On February 13, 2003, the Rector appointed the Special Committee on Governance and charged it with evaluating the effectiveness and efficiency of the Board of Visitors, its committee structure, and related process. Thomas F. Farrell, II, was appointed Chair; the other Members of the Committee are William G. Crutchfield, Jr., William H. Goodwin, Jr., Gordon F. Rainey, Jr., Thomas A. Saunders, III, and E. Darracott Vaughan, Jr., M.D., and John P. Ackerly, III, Ex Officio. Leonard W. Sandridge, Executive Vice President and Chief Operating Officer of the University, and Alexander G. Gilliam, Jr., Secretary to the Board, serve as ex officio advisory members.