TO: The Medical Center Operating Board:

Charles M. Caravati, Jr., M.D., Chair
William H. Goodwin, Jr.
John P. Ackerly, III, Ex Officio

and

The Remaining Members of the Board:

Thomas J. Bliley, Jr. Timothy B. Robertson
William G. Crutchfield, Jr. Terence P. Ross
Thomas F. Farrell, II Thomas A. Saunders, III
Charles L. Glazer Elizabeth A. Twohy
T. Keister Greer Benjamin P.A. Warthen
Elsie Goodwyn Holland Joseph E. Wolfe
Gordon F. Rainey, Jr. Sasha L. Wilson

FROM: Alexander G. Gilliam, Jr.

SUBJECT: Minutes of the Meeting of the Medical Center Operating Board on April 4, 2002

The Medical Center Operating Board of the University of Virginia met, in Open Session, at 5:00 p.m., Thursday, April 4, 2002, in the East Oval Room of the Rotunda; Charles M. Caravati, Jr., M.D., Chair, presided. John P. Ackerly, III, Rector, was present.

Also present were Thomas J. Bliley, Jr., William G. Crutchfield, Jr., Thomas F. Farrell, II, Charles L. Glazer, Mrs. Elsie Goodwyn Holland, Gordon F. Rainey, Jr., Terence P. Ross, Thomas A. Saunders, III, Ms. Elizabeth A. Twohy, Benjamin P.A. Warthen, Joseph E. Wolfe, and Ms. Sasha L. Wilson.

Present as well were John T. Casteen, III, Leonard W. Sandridge, Alexander G. Gilliam, Jr., Paul J. Forch, R. Edward Howell, Gene D. Block, Ms. Colette Sheehy, Robert E. Reynolds, M.D., H. Christopher Alexander, III, M.D., George W. Beller,
Charles H. Crowder, Jr., M.D., President of the Medical Alumni Association, and Herbert Timothy Lovelace, Jr., the Student Member-elect, were present too.

The Chair introduced Mr. Howell, Vice President and Chief Executive Officer of the Medical Center, and asked him to present the Agenda.

Mr. Howell noted that this was the first meeting of the Medical Center Operating Board (its full membership has not yet been appointed) and he outlined the duties assigned to the Board by the Board of Visitors (see the Minutes of the meeting of the Board of Visitors held on January 26, 2002), as well as some of his plans for how these duties are to be carried out.

The Chair and Mr. Howell explained that the Medical Center Operating Board must ratify certain actions taken previously by the Medical Policy Council and the Medical Center administration. These actions, they said, have been grouped together in an organizational resolution, which the Medical Center Operating Board must approve at its first meeting; this organizational resolution does not require the approval of the full Board of Visitors.

On motion, the Medical Center Operating Board approved the necessary resolution.

**ORGANIZATIONAL RESOLUTION**

WHEREAS, by virtue of the Board of Visitors’ creation of the Medical Center Operating Board on January 26, 2002, the Medical Center Operating Board is the governing body of the University of Virginia Medical Center and is responsible for its operation and management; and

WHEREAS, the Medical Center is not an incorporated entity separate and apart from the University of Virginia, an agency of the Commonwealth, nor is the Medical Center governed by “bylaws” in the same way as a traditional corporation in the private sector may be so governed, but the January 26, 2002, resolution of the Board of Visitors creating the Medical Center Operating Board provides that the resolution, together with the Manual of the Board of Visitors of the University of Virginia, shall serve as the bylaws of the Medical Center Operating Board; and
WHEREAS, the January 26 resolution authorizes the Medical Center Operating Board to adopt resolutions, as necessary and appropriate, for the governance of the Medical Center; and

WHEREAS, in furtherance of the mission of the Medical Center, the Medical Center Operating Board desires to adopt certain resolutions which acknowledge its role in establishing Medical Center policy, promoting performance improvement within the Medical Center, providing for organizational management and planning for the Medical Center and addressing its accountabilities and responsibilities to the patient population served by the Medical Center; and

WHEREAS, the Medical Center Operating Board further desires to ratify and adopt all existing Medical Center policies that have been approved and adopted by the Medical Policy Council or have been adopted by senior administration of the Medical Center prior to the date hereof; and

WHEREAS, the Medical Center Operating Board further desires to adopt certain resolutions for the continued governance of the Medical Center and as required by regulating agencies, accrediting entities or applicable laws in accordance with the delegation to it by the Board of Visitors;

RESOLVED that the Medical Center Operating Board acknowledges that a criteria-based process for selecting a qualified and competent Chief Executive Officer of the Medical Center, including the responsibilities of the Chief Executive Officer, has been established previously by the Board of Visitors and is adopted by the Medical Center Operating Board; and

RESOLVED FURTHER that the Medical Center Operating Board acknowledges the right of the medical staff to attendance and voice through a representative chosen by the medical staff at Medical Center Operating Board meetings, and that the elected President of the Medical Center medical staff shall serve as this representative; and

RESOLVED FURTHER that the Medical Center Operating Board ratifies and adopts all existing Medical Center policies that have been approved and adopted by the Medical Policy Council prior to April 4, 2002; and

RESOLVED FURTHER that until further resolution of this Committee, the Medical Policy Council shall continue in its present format and shall serve as the executive committee of the clinical staff of the Medical Center; and
RESOLVED FURTHER that subject to the continuing authority and policies of the Medical Center Operating Board, the Medical Policy Council is hereby delegated the authority for (i) determining the appropriate criteria for appointment and reappointment of clinicians to the clinical staff of the Medical Center and the appropriate criteria for appointment and reappointment of healthcare professionals practicing within the Medical Center, (ii) appointing and reappointing, in accordance with the established criteria, qualified clinicians to the clinical staff of the Medical Center and qualified healthcare professionals to practice within the Medical Center, and (iii) granting of privileges to the clinical staff of the Medical Center and healthcare professionals practicing within the Medical Center as determined by the Medical Policy Council to be appropriate for each individual; and

RESOLVED FURTHER that the Medical Center Operating Board hereby ratifies and adopts all existing Medical Center policies that have been approved and adopted by senior administration of the Medical Center prior to April 4, 2002; and

RESOLVED FURTHER that the Vice President and Chief Executive Officer of the Medical Center is hereby delegated the authority to adopt appropriate policies and procedures over administrative matters within the Medical Center; and

RESOLVED FURTHER that the Medical Center shall be managed and operated in compliance with all applicable laws and regulations, requirements of the Board of Visitors and the Medical Center Operating Board, applicable University policies and procedures, and Medical Center policies and procedures, including the Compliance Code of Conduct and the applicable conflict of interest requirements as defined under law.

Referring Members to material previously distributed to them, Mr. Howell explained the template that will be used for periodic financial reports to the Board, beginning in Fiscal Year 2003 (July 1, 2002–June 30, 2003).

Mr. Howell, who has only recently assumed his duties, then gave some initial observations of the Medical Center: it is a complex organization, more complex than he had anticipated; it is financially stable; and its future health depends very much on the health of the Schools of Medicine and Nursing – no one of these three elements can be weak with affecting the health and stability of the other two.
Mr. Saunders, referring to the proposed template to be used for financial reporting, suggested that there be a section benchmarking the Medical Center with comparable academic medical centers.

Mr. Fitzgerald then gave his customary financial report, observing in general that the first seven months of Fiscal Year 2002 have not been up to expectation. Patient discharges, the major determinant of net revenue, are below budget for the first seven months of the fiscal year, and down from the same period last year. If discharges had been at budget, net revenue would have been about $14,000,000 higher.

Net operating revenue, in fact, is 1.8% below budget, though it is 9.2% above last year.

Total operating expenses for the year so far are 2.8% above budget and 12.5% over last year; salaries, wages and supplies remain high and in fact are higher than budget and higher than last year.

Plans have been approved to lower expenses to approximately $3million below budgeted expenses; the major component of this plan is a reduction in hiring and the placing of limits on discretionary spending.

While the number of patient discharges is significantly below budget, short stays in the hospital are significantly above budget. Although income from short stays is less, the work associated with the care of these patients is intense.

The use of "travelers" — mainly temporary nursing staff — is significantly lower than it was six months ago and staff turnover is much lower as well.

The operating margin for Fiscal Year 2002 in its first seven months is .8%, below the budgeted margin of 5.2% and last year's 3.8%.

Mr. Howell asked Mr. Carter to elaborate on portions of Mr. Fitzgerald's report.

Finally, Mr. Howell told the Board that there will be regular reports made under the heading "Clinical Programs and Capital Development."

After approving the necessary resolution, the Board went into Executive Session at 5:20 p.m.
That the Medical Center Operating Board go into Executive Session to discuss the appointment, assignment, performance, and evaluation of prospective candidates and specific individuals and departments, including credentialing of medical staff, which will also involve consideration of the performance of specific individuals; for consultation with legal counsel on departments’ and affiliates’ performance in compliance with accreditation and Medicare participation and reimbursement requirements, which will involve discussion of the performance of individuals and include proprietary business-related information of the Medical Center. To discuss a gift to the Medical Center and to consult with legal counsel pertaining to litigation involving HEALTHSOUTH Corporation. To discuss proprietary, business-related information pertaining to the Medical Center’s acquisition of medical supplies and pharmaceuticals, where disclosure would adversely affect the competitive position of the Medical Center. To discuss proprietary, business-related information for negotiation of reimbursement terms in a proposed managed care contract for medical services; and pertaining to business development strategies regarding investment in a proposed health care joint venture, where disclosure would adversely affect the competitive position of the Medical Center. The relevant exemptions to the Virginia Freedom of Information Act for all of these are provided for in Section 2.2-3711 (A) (1), (4), (5), (6), (7), (8) and (23) of the Code of Virginia.

The Board resumed in Open Session at 6:05 p.m. and adopted the following resolutions:

NEW APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Medical Policy Council for appointment to the clinical staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Binder, Alan J., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: January 17, 2002, through January 13, 2003; Privileged in Internal Medicine.

Bourgeois, F. John, M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Appointment: January 2, 2002, through January 1, 2003; Privileged in Obstetrics and Gynecology.
Iudica, A. Christian, M.D., Physician in the Department of Family Medicine; Attending Staff Status; Period of Appointment: February 5, 2002, through November 14, 2002; Privileged in Family Medicine.

Kellams, Ann L., M.D., Pediatrician in Regional Primary Care; Attending Staff Status; Period of Appointment: January 21, 2002, through January 20, 2003; Privileged in Regional Primary Care.

Mayo, Mary Anne S., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Appointment: January 30, 2002, through April 30, 2002; Privileged in Pediatrics.

Schiff, David, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Appointment: January 24, 2002, through January 15, 2003; Privileged in Neurology.

Shivaram, Vidyullatha, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of February 25, 2002, through January 1, 2003; Privileged in Pediatrics.

Thomas, Christopher Y., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Appointment: December 31, 2001, through December 2, 2002; Privileged in Internal Medicine.

RE-APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Medical Policy Council for re-appointment to the clinical staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioners are approved:

Arntson, Thomas L., M.D., Radiologist in the Department of Radiology; Attending Staff Status; Period of Re-appointment: March 26, 2002, through March 25, 2003; Privileged in Radiology.

Bennett, James P., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Re-appointment: July 1, 2002, through June 30, 2004; Privileged in Neurology.

Bertram, Edward H., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Re-appointment: July 1, 2002, through June 30, 2004; Privileged in Neurology.
Blackhall, Leslie J., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Re-appointment: January 16, 2002, through January 15, 2004; Privileged in Internal Medicine.

Blank, Randal S., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Re-appointment: July 1, 2002, through June 30, 2004; Privileged in Anesthesiology.

Brown, Gerald L., M.D., Psychiatrist in the Department of Psychiatric Medicine; Attending Staff Status; Period of Re-appointment: February 1, 2002, through January 31, 2004; Privileged in Psychiatric Medicine.

Caldwell, Stephen H., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged in Internal Medicine.

Camerini, Victoria, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Re-appointment: February 1, 2002, through January 31, 2004; Privileged in Pediatrics.

Crosby, Ivan K., M.B.B.S., Surgeon in the Department of Surgery; Attending Staff Status; Period of Re-appointment: February 21, 2002, through February 20, 2004; Privileged in Surgery.

Drake, David B., M.D., Plastic and Maxillofacial Surgeon in the Department of Plastic Surgery; Attending Staff Status; Period of Re-appointment: January 1, 2002, through December 31, 2003; Privileged in Plastic Surgery.

Durbin, Charles G., M.D., Anesthesiologist in the Department of Anesthesiology; Attending Staff Status; Period of Re-appointment: July 1, 2002 through June 30, 2004; Privileged in Anesthesiology.

Fagerli, Julian C., M.D., Urologist in the Department of Urology; Visiting Staff Status; Period of Re-appointment: March 8, 2002, through March 7, 2004; Privileged Urology.

Forbes, John, M.D., Physician in Regional Primary Care; Attending Staff Status; Period of Re-appointment: February 1, 2002, through January 31, 2004; Privileged in Regional Primary Care.
Haley, E. Clarke, M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Re-appointment: July 1, 2002, through June 30, 2004; Privileged in Neurology.

Head, Barbara B., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Re-appointment: March 13, 2002, through February 29, 2004; Privileged in Obstetrics and Gynecology.

Johnston, Karen C., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Re-appointment: July 1, 2002, through June 30, 2004; Privileged in Neurology.

Kahler, David M., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Re-appointment: January 1, 2002, through December 31, 2003; Privileged in Orthopedic Surgery.

Kaufman, David A., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Re-appointment: January 1, 2002, through December 31, 2003; Privileged in Pediatrics.

Kirk, Susan E., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Re-appointment: February 1, 2002, through January 31, 2004; Privileged in Internal Medicine.

Leinbach, Thomas E., D.D.S., Dentist in Chief in the Department of Dentistry; Attending Staff Status; Period of Re-appointment: July 1, 2001, through June 30, 2003; Privileged in Dentistry.

Long, Todd J., M.D., Ophthalmologist in the Department of Ophthalmology; Visiting Staff Status; Period of Re-appointment: February 1, 2002, through January 31, 2004; Privileged in Ophthalmology.

Lopes, M. Beatriz, M.D., Pathologist in the Department of Pathology; Attending Staff Status; Period of Re-appointment: January 1, 2002, through December 31, 2003; Privileged in Pathology.

Michel, Robert S., M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Re-appointment: February 1, 2002, through January 31, 2004; Privileged in Pediatrics.
Miller, Charles W., M.D., Orthopedic Surgeon in the Department of Orthopedic Surgery; Attending Staff Status; Period of Re-appointment: January 1, 2002, through December 31, 2003; Privileged in Orthopedics.

Morgan, Raymond F., M.D., Plastic Surgeon in the Department of Plastic Surgery; Attending Staff Status; Period of Re-appointment: April 1, 2002, through March 31, 2004; Privileged in Plastic Surgery.

Nadkarni, Mohan M., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Re-appointment: January 1, 2002, through December 31, 2003; Privileged in Internal Medicine.

Nunes, Kenneth J., M.D., Obstetrician and Gynecologist in the Department of Obstetrics and Gynecology; Attending Staff Status; Period of Re-appointment: April 1, 2002, through March 31, 2004; Privileged in Obstetrics and Gynecology.

Pappas, Diane, M.D., Pediatrician in the Department of Pediatrics; Attending Staff Status; Period of Re-appointment: February 1, 2002, through January 31, 2004; Privileged in Pediatrics.

Phillips, Lawrence H., M.D., Neurologist in the Department of Neurology; Attending Staff Status; Period of Re-appointment: July 1, 2002, through June 30, 2004; Privileged in Neurology.

Pruett, Timothy L., M.D., Surgeon in the Department of Surgery; Attending Staff Status; Period of Re-appointment: January 1, 2002, through December 31, 2003; Privileged in Surgery.

Russell, Mark A., M.D., Dermatologist in the Department of Dermatology; Attending Staff Status; Period of Re-appointment: February 12, 2002, through February 11, 2004; Privileged in Dermatology.

Tabbara, Imad, A., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Period of Re-appointment: February 1, 2002 through January 31, 2004; Privileged in Internal Medicine.

Young, James D., M.D., Urologist in the Department of Urology; Visiting Staff Status; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged in Urology.
LOCUM TENENS APPOINTMENTS TO THE CLINICAL STAFF

RESOLVED that the recommendation of the Medical Policy Council for the appointment as a locum tenens for appointment to the clinical staff of the University of Virginia Medical Center and the granting of specific privileges to the following practitioner is approved:

Abdullah, David C., M.D., Professor in the Department of Radiology; Short Term Visiting Staff Status; Period of Appointment: January 11, 2002, through January 23, 2002; Privileged in Radiology.

Koutrouvelis, Panos G., M.D., Urologist in the Department of Urology; Period of appointment: March 18, 2002, through March 25, 2002; Privileged in Urology.

RESIGNATION FROM THE CLINICAL STAFF

RESOLVED that the recommendation of the Medical Policy Council for the resignation of clinical privileges to the following practitioners are approved:

Faust, Russell A., M.D., Physician in the Department of Otolaryngology; Attending Staff Status; Effective date of Resignation: April 1, 2002.

Matsumura, Martin, M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Effective date of Resignation: January 31, 2002.

Moorman, Jonathan P., M.D., Physician in the Department of Internal Medicine; Attending Staff Status; Effective date of Resignation: December 29, 2000.

NEW APPOINTMENTS OF HEALTHCARE PROFESSIONALS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Medical Policy Council for the granting of credentials to the following healthcare professionals for appointment to the clinical staff of the University of Virginia Medical Center are approved:


Borish, Lori, R.N., N.P., Adult Nurse Practitioner in the Sleep Disorders Center; Period of Appointment: January 10, 2002, through January 9, 2003; Privileged as Adult Nurse Practitioner.

Borowitz, Kathleen A., M.S., Speech Pathologist in the Kluge Children’s Rehabilitation Clinic, and 7 Central and 7 West in the Hospital; Period of Appointment: February 5, 2002, through February 4, 2003; Privileged as Speech Pathologist.


RE-APPOINTMENT OF HEALTHCARE PROFESSIONALS TO THE CLINICAL STAFF

RESOLVED that the recommendations of the Medical Policy Council for the re-appointment of the following healthcare professionals to the clinical staff of the University of Virginia Medical Center are approved:

Beard, Michelle A., R.N., ACNP, Acute Care Nurse Practitioner in the Department of Internal Medicine; Period of Re-appointment: January 23, 2002, through January 22, 2004; Privileged as Acute Care Nurse Practitioner.


Coleman, Joanne K., R.N., N.P., Family Nurse Practitioner in the Greene County Health Department; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Family Nurse Practitioner.

Cuccia, Gary, CRNU, Certified Nurse Anesthetist in the Operating Room; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Certified Nurse Anesthetist.


Ekberg-Shelley, Jan E., CRNA, Certified Nurse Anesthetist in the Operating Room; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Certified Nurse Anesthetist.

Eastham, Linda, R.N., N.P., Family Nurse Practitioner in the Infectious Disease Clinic; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Family Nurse Practitioner.

Gray, Mikel L., Ph.D., N.P., Pediatric Nurse Practitioner in the Urology Clinic; Period of Re-appointment: July 1, 2001, through June 30, 2002; Privileged as Pediatric Nurse Practitioner.


Korol, Barbara, CRNA, Certified Nurse Anesthetist in the Operating Room; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Certified Nurse Anesthetist.

Malina, Barbara L., R.N., N.P., Acute Care Nurse Practitioner in the Cardiology Clinic; Period of Re-appointment: February 1, 2002, through January 31, 2004; Privileged as Acute Care Nurse Practitioner.

Miller, Kathy F., CRNA, Certified Nurse Anesthetist in the Operating Room; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Certified Nurse Anesthetist.

Robinson, Linda W., CRNA, Certified Registered Nurse Anesthetist in the Operating Room; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Certified Registered Nurse.


Schuyler, Deborah, CRNA, Certified Nurse Anesthetist in the Operating Room; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Certified Nurse Anesthetist.

Syverud, Geraldine A., CRNA, Certified Nurse Anesthetist in the Operating Room; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Certified Nurse Anesthetist.

Thompson, Cynthia A., CRNA, Certified Nurse Anesthetist in the Operating Room; Period of Re-appointment: March 1, 2002, through February 29, 2004; Privileged as Certified Nurse Anesthetist.


Turman, Ann E., R.N., N.P., Acute Care Nurse Practitioner in 3 Central and 3 West of the Hospital; Period of Re-appointment: December 11, 2001, through December 10, 2003; Privileged as Acute Care Nurse Practitioner.

RESIGNATION OF HEALTHCARE PROFESSIONALS

RESOLVED that the recommendation of the Medical Policy Council for the resignation of clinical privileges to the following healthcare professionals are approved:

Krongaard-DeMon, Linda S., R.N., Family Nurse Practitioner in the University Medical Center; Effective date of Resignation: December 31, 2001.

APPROVAL TO ENTER INTO A PARTNERSHIP WITH OUTPATIENT IMAGING AFFILIATES FOR THE PROVISION OF IMAGING SERVICES

WHEREAS, the Medical Center of the University of Virginia desires to expand its radiology imaging business to continue and further its mission of clinical care, teaching, and research; and

WHEREAS, the Medical Center, in furtherance of these aims wishes to enter into a joint venture with Outpatient Imaging Affiliates, LLC, a national leader in providing and managing imaging services; and

WHEREAS, Section 23-77.3 of the Code of Virginia grants authority to the Medical Center to enter into joint ventures;

RESOLVED that the University, on behalf of the Medical Center, enter into a joint venture with Outpatient Imaging Affiliates, LLC, to provide outpatient imaging services to the Medical Center’s region, with the University contributing its existing diagnostic imaging service and equipment located in the Fontaine Building; and

RESOLVED FURTHER that on the recommendation of the Vice President and Chief Executive Officer of the Medical Center, and with the concurrence of the Chair of the Medical Center Operating Board, the Executive Vice President and Chief Operating Officer of the University is authorized to negotiate and execute, in consultation with the General Counsel, contracts and other legal documents pertaining to the creation and formation of the joint venture.

On motion, the meeting was adjourned at 6:10 p.m.

AGG:lah
These minutes have been posted to the University of Virginia’s Board of Visitors website.
http://www.virginia.edu/bov/mcobminutes.html