaryngology; Location Change effective September 11, 2013 through August 22, 2014; Privileged as a Family Nurse Practitioner.

Remarks by the Chief Executive Officer of the Medical Center

Ms. Pamela M. Sutton-Wallace explained that the Medical Center's focus will be on excellence and strategic growth with an emphasis on patient safety, the patient experience, employee engagement, good stewardship, and financial growth. The application for Magnet status was submitted on October 1st. A site visit should take place between January and March and accreditation should be received in June. As reported by the press the Medical Center is prepared to treat Ebola patients.
On motion, the meeting was adjourned at 11:29 a.m.

SGH:wtl

These minutes have been posted to the University of Virginia’s Board of Visitors website:  http://www.virginia.edu/bov/mcobminutes.html