

July 30-31, 2005

MEMORANDUM

TO: The Medical Center Operating Board:

E. Darracott Vaughan, Jr., M.D., Chair	
Thomas F. Farrell, II	Randy J. Koporc
Eugene V. Fife	Vincent J. Mastracco, Jr.
W. Heywood Fralin	Lewis F. Payne
Sam D. Graham, Jr., M.D.	Edward J. Stemmler, M.D.

Ex Officio Advisory Members:

Arthur Garson, Jr., M.D.	R. Edward Howell
John B. Hanks, M.D.	Leonard W. Sandridge

and

The Remaining Members of the Board of Visitors:

A. Macdonald Caputo	Don R. Pippin
Alan A. Diamonstein	Gordon F. Rainey, Jr.
Susan Y. Dorsey	Warren M. Thompson
G. Slaughter Fitz-Hugh, Jr.	Georgia M. Willis
Glynn D. Key	John O. Wynne
Mark J. Kington	Catherine S. Neale

FROM: Alexander G. Gilliam, Jr.

RE: Minutes of the Meeting of the Medical Center Operating Board on July 30-31, 2005

The Medical Center Operating Board of the Board of Visitors of the University of Virginia met, in Open Session and in retreat at 12:25 p.m., Saturday, July 30, 2005. The Retreat was held in the Mountain Inn at Wintergreen in Nelson County and the Chair of the MCOB, E. Darracott Vaughan, Jr., M.D., presided. The Retreat continued, mostly in Executive Session, until 10:00 a.m., Sunday, July 31st.

In addition to the Chair, the following Members of the MCOB were present at both the Saturday and Sunday sessions: W. Heywood Fralin, Sam D. Graham, Jr., M.D., Randy J. Koporc, Lewis F. Payne, and Edward J. Stemmler, M.D.

Thomas F. Farrell, II, Rector, and Vincent J. Mastracco, Jr. were present on Saturday.

Arthur Garson, Jr., M.D., John B. Hanks, M.D., R. Edward Howell, and Leonard W. Sandridge - all *ex-officio* Members, were present both days.

A. Macdonald Caputo and G. Slaughter Fitz-Hugh, Jr., Members of the Board of Visitors but not Members of the MCOB, were present Saturday.

Paul J. Forch, Robert Gibson, M.D., Marc Dettmann, Ms. Sally Barber, and Greg Hart were present both days.

William Steers, M.D., Fred Wooten, M.D., Irving L. Kron, M.D., Jonathan Truwit, M.D., Erik Hewlett, M.D., Thomas Massaro, M.D., Richard Pearson, M.D., Larry Fitzgerald, Ms. Pamela Cipriano, Ms. Margaret van Bree, Ms. Patricia Cluff, Tom Harkins, and Jeffrey Wymard were present on Saturday only.

The Chair made opening remarks on the purposes of the Retreat, a principal one being to better understand the role of the Medical Center Operating Board. He discussed the history of academic medical centers in the forty years since the establishment of the Medicare and Medicaid programs, touching on the payment systems imposed by the programs, the provision of indigent care and the current stresses on academic medical centers.

After adopting the following motion, the Board went into Executive Session at 12:50 p.m.:

That the Medical Center Operating Board convene in executive session to evaluate proprietary business information of the University of Virginia Medical Center in order to assess and discuss its comparative standing in the health care marketplace as evidenced by bench marking and other data, and to evaluate, discuss and determine potential strategic long-range goals for the Medical Center with respect to accessing capital and leveraging on investment and financial planning, and with respect to market development opportunities in connection with infrastructure planning and enhancement in patient care, training and research. As well as to discuss how this Board may further achievement of the strategic goals through its leadership, so that the Medical Center will retain standing and excellence within its competitive environment. Disclosure of these discussions at this time would adversely affect the Medical Center's competitive and bargaining position. The foregoing motion is authorized by Sections 2.2-3711 (A) (1), (6), (8) and (23) of the Code of Virginia.

The Board recessed at 6:05 p.m. and resumed in Executive Session at 8:05 a.m. on Sunday, July 31st.

The Board resumed in Open Session at 10:00 a.m. and adjourned after adopting the following resolution certifying that its discussions in Executive Session had been conducted in accord with the provisions of the Virginia Freedom of Information Act:

That we vote on and record our certification that, to the best of each Board member's knowledge, only public business matters lawfully exempted from open meeting requirements and which were identified in the motion(s) authorizing the closed session, were heard, discussed or considered in closed session.

AGG:lah

These minutes have been posted to the University of Virginia's Board of Visitors website.

<http://www.virginia.edu/bov/mcobminutes.html>