

Matthew Holden, Jr. is Henry L. and Grace M. Doherty Professor Emeritus of Politics, and taught at the University of Virginia faculty from 1981 through 2002. He is a former President of the American Political Science Association, a former President of the Policy Studies Organization, a Fellow of the American Academy of Arts and Sciences, and a Fellow of the National Academy of Public Administration.

#### Principal Professional Identification.

Holden's primary professional identification is with executive politics and public administration and with public policy, especially on energy and on environment.

Over the course of his career his writing, research, and teaching have covered a variety of fields, most notably public administration and public policy, politics and law, urban politics, ethnicity and race relations, decision-making processes, and methodology. Although not a part of his research and writing program, his thinking has been strongly influenced as well by international politics and comparative politics.

His writing as of recent years, and his current work, reflects the central predicate that politics is "the organization of power in human groups," and thus not limited to the full range of human action, not merely the formal institutions identified as "the State." It is also built upon the premise of the three crucial resources of politics as information, money and its surrogates, and force.

#### Current Work.

Holden's current book writing projects to which he has given attention in the four years since retirement four.

(1) A theoretical and historical examination of administration as the dominant mode of exercising political power, developed from the Julian J. Rothbaum Lectures in Representative Government, The Carl Albert Center for Congressional Research and Studies, University of Oklahoma, 2001. This is now in final preparation.

(2) The Divisible Republic in the 21<sup>st</sup> Century, elaborating and refining the thesis that African Americans and whites constitute two "socio-cultural 'nations'" within the body politic. The significant practical issue is the achievement of social peace through their "integration," and this is also a crucial theoretical issue.

(3) Regulatory Policy and Practice: Reflections of an Observing Participant, an interpretation of the actual processes of regulatory decision-making in government, as the interplay of politics, economics, law, and technology, based in part upon experience in

governmental advisory committees, as a corporate director, and in the Public Service Commission of Wisconsin and in the Federal Energy Regulatory Commission.

( 4) Bargaining and Command in the Executive Process

Explication of relationships to be expected in the normal pattern between chief executives, executive entourages, and operating agency executives (department secretaries, ministers, etc.)

Essential Approach.

Holden has set forth the idea that political science is both an intellectual realm and an organizational realm, and the latter naturally tends to control the actual work, and thus progress, in the former. In this respect, he thus maintains, and seeks to encourage, interest in some other significant areas he deems worthy of newer development. These are, particularly,

(1) inter-collectivity transactions in that most politics at a certain point takes its most serious forms specifically in inter-organizational competition, settlement and retrenchment, whether in the nation-state as actor, the corporation as actor, or the city as actor where there arises the problem of "diplomacy and community" in metropolitan areas;<sup>3</sup>

(2) the politics of industrial organization, especially (a) the energy industries, most visibly the world-wide shakeup of the electric utility industry and (b) the politics of the financial system; and,

(3) the integration of historical data and political science concepts, which involves re-learning and using the historical material in a depth not now present.

Beyond Political Science.

Beyond standard political science, he and his spouse, Dorothy H. Holden, have, since 2003, developed a substantial effort in The Isaiah T. Montgomery Studies Project, Inc. Isaiah T. Montgomery (1847-1924) was the lone African American delegate in the Mississippi Constitutional Convention of 1890. The Montgomery experience becomes a launching platform to examine both why Mississippi is what it is, how it fits into and sustains the national polity and how we might forecast its future. The issues are intellectually significant precisely because Mississippi as a polity has been so much a deviation from the norms that political science takes for granted about the United States as a whole.

Montgomery's speech, essentially a realpolitik speech of surrender before compelling force, in the 1890 Constitutional Convention, is much cited but little read.

This speech has been resurrected and edited by Matthew Holden, Jr. and published in 2004 under the title “What Answer?”: Speech in Support of Franchise Committee Report, Mississippi Constitutional Convention of 1890, edited by Matthew Holden, Jr. (Charlottesville, VA: The Isaiah T. Montgomery Studies Project, Inc., 2004.)

The Reputation of Isaiah T. Montgomery: The Greatness of a Compromised Man, (Prepared for Delta Research and Cultural Institute, Mississippi State University under Memorandum Agreement), raises the question of political reputation as a phenomenon worth serious study, and raises serious challenges to the factual and the conceptual validity of existing writing that touches upon Montgomery. Accordingly, it is intended call for a new appraisal of conceptions of black politics, Southern history, and early 20<sup>th</sup> century politics as offered both by black and by whiter scholars. This manuscript is in final preparation and should be published before the end of the calendar year 2006.

Holden has been engaged, over the years, in a variety of civic, community, civil rights, ecclesiastical, and public activities. In 1975-77 he was Commissioner of the Public Service Commission of Wisconsin. In 1977-81 he was Commissioner of the Federal Energy Regulatory Commission. He has served on a variety of state and Federal advisory groups. When the House of Representatives was proceeding against President Bill Clinton he was one of the nineteenth academic witnesses invited to testify before the Sub-Committee on the Constitution, House Judiciary Committee on “historical and constitutional standards for impeachment.” Holden’s testimony was based upon a close study of several hundred years of English constitutional history, as the drafters of the 1787 Constitution were expressly aware of the Warren Hasting trial and grounded their thinking in their understanding of English precedents.

In the 1960s and 1970s, he was engaged in community level civil rights and political activity and in efforts to create a stronger analytical base for nation-wide black political activity.

In these various activities, Holden has over the years arrived at a stronger conviction of the intellectual importance of a serious connection between political science and a serious grasp of the world to which concepts actually refer. His formulation now is that scholarship can risk producing people who know the formulae for fire, but have never had a sense of the danger of themselves being burned. From “practice into theory” is at least as significant as from “theory into practice.”

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Addendum

Vita (in detail)

Matthew Holden, Jr.

## EDUCATION

Northwestern University, M.A., 1956, Political Science:  
Ph.D., 1961, Political Science  
Roosevelt University, B.A., 1952, Political Science  
University of Chicago, 1946-1950  
Public Schools, Mississippi and Chicago, Illinois

## MILITARY

U.S. Army, 1955-1957, Artillery (Korea, 1956-57)

## PRESENT POSITION

Henry L. and Grace M. Doherty Professor Emeritus of Politics. Retired May 24, 2002, having served at University of Virginia from 1981-2002.

President, Isaiah T. Montgomery Studies Project, Inc.<sup>1</sup>

## PREVIOUS POSITIONS

A. Academic

Provost's Summer Scholar, University of Mississippi, June 2004

Visiting Research Professor, Department of Urban and Regional Planning, Jackson State University, Second Semester, 2004

Distinguished Visiting Professor of Political Science, Jackson State University, Second Semester, 2003.

Public Policy Scholar, Woodrow Wilson International Center for Scholars, 2001

[Newman Visiting Professor of American Civilization, Cornell University, Second Term, 1995-96]

Member, Center for Advanced Studies, University of Virginia, concurrently with faculty appointment for the period 1981-1984

Professor of Political Science/Public Policy and Administration, University of Wisconsin, September 1969-August 31, 1981:

- a. Sometime Research Associate, Institute for Research on Poverty
- b. Leonardo Scholar, by appointment of the Chancellor, 1973
- c. On leave for public service, June 1975-1981

Associate Professor, Professor, Political Science, Wayne State University, 1966-1969

Assistant Professor of Political Science, University of Pittsburgh, 1963-1965  
Sometime associated with Center for Regional Economic Studies project for President's Appalachian Regional Commission, 1963-1964

Instructor, then Assistant Professor, Political Science, Wayne State University, 1961-1963

Research Associate, Institute of Government and Public Affairs, University of Illinois, October 1959-January 1961

#### B. Public/Governmental Appointments

Commissioner, Federal Energy Regulatory Commission, October 28, 1977-August 31, 1981

Commissioner, Public Service Commission of Wisconsin, May 1975-October 27, 1977

Staff Consultant, Cuyahoga County, Charter Commission, Cleveland, Ohio 1959 (January-October)

Note: The Cuyahoga County Charter Commission was a body elected with legal authority to draft and submit to the voters a county charter for the County of Cuyahoga.

Research Assistant on Government Organization, Cleveland Metropolitan Services Commission (METRO), 1957-1958

Note: The Cleveland Metropolitan Services Commission was a community study project jointly sponsored by the business community of the Cleveland area, local government leaders, and the Ford Foundation.

Research Associate, Ohio Legislative Service  
Commission, Columbus, Ohio, Summer 1954 and Summer  
1955.

Note: The Ohio Legislative Service was at that time  
the principal research support agency for the state  
legislature.

BIBLIOGRAPHY  
(By Sub-field)

PUBLIC ADMINISTRATION/PUBLIC POLICY

"The Artificial Earthquake: Commentary on Electric  
Restructuring in California," Public Works Management & Policy (2002)

Cabinet Departments With Domestic Responsibilities: A Working Note and  
Bibliography, 1933-1981, With the assistance of Seth W. Norton, et. al., Charlottesville:  
Institute of Government, University of Virginia, 1984.

The Centrality of Administration to Politics, Charlottesville: Institute of Government,  
Working Papers in Public Administration, No.1, 1984.

Continuity and Disruption: Essays in Public Administration, Pittsburgh: University of  
Pittsburgh Press, 1996.

"The Energy Problem in the American Democracy," The Crisis 87:3 (March 1980), 99-  
102.

"'Imperialism' in Bureaucracy," American Political Science Review, 70:4 (December  
1966), 943-951.

"Political Power and the Centrality of Administration: The Politico-Logic of Field  
Administration," in Ali Farazmand (ed.), Modern Systems of Government: The Role of  
Bureaucrats and Politicians, Thousand Oaks, CA: Sage Publications, Inc., 1997, \_\_\_ - \_\_\_

The Politics of Poor Relief: A Study in Ambiguities, Beverly Hills: Sage Publications,  
1974.

"Politics and Weather Modification," in W. R. D. Sewell et. al., Modifying the Weather,  
Victoria, B.C., Canada: Western Geographical Series, No.9, 1973, 261-322.

Pollution Control as Bargaining Process, Ithaca: Cornell University, Water Resources Center, October 1966, (Publication No. 9).

"Propositions on the Structure of Bargaining and Command: A Memorandum for Research," Presidency Research IX:2 (Spring 1987), 32-49.

"Public Policy Implications (Discussion)," in Morris E. Guernsey and James R. Hibbs (eds.), Social Sciences and the Environment: Conference on the Present and Potential Contribution of the Social Sciences to Research and Policy Formulation in the Quality of the Physical Environment, Boulder: University of Colorado Press, 1967, 93-97.

"The Presidency and Constitutional Change in the 20th Century: The Racial Component," PRG Report (Newsletter of the Presidency Research Group), Fall 1993, 1 and 4-9.

"The Presidency and the Regulatory Process: Energy," in Kenneth W Thompson, ed., Governance VI New Insights on Governance: Theory and Practice. Lanham: University Press of America, Inc., 1995, 173-190.

Racial Stratification as Accident and as Policy, Charlottesville: Center for Public Service, University of Virginia, 1989 (Paper).

"The Regulatory Process and the Politics of Energy," in Arthur Sacks and Leon Lindberg (eds.), The Institutional and Political Challenges of Energy Politics, Madison: Institute for Environmental Studies, University of Wisconsin, 1982, 9-20.

"The Regulatory Process Under the National Energy Act," in Proceedings of the 1979 Rate Symposium on Problems of Regulated Industries, Columbia, MO.: University of Missouri-Columbia, Extension Publications, 1979.

"Reflections on How Political Scientists (and Others) Might Think About Energy and Policy," Oxford Handbook on Public Policy (Announced for publication, May 2006.)

Resources and Decisions (co-author), N. Scituate, Mass.: Duxbury, 1975.

"The Utility Problem and the Energy Problem," in Harry M. Trebing (ed.), Challenges for Public Utility Regulation in the 1980s, East Lansing: Institute of Public Utilities, Graduate School of Business Administration, 1981, 18-22.

"Why Entourage Politics Is Volatile," in James Pfiffner (ed.), The Managerial Presidency, Pacific Grove, CA: Brooks-Cole, 1990, 61-77.

POLITICS AND LAW

(Book Review) Closing the Books: Transnational Justice in Historical Perspective., by Jon Elster, (New York: Cambridge University Press, 2004), in Law and Politics Book Review, Wayne McIntosh (ed.), Department of Government and Politics, University of Maryland, August 2005.

"To Get Beyond the Cult for the Robe," Symposium: APSA Presidents Reflect on Political Science, Perspectives on Politics 3:2 (June 2005), 318-319.

"Law and Order in the Metropolitan Area," Pittsburgh: University of Pittsburgh, University-Urban Interface Program, 1971.

"Litigation and the Political Order," Western Political Quarterly, 16:4 (December 1963), 771-781.

"Maintaining Order in Urban Areas," Proceedings of the 1967 Urban Policy Conference, Iowa City: Institute of Public Affairs, University of Iowa, 1968, 5-12.

"The Modernization of Urban Law and Order," (Review Essay), Urban Affairs Quarterly, December 1966, 92-101.

"Politics, Public Order, and Pluralism," in James R. Klonoski and Robert I. Mendelsohn (eds.), The Politics of Local Justice, Boston: Little, Brown and Company, 1970, 238-255.

"The Quality of Urban Order," in Henry J. Schmandt (ed.), The Quality of Urban Life, Los Angeles: Sage Publications, Inc., 1969, 431-455.

"Was the Election of 2000 a Judicial Coup d'Etat?: A Review of Three Books," Focus on Law Studies 17:1 (Fall 2001), 10-11.

## URBAN POLITICS

County Government in Ohio, Cleveland: Cleveland Metropolitan Services Commission, 1958.

(Review of) Paul R. Dommel et al., Decentralizing Urban Policy, in American Political Science Review, 77.2 (June 1983), 465-466.

"Decision-making on a Metropolitan Government Proposition," in Scott A. Greer et al., (eds.), The New Urbanization, New York: St. Martin's Press, 1966, 315-338.

"The Governance of the Metropolis as a Problem in Diplomacy," Journal of Politics, 26:3 (August 1964), 627-647.

Inter-Governmental Agreements in the Cleveland Metropolitan Area, Cleveland: Cleveland Metropolitan Services Commission, 1958.

"The Politics of Urbanization," in Harlan Hahn, (ed.), People and Politics in Urban Society, Beverly Hills: Sage Publication, Inc., 1972, 557-600.

## ETHNICITY AND RACE RELATIONS

"Achieving Order and Stability: The Future of Black-White Relations," in Harvey S. Perloff (ed.), The Future of the U.S. Government: Toward the Year 2000, New York: George Braziller, 1971-99.

"Black Politics and the New Urban Politics," Review of Black Political Economy, (Winter 1972).

The Divisible Republic, New York: Abelard Schuman 1973 (Hardcover combined edition of Politics of the Black "Nation" and White Man's Burden).

"Ethnic Accommodation in a Historical Case," Comparative Studies in Society and History, 8:2 (January 1966), 168-180.

"On the Misunderstanding of Important Phenomena," (Review Essay) Urban Affairs Quarterly, (September 1968), 111-129.

The Politics of the Black "Nation", New York: Intext, 1974.

"Race and Constitutional Change in the 20th Century: The Role of the Executive," in John Hope Franklin and Genna Rae McNeil (eds.), African Americans and the Living Constitution, Washington: Smithsonian Institution Press, 1995.

"Reflections on Two Isolated Peoples," in Joseph R. Washington, Jr. (ed.) Jews in Black Perspectives: A Dialogue, Rutherford, N.J.: Fairleigh Dickinson Press, 1984, 182-211.

Note: A slightly different version is Reflections on Two Isolated Peoples, (private publication) McClean, VA: Court Square Institute, 1983.

"The Republic in Crisis: Reflections on Race and Politics," in Reza Rezazadeh (ed.), Symposium on Civil Rights, Platteville, Wisconsin: Wisconsin State University, 1965, 24-51.

Tabulation of Bills and Proposed Resolutions Relative to Afro- Americans, 1902-1948, Charlottesville, VA: The Matthew Holden, Jr. Archives, P.O. Box 5623, Barracks Road Station, 1987.

What Black Leaders and Jewish Leaders Should Know and Do: Constructive Realism for Inter-Ethnic Diplomacy in the 21<sup>st</sup> Century, Carolyn W. Haas Lecture in Honor of St. Clair Drake, Chicago: Roosevelt University, Franklin & Eleanor Roosevelt Center for Democratic Values, 1999.

The White Man's Burden, New York: Intext, 1974.

#### DECISION-MAKING

"Committee Politics Under Primitive Uncertainty," Midwest Journal of Voluntary Action Research 2:1 (January 1973), 48-59.

#### AMERICAN POLITICS

"Congress on the Defensive: An Hypothesis from the Iran-Contra Problem," National Political Science Review, 1 (1989).

"Critique of the Systemic Implications of the Concept of a Six-Year Presidential Term," Virginia Papers on the Presidency XII (1983), 79-76.

"Party Politics and Ethnic Politics," in Clyde J. Wingfield (ed.), Political Science: Some New Perspectives, El Paso: University of Texas at El Paso, Texas Western Press, 1967, 117-131.

President, Congress, and Racial Stratification, Boulder, Colorado: 1985. (Based upon Ernest T. Patterson Memorial Lecture, Department of Political Science, University of Colorado.)

"The Rewards of Daring and the Ambiguity of Power," The State of Black America, 1990 New York: National Urban League, 1990, 109-120.

"Toward A Political Science of American History: Thoughts from Four Episodes," Political Chronicle 11: 2 (February 1999), 32-48.

(Review of) Hindy Lauer Schachter, Frederick W. Taylor and the Public Administration Community.

(Review of) John Rohr, Civil Servants and Their Constitutions (in Journal of Public Administration Research and Theory, 2002)

## METHODOLOGY

"Judgment and the Right Questions," American Politics Quarterly, 1:2 (April 1973), 189-214.

Moral Engagement and Combat Scholarship: Contemporary Notes on a Black Scholarly Tradition, (private publication), McLean, VA: Court Square Institute, 1983.

## MISCELLANEOUS

"On Strategies of Pedagogic Reform," Graduate Comment, (Wayne State University), 9:4 (1966), 253-259.

"The Delta: Notes on Demography, Domination, Debt, Development, and Democracy," The Arkansas Review: Journal of Delta Studies (Announced for publication, April, 2006)

"The Politics of Inclusion and Exclusion and the Role of Institutions," in R. A. W. Rhoades, Bert A. Rockman, and Sarah A. Binder (eds.) Oxford Handbook of Political Institutions (Forthcoming, 2006)

"Policy Content and the Regulatory Process," American Behavioral Scientist, September-October 1975.

The Challenge to Racial Stratification, (Volume 4: National Political Science Review, Sponsored by the National Conference of Black Political Scientists), New Brunswick: Transaction, 1993.

The Changing Racial Regime, (Volume 5: National Political Science Review, Sponsored by the National Conference of Black Political Scientists), New Brunswick: Transaction, 1995.

Varieties of Political Conservatism, Beverly Hills: Sage Publications, 1973.

What Government Does, with Dennis L. Dresang, Beverly Hills, Sage Publication, Inc., 1974.

TEACHING AREAS (Historical information only, as Matthew Holden, Jr. retired in May 2002.)

Public Administration/Executive Politics (Graduate)

Administrative Law and Public Policy, including regulatory policy and energy policy (Graduate/Upper level undergraduate)  
Politics of Prosecution (Undergraduate)  
Introduction to Public Administration (Undergraduate)  
Groups in the Political Process (Graduate)

## PROFESSIONAL ACTIVITIES

### A. Associations and Societies (Academic)

American Political Science Association

President, 1998-99  
President-Elect, 1997-98  
Managing Editor Search Committee, 1994  
Program Chair, Annual Meeting, 1986 and various other duties  
Chairman, Ralph J. Bunche Award Committee, Annual Meeting, 1983  
Vice-President, 1976-77

American Society for Public Administration, Program Committee, 1990  
Conference, 1991

Planning Committee, Conference on Teaching Public Administration, 1997

Inter-University Consortium for Political Research Council, 1974-1975

Midwest Political Science Association, Council, 1972-1975

National Academy of Public Administration  
Standing Panel on Executive Organization and Management, 1989-present  
Panel on Congress and Executive Management, Project, 1990-91  
Presidential Search Committee, 1983 and various other duties  
Standing Panel on Social Equity, 2003  
Working Group on Africa  
Special Panel on GRID West (regional electric power organization in the Northwest), 2004  
Committee on Finance (new), 2005

National Academy of Sciences, Assembly of the Behavioral and Social Sciences, 1977-1980

Policy Studies Organization, President, 1993-1994

Social Science Research Council Board of Directors, 1969-1972

Southern Political Science Association, V.O. Key Awards Committee; Member, 1994; Chair, 1995

Sometime member, American Historical Association and American Sociological Association

B. Non-academic organizations

American Bar Association, Sometime Associate Member

Isaiah T. Montgomery Studies Project, Inc., initiated by Dorothy H. Holden and Matthew Holden, Jr to advocate, encourage, and produce political, economic, and cultural studies related to Isaiah T. Montgomery (1847-1924.)

National Association of Regulatory Utility Commissioners  
Ad Hoc Committee on National Energy Policy, 1975  
Gas Committee, 1976-1981  
Executive Committee, 1979-1981

C. Journals

Editor, National Political Science Review, 1991-1994

Editorial Board Member, Policy Studies Journal, 1994-97

Editorial Board Member

Journal of Public Management and Social Policy  
Public Organization Review: A Global Journal

Co-Editor, with Uday Desai and Mack Shelley, Special Issue on Politics and Policy, Policy Studies Journal

Previously served on editorial boards of American Political Science Review, American Behavioral Scientist, American Political Quarterly, Ethnicity, Journal of Politics, Sage Yearbooks on Public Policy, and Policy Analysis

D. Other Professional Activities

Public Administration Discipline Screening Committee, Council on International

Exchange of Scholars, 1986-89

Selection Committee, Distinguished Scholar Program, Joint Center for Political Studies, 1986-1991

Lecturer under American Participants Program, United States Information Agency, South Africa, Mozambique and Tanzania, 1992<sup>4</sup>

## PUBLIC AND COMMUNITY ACTIVITIES

### 1. Civic

Committee on the Constitutional System, Board of Directors, 1984

National Advisory Board, Center for National Policy

National Regulatory Research Institute, Ohio State University Board of Directors, 1986-91. (The Institute, domiciled at Ohio State University, is sponsored by the National Association of Regulatory Utility Commissioners.)

### 2. Governmental advisory

Task Force on Electric System Reliability, 1997-98, U. S. Department of Energy (appointed by Secretary of Energy Hazel R. O'Leary)

Electricity Advisory Board, 2002-2005, appointed by Secretary of Energy Spencer Abram. Reappointed 2004 .

Witness before House Judiciary Committee, Subcommittee on Constitution, 1998, Hearings on Constitutional and Historical Standards for Impeachment

### 3. Religious

Episcopal Church of the United States

Standing Commission on the Church in Metropolitan Areas

1 Standing Committee Member, Diocese of Virginia, 1994

1st Alternate, Virginia Deputation, House of Deputies, General Convention, 1994

1st Alternate, House of Deputies, Virginia Deputation, General Convention, 1997 (resigned in anticipation of duties in the American Political Science Association)

President, Region XV, Diocese of Virginia, 1992-1994

Nominating Committee for the Election of Suffragan Bishops, Diocese of Virginia, 1992-1993

Task Group on Black, Asian, and Hispanic Ministries, 1989-90  
Task Force on Giving, 1991

Trinity Episcopal Church, Charlottesville, Virginia  
Alternate, Diocesan Council, 1989  
Delegate, Diocesan Council, 1990  
Alternate, Diocesan Council, 1991  
Vestry, 1988-90  
Senior Warden, 1989-90

Trinity Episcopal Child Care Center Chairman, 1990-1993

## REFERENCE LISTINGS

American Men and Women of Science: The Social and Behavioral Sciences  
12th edition

American Political Scientists: A Dictionary (Edited by Glenn H. Utter and  
Charles Lockhart), Westport, CT: Greenwood Press, 1993

Encyclopedia of African American Politics (Edited by Robert C. Smith), New  
York: Facts on File, 2005

Who's Who in America, 44th edition (Marquis)

Who's Who Among Black Americans, 3rd edition, 1967-77 (Marquis)

Who's Who in the Midwest, 13th edition, 1967-77 (Marquis)

Who's Who in World Oil and Gas, (1980)

The Writers Directory 1984-86 (St. James Press)

Five Black Scholars, Charles V. Willie (University Press of America)

## HONORS

Fellow, American Academy of Arts and Sciences, 2001

L. H. D. (Hon.), Virginia Theological Seminary, 2000

St. Clair Drake Lecturer, Roosevelt University, 1999

Elected to Omicron Delta Kappa, University of Virginia, 1995

Otto Wirth Award, Roosevelt University Alumni Association, 1988

Phi Beta Kappa, University of Virginia, 1986

L.L.D. (Hon.), Tuskegee University, 1985

#### PRIVATE SECTOR (Non-Academic)

Director, Atlantic Energy, Inc., 1981-1998

Chairman, Audit Committee (1992-1998)

Served some six hundred hours as arbitrator in multi-company dispute

#### PUBLIC-PRIVATE CONSULTING

2002-2004 Member of Team organized by AEAI/PAConsulting to prepare report for Agency for International Development on energy and democratic governance.